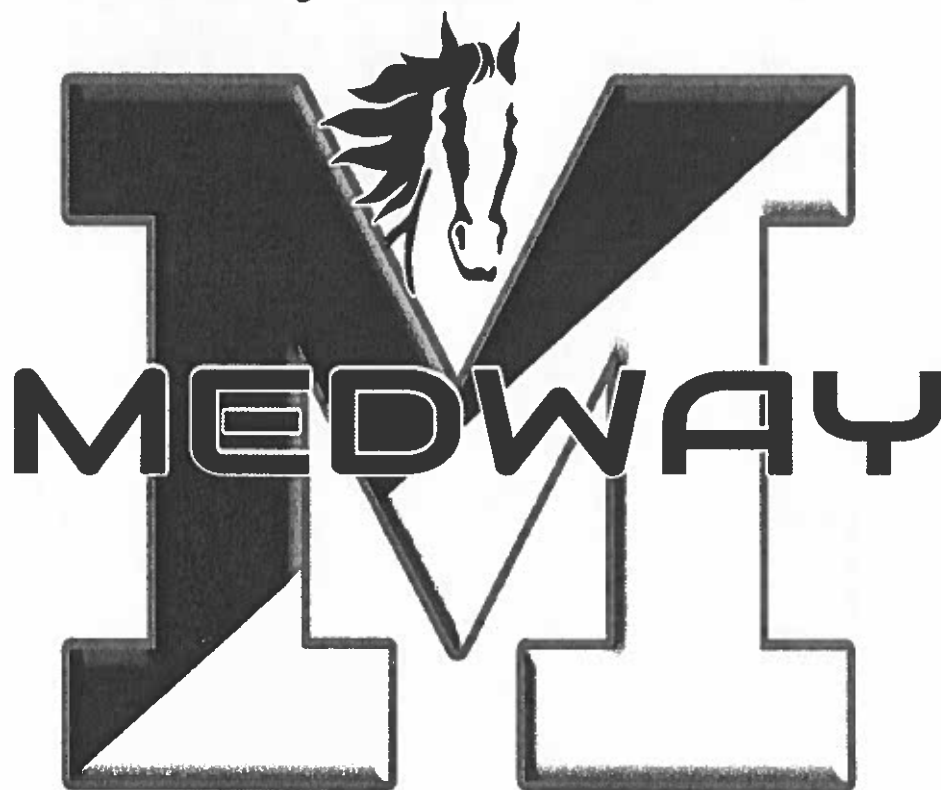


Medway Public Schools



Proposed Fiscal Year 2023 Preliminary Annual Budget March 3, 2022

Armand Pires, Ph.D
Superintendent of Schools
Don Aicardi
Director of Finance and Operations

School Committee Members
Susan Dietrich, Chairperson
Cindy Sullivan, Vice Chairperson
Tim Fagerson, D.P.T.
Melissa Greenfield
Lauren Nassiff

Central Administration

Armand Pires, Ph.D., Superintendent of Schools
Gabrielle Abrams, Assistant Superintendent of Schools

Donald Aicardi, Director of Finance & Operations
Kathleen Bernklow, Ph.D., Director of Student Services
Richard Boucher, Director of Information Services
Karen Niemczyk, Director of Community Education
Ryan Sherman, Ph.D., Director of Wellness

School Administration

Amy McDonald, McGovern Elementary School
John Kelley, Burke/Memorial Elementary School
Amanda Luizzi, Medway Middle School
John Murray, Ed.D., Medway High School

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MEDWAY PUBLIC SCHOOLS FY19-23 BUDGETS

ACCT DESCRIPTION	FY19 Actual Expenses	FY20 Actual Expenses	FY21 Actual Expenses	2022 Budget	2023 Budget	FY22 to FY23 Variance	% Change?
1110-SCHOOL COMMITTEE	\$11,406	\$11,318	\$11,260	\$21,000	\$22,000	\$1,000	4.8%
1210 SUPERINTENDENT'S OFFICE	\$327,626	\$337,776	\$367,267	\$371,234	\$380,143	\$8,909	2.4%
1410 BUSINESS OFFICE	\$370,668	\$364,016	\$394,833	\$387,600	\$401,421	\$13,821	3.6%
1430 LEGAL SERVICES	\$42,394	\$22,094	\$33,863	\$25,000	\$25,000	\$0	0.0%
1450 TECHNOLOGY MANAGEMENT	\$175	\$685	\$249	\$685	\$2,185	\$1,500	219.0%
2100 CURRICULUM DIRECTOR	\$141,804	\$146,694	\$150,197	\$155,730	\$159,023	\$3,293	2.1%
2102 DIRECTOR OF STUDENT SERVICES	\$594,235	\$611,944	\$647,773	\$639,051	\$658,247	\$19,196	3.0%
2120 INSTRUCTIONAL LEADERSHIP	\$608,596	\$597,376	\$542,084	\$272,515	\$0	(\$272,515)	-100.0%
2210 PRINCIPALS OFFICE	\$1,289,273	\$1,281,103	\$1,289,090	\$1,422,198	\$1,505,773	\$83,575	5.9%
2250 BUILDING TECHNOLOGY	\$69,515	\$105,550	\$111,231	\$150,103	\$136,376	(\$13,727)	-9.1%
2305 CLASSROOM TEACHERS	\$11,077,693	\$11,350,214	\$11,152,249	\$11,365,809	\$11,716,512	\$350,703	3.1%
2310 SPECIALIST TEACHERS	\$1,985,203	\$1,982,164	\$1,998,150	\$1,975,940	\$2,330,630	\$354,690	18.0%
2315 PROGRAM COODINATORS	\$101,835	\$102,931	\$108,238	\$106,985	\$393,235	\$286,250	267.6%
2320 THERAPIST SERVICES	\$592,111	\$602,743	\$593,405	\$688,951	\$725,400	\$36,449	5.3%
2324 LONG TERM SUBSTITUTE TEACHERS	\$259,070	\$159,059	\$893,151	\$213,000	\$95,870	(\$117,130)	-55.0%
2325 SHORT TERM SUBSTITUTE TEACHERS	\$196,636	\$98,263	\$11,088	\$97,881	\$97,881	(\$0)	0.0%
2330 INSTRUCTIONAL ASSISTANTS	\$1,076,272	\$1,200,779	\$1,165,264	\$1,344,137	\$1,447,543	\$103,406	7.7%
2340 LIBRARY SERVICES	\$118,180	\$113,269	\$22,261	\$228,168	\$255,287	\$27,119	11.9%
2351 PROFESSIONAL DEVELOPMENT LEADERSHIP	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
2355 PROFESSIONAL DEVELOPMENT SUBSTITUTES	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
2357 PROFESSIONAL DEVELOPMENT	\$164,825	\$135,818	\$119,092	\$207,150	\$205,434	(\$1,716)	-0.8%
2410 TEXTBOOKS	\$143,584	\$65,232	\$186,140	\$195,180	\$160,174	(\$35,006)	-17.9%
2415 LIBRARY BOOKS	\$3,576	\$1,306	\$554	\$5,000	\$19,000	\$14,000	280.0%
2420 INSTRUCTIONAL EQUIPMENT	\$25,250	\$26,585	\$19,494	\$40,454	\$28,900	(\$11,554)	-28.6%
2430 INSTRUCTIONAL SUPPLIES	\$48,155	\$63,606	\$32,912	\$66,300	\$50,520	(\$15,780)	-23.8%
2440 OTHER INSTRUCTIONAL SUPPLIES	\$81,421	\$49,913	\$70,476	\$85,706	\$84,620	(\$1,086)	-1.3%
2453 INSTRUCTIONAL HARDWARE	\$0	\$0	\$0	\$0	\$0	\$0	0.0%
2454 INSTRUCTIONAL HARDWARE	\$29,146	\$31,536	\$15,032	\$82,300	\$68,713	(\$13,587)	-16.5%
2455 INSTRUCTIONAL SOFTWARE	\$63,446	\$78,229	\$88,496	\$96,720	\$82,335	(\$14,385)	-14.9%
2710 GUIDANCE SERVICES	\$915,014	\$953,060	\$830,735	\$1,013,326	\$959,342	(\$53,984)	-5.3%
2800 PSYCHOLOGICAL SERVICES	\$498,739	\$478,793	\$460,375	\$587,517	\$618,349	\$30,832	5.2%
3200 HEALTH SERVICES	\$444,542	\$492,931	\$527,727	\$578,566	\$539,564	(\$39,002)	-6.7%
3300 TRANSPORTATIONAL SERVICES	\$1,551,554	\$1,443,923	\$1,385,036	\$1,597,605	\$1,828,300	\$230,695	14.4%
3400 FOOD SERVICES	\$0	\$109,958	\$167,751	\$0	\$0	\$0	0.0%
3510 STUDENT ACTIVITIES (ATHLETICS)	\$394,818	\$415,743	\$484,669	\$511,209	\$515,466	\$4,257	0.8%
3520 STUDENT ACTIVITIES (ADVISORS & COORDINATION)	\$156,293	\$151,332	\$141,906	\$170,262	\$167,842	(\$2,421)	-1.4%
3600 SCHOOL SECURITY SUPPLIES	\$14,146	\$5,856	\$6,867	\$17,000	\$17,000	\$0	0.0%
4000 BUILDING OPERATIONS SERVICES	\$137,112	\$142,559	\$144,725	\$145,985	\$142,901	(\$3,084)	-2.1%
4110 CUSTODIAL SERVICES	\$913,215	\$777,340	\$917,360	\$988,733	\$1,011,455	\$22,722	2.3%
4120 NATURAL GAS	\$209,613	\$178,635	\$294,864	\$279,697	\$197,154	(\$82,543)	-29.5%
4130 UTILITY SERVICES	\$757,669	\$669,204	\$745,285	\$799,867	\$735,631	(\$64,236)	-8.0%
4210 GROUNDS MAINTENANCE	\$20,116	\$15,815	\$7,109	\$29,000	\$25,750	(\$3,250)	-11.2%
4220 BUILDING MAINTENANCE SERVICES	\$482,930	\$405,773	\$656,621	\$513,319	\$545,924	\$32,605	6.4%
4230 EQUIPMENT MAINTENANCE	\$68,331	\$67,434	\$67,513	\$56,614	\$59,344	\$2,730	4.8%
4400 NETWORK COMMUNICATIONS	\$171,589	\$201,069	\$203,317	\$209,329	\$221,562	\$12,233	5.8%
4450 TECH INFRASTRUCTURE MAINT & SUPPORT	\$28,611	\$28,526	\$28,923	\$30,044	\$24,840	(\$5,204)	-17.3%
5100 EMPLOYEE BENEFITS & SALARY RESERVE	\$48,137	\$38,215	\$57,569	\$90,500	\$42,500	(\$48,000)	-53.0%
6200 COMMUNITY EDUCATION SALARIES	\$0	\$211,675	\$0	\$0	\$0	\$0	0.0%
7500 SPED VAN PURCHASE	\$0	\$30,000	\$0	\$0	\$0	\$0	0.0%
9100 SPED TUITION PUBLIC	\$8,544	\$0	\$24,419	\$163,855	\$105,394	(\$58,461)	-35.7%
9300 SPED TUITION PRIVATE	\$162,609	\$703,417	\$487,105	\$525,708	\$529,522	\$3,814	0.7%
9400 TUITION COLLABORATIVES	\$581,845	\$635,477	\$705,246	\$523,067	\$435,939	(\$87,128)	-16.7%
	\$26,990,493	\$27,696,938	\$28,368,972	\$29,076,000	\$29,776,000	\$700,000	2.41%

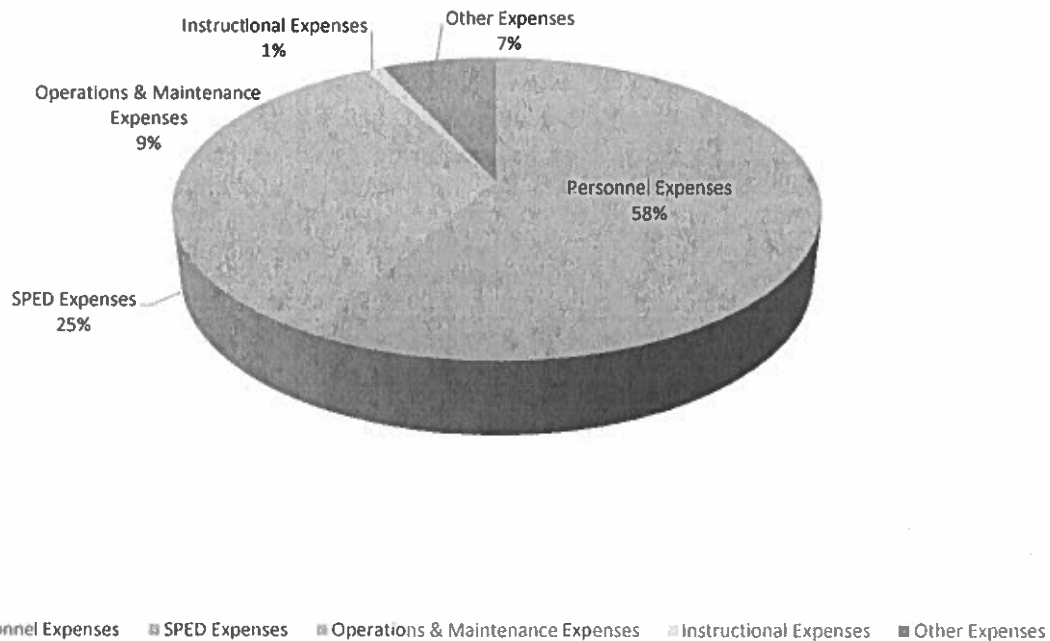
MEDWAY PUBLIC SCHOOLS FY22 TO FY23 BUDGET (BY MAIN SPENDING CATEGORY)

ACCT DESCRIPTION	2022 Reconfigured Budget	FY23 Requested Budget	Variance FY22 to FY23	
INSTRUCTION				
2100 ASSISTANT SUPERINTENDENT	\$155,730	\$159,023	\$3,293	2%
2102 DIRECTOR OF STUDENT SERVICES	\$639,051	\$658,247	\$19,196	3%
2120 INSTRUCTIONAL LEADERSHIP	\$272,515	\$0	(\$272,515)	-100%
2210 PRINCIPALS OFFICE	\$1,422,198	\$1,505,773	\$83,575	6%
2250 BUILDING TECHNOLOGY	\$150,103	\$136,376	(\$13,727)	-9%
2305 CLASSROOM TEACHERS	\$11,365,809	\$11,716,512	\$350,703	3%
2310 SPECIALIST TEACHERS	\$1,975,940	\$2,330,630	\$354,690	18%
2315 PROGRAM COORDINATORS	\$106,985	\$393,235	\$286,250	268%
2324 LONG TERM SUBSTITUTE TEACHERS	\$213,000	\$95,870	(\$117,130)	-55%
2325 SHORT TERM SUBSTITUTE TEACHERS	\$97,881	\$97,881	(\$0)	0%
2320 THERAPIST SERVICES	\$688,951	\$725,400	\$36,449	5%
2330 INSTRUCTIONAL ASSISTANTS	\$1,344,137	\$1,447,543	\$103,406	8%
2340 LIBRARY SERVICES	\$228,168	\$255,287	\$27,119	12%
PROFESSIONAL DEVELOPMENT				
2355 PROFESSIONAL DEVELOPMENT SUBSTITUTES	\$0	\$0	\$0	0.0%
2357 PROFESSIONAL DEVELOPMENT	\$207,150	\$205,434	(\$1,716)	-1%
INSTRUCTIONAL MATERIALS				
1450 TECHNOLOGY MANAGEMENT	\$685	\$2,185	\$1,500	0.0%
2410 TEXTBOOKS	\$195,180	\$160,174	(\$35,006)	-18%
2415 LIBRARY BOOKS	\$5,000	\$19,000	\$14,000	280%
2420 INSTRUCTIONAL EQUIPMENT	\$40,454	\$28,900	(\$11,554)	-29%
2430 INSTRUCTIONAL SUPPLIES	\$66,300	\$50,520	(\$15,780)	-24%
2440 OTHER INSTRUCTIONAL SUPPLIES	\$85,706	\$84,620	(\$1,086)	-1%
2453 INSTRUCTIONAL HARDWARE	\$0	\$0	\$0	0%
2454 INSTRUCTIONAL HARDWARE	\$82,300	\$68,713	(\$13,587)	-17%
2455 INSTRUCTIONAL SOFTWARE	\$96,720	\$82,335	(\$14,385)	-15%
4400 NETWORK COMMUNICATIONS	\$209,329	\$221,562	\$12,233	6%
4450 TECH INFRASTRUCTURE MAINT & SUPPORT	\$30,044	\$24,840	(\$5,204)	-17%
MISCELLANEOUS SERVICES				
1110 SCHOOL COMMITTEE	\$21,000	\$22,000	\$1,000	5%
1210 SUPERINTENDENT'S OFFICE	\$371,234	\$380,143	\$8,909	2%
1410 BUSINESS OFFICE	\$387,600	\$401,421	\$13,821	4%
1430 LEGAL SERVICES	\$25,000	\$25,000	\$0	0%
5100 EMPLOYEE BENEFITS & SALARY RESERVE	\$90,500	\$42,500	(\$48,000)	-53%
2710 GUIDANCE SERVICES	\$1,013,326	\$959,342	(\$53,984)	-5%
2800 PSYCHOLOGICAL SERVICES	\$587,517	\$618,349	\$30,832	5%
3200 HEALTH SERVICES	\$578,566	\$539,564	(\$39,002)	-7%
3300 TRANSPORTATIONAL SERVICES	\$1,597,605	\$1,828,300	\$230,695	14%
3400 FOOD SERVICES	\$0	\$0	\$0	0%
3510 STUDENT ACTIVITIES (ATHLETICS)	\$511,209	\$515,466	\$4,257	1%
3520 STUDENT ACTIVITIES (ADVISORS & COORDINATION)	\$170,262	\$167,842	(\$2,421)	-1%
3600 SCHOOL SECURITY SUPPLIES	\$17,000	\$17,000	\$0	0%
MAINTENANCE & UTILITIES				
4000 BUILDING OPERATIONS SERVICES	\$145,985	\$142,901	(\$3,084)	-2%
4110 CUSTODIAL SERVICES	\$988,733	\$1,011,455	\$22,722	2%
4120 NATURAL GAS	\$279,697	\$197,154	(\$82,543)	-30%
4130 UTILITY SERVICES	\$799,867	\$735,631	(\$64,236)	-8%
4210 GROUNDS MAINTENANCE	\$29,000	\$25,750	(\$3,250)	-11%
4220 BUILDING MAINTENANCE SERVICES	\$513,319	\$545,924	\$32,605	6%
4230 EQUIPMENT MAINTENANCE	\$56,614	\$59,344	\$2,730	5%
SPED TUITION				
9100 SPED TUITION PUBLIC	\$163,855	\$105,394	(\$58,461)	-36%
9300 SPED TUITION PRIVATE	\$525,708	\$529,522	\$3,814	1%
9400 TUITION COLLABORATIVES	\$523,067	\$435,939	(\$87,128)	-17%
	\$29,076,000	\$29,776,000	\$700,000	2.41%
System Personnel Summary				
	FY22 FTEs	FY23 FTEs	Variance?	
Administrative Personnel	39.0	36.0	(3.0)	
Instructional Personnel	226.1	231.0	4.9	
Information Services Personnel	4.0	4.0	0.0	
Other Personnel	43.0	42.8	(0.2)	
	312.1	313.8	1.7	
	FY22	FY23	FY21 to FY22%	
INSTRUCTION	\$18,660,468	\$19,521,777	5%	
PROFESSIONAL DEVELOPMENT	\$207,150	\$205,434	-1%	
INSTRUCTIONAL MATERIALS	\$811,718	\$742,850	-8%	
MISCELLANEOUS SERVICES	\$5,370,819	\$5,516,927	3%	
MAINTENANCE & UTILITIES	\$2,813,215	\$2,718,158	-3%	
SPED TUITION	\$1,212,630	\$1,070,855	-12%	
	\$29,076,000	\$29,776,000	2.41%	
Expenses Funded by Circuit Breaker	\$643,275	\$886,445	37.8%	
Expenses Funded by School Choice	\$0	\$0	0.0%	
MPS GROSS OPERATING BUDGET	\$29,719,275	\$30,662,445	3.2%	

Medway Public Schools FY23 Budget Overview by Category (Personnel and Expense Budget)

	FY23 Budget	FY23 %
Personnel Expenses	\$17,304,909	58.12%
SPED Expenses	\$7,379,102	24.78%
Operations & Maintenance Expenses	\$2,718,158	9.13%
Instructional Expenses	\$328,564	1.10%
Other Expenses	\$2,045,267	6.87%
	\$29,776,000	100.00%

FY23 Medway Public Schools Overview By Category



PERSONNEL: Central Office Administration, Administrative Support Staff, Building Based Staff, Technology Support, Classroom Teachers, Curriculum and Instructional Leaders, Therapy Specialists, Substitutes, Library Staff, Guidance School Counselors, School Nurses, Athletic Coaches.

SPED EXPENSES: SPED Administration & ETSs, Supplies, Teachers, Contract Services, Paraprofessionals, Supplies, Psychologists, Transportation, SPED Summer Transportation, Out of District & Collaborative Tuition.

OPERATIONS AND MAINTENANCE: Facilities Director, Operations Administration, Custodians, Cleaning Services, Natural Gas, Electricity, Grounds Maintenance, Maintenance Services, and Equipment Maintenance.

INSTRUCTIONAL EXPENSES: Textbooks, Library Books, Instructional Equipment, Instructional Supplies, and Other Instructional Supplies.

OTHER EXPENSES: Supplies, Legal, Professional Development, Technology, Nurse Supplies, Regular Education Transportation, Foster Care Transportation, School Security Supplies.

Medway School Department Budget Funding From Various Sources

Local Funding of a school department's budget is the amount received from local taxpayers. It is the town's contribution to the budget that comes from real estate (property) taxes and other local receipts. Under proposition 2-1/2, the total property tax levy for any year is capped at a 2.5% increase from the prior year, plus new assessments ("new growth").

Chapter 70 Aid is the amount of general education aid that is distributed to all school districts by the Commonwealth of Massachusetts. The amount of Chapter 70 Aid each community receives, on behalf of its school district, is based on an established formula under Massachusetts General Laws, and is reported on the annual "Cherry Sheet" (i.e., state aid from all sources) upon the adoption of the state budget. Payments are made by the state via wire transfer of funds directly to the town's treasurer on a quarterly basis.

Circuit Breaker is a state grant program designed to partially reimburse school districts for instructional and tuition expenses relating to unusually high-cost special education students. Special education services are legal obligations, regardless of cost, based on individual student education plans under Massachusetts General Laws. The state's Circuit Breaker program, which began in September, 2003, uses a formula to determine the amount of allowable reimbursement (a targeted percentage of costs over a certain limit, calculated on a student-by-student basis) to each district. Similar to Chapter 70 Aid, Circuit Breaker funds are wire transferred to the town's treasurer directly from the state on a quarterly basis.

The school department's **Operating Budget** represents the total of Local Funding, which is appropriated by Town Meeting, Chapter 70 Aid, and Circuit Breaker, as described above.

Grants represent transfer payments from the federal and state government, which offset the costs of specific expenses, thereby helping to reduce the Operating Budget. Federal and state grant proceeds must be used only for expenses that are specified in the related grant award and cannot be rolled over into ("supplant") the Operating Budget; grant programs are examined annually as part of the town's annual financial audit. Small local (private) grants provide further, often unanticipated, sources of funding; these funds likewise must be used for the purpose(s) established by the grantee. Grant proceeds are generally received by the town (e.g., wire transfer to a bank account under direction of the town's treasurer) and credited to a specific restricted fund balance corresponding to the accounts maintained by the school department.

Revolving Accounts represent additional outside revenues that come from the following types of sources: user fees (school lunches, participation in interscholastic athletics, facility use fees, etc.); gate receipts (certain athletic events, music and drama productions, etc.); tuition programs (Community Education, Pre-kindergarten and full-day Kindergarten, and School Choice); and, miscellaneous (e.g., lost/damaged book charges, insurance claims, etc.). These funds also offset the costs of specific expenses, thereby helping to reduce the Operating Budget. Similar to Grants, Revolving Funds are accounted for in separately identified funds corresponding to the accounts maintained by the school department, and their use is generally restricted to the specific purpose underlying each program (e.g., school lunch, high school athletics, community education, etc.). Unlike Grants, Revolving Funds are collected by school department officials and then promptly forwarded to the school business office, where they are checked for accuracy, accounted for in detail, and submitted to the town's treasurer for bank deposit.

TABLE OF ORGANIZATION (GENERAL FUND)

	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance FY22-23	
1210 SUPERINTENDENT'S OFFICE							
<i>Superintendent of Schools</i>	1	1	1	1	1	0	
<i>Executive Assistant To Superintendent</i>	1	1	1	1	1	0	
<i>Central Office Secretary</i>	1	1	1	1	1	0	
1410 BUSINESS OFFICE							
<i>Director Of Finance</i>	0.8	0.8	0.8	0.8	0.8	0	
<i>Assistant Business Manager</i>	1	1	1	1	1	0	
<i>Human Resources Specialist</i>	1	1	1	1	1	0	
<i>Administrative Assistant</i>	1	1	1	1	1	0	
<i>Payroll Coordinator</i>	1	1	1	1	1	0	
2100 CURRICULUM DIRECTOR							
<i>Assistant Superintendent</i>	1	1	1	1	1	0	
2102 DIRECTOR OF STUDENT SERVICES							
<i>Director of Student Services</i>	1	1	1	1	1	0	
<i>SPED Coordinators (Evaluation Team Supervisor)</i>	3	3	3	3	3	0	
<i>Secretary</i>	2	3	3	3	3	0	
2120 INSTRUCTIONAL SERVICES							
<i>K-5 MATH Instructional Leader</i>	1	1	1	2	0	(2)	<i>Moved to 2315 in FY23 Budget</i>
<i>6-12 ENGLISH Instructional Leader</i>	1	1	1	0	0	0	
<i>6-12 MATH Instructional Leader</i>	1	1	1	0	0	0	
<i>K-5 SCI/ENG Instructional Leader</i>	1	1	1	0	0	0	
<i>6-12 SCI/ENG Instructional Leader</i>	1	1	1	0	0	0	
<i>K-5 LITERACY/SOC STUD Instructional Leader</i>	1	1	1	0	0	0	
<i>6-12 HISTORY Instructional Leader</i>	1	1	1	1	0	(1)	<i>Moved to 2315 in FY23 Budget</i>
2210 PRINCIPALS OFFICE							
<i>McGovern Principal</i>	1	1	1	1	1	0	
<i>McGovern Secretary</i>	1	1	1	2	2	0	<i>FTE Allocation Finalized in Dec. 2021</i>
<i>Burke/Memorial Principal</i>	1	1	1	1	1	0	
<i>Burke/Memorial Assistant Principal</i>	1	1	1	1	1	0	
<i>Burke/Memorial Secretary</i>	2	2	2	2	2	0	
<i>Middle School Principal</i>	1	1	1	1	1	0	
<i>Middle School Assistant Principal</i>	1	1	1	1	1	0	
<i>Middle School Secretary</i>	2	2	2	3	3	0	<i>FTE Allocation Finalized in Dec. 2021</i>
<i>High School Principal</i>	1	1	1	1	1	0	
<i>High School Assistant Principals</i>	2	2	2	2	2	0	
<i>High School Secretary</i>	2	2	2	2	2	0	
2250 BUILDING TECHNOLOGY							
<i>Technology Integration Specialists</i>	0	0	0	0	0	0	
<i>Database Administrator</i>	1	0	0	0	0	0	
<i>District Technicians</i>	3	0	0	0	0	0	
2305 CLASSROOM TEACHERS							
<i>McGovern Kindergarten Teachers</i>	8	8	8	8	8	0.0	
<i>McGovern First Grade Teachers</i>	8	8	8	8	8	0.0	
<i>McGovern Specialized Teachers</i>	5	5	5.4	4.6	4.2	(0.4)	
<i>Burke/Memorial Regular Teachers</i>	24	24	23	24	24	0.0	
<i>Burke/Memorial Specialized Teachers</i>	8.5	8	7.4	6.5	6.5	0.0	
<i>Middle School 5th and 6th Grade Teachers</i>	16	16	16	16	16	0.0	
<i>Middle School 7th and 8th Grade Teachers</i>	16	16	16	16	16	0.0	
<i>Middle School Specialized Teachers</i>	16.2	15.1	14.6	13.6	13.8	0.2	
<i>High School Regular Teachers</i>	47.5	43.7	43.3	40.9	40.5	(0.4)	

TABLE OF ORGANIZATION (GENERAL FUND)

	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance FY22-23	
2310 SPECIALIST TEACHERS							
McGovern SPED Teachers	2.5	2.5	2.5	3	3	0	FTE Allocation Finalized in Dec. 2021
McGovern ELE Teacher	0.5	0.5	0.5	1	1	0	FTE Allocation Finalized in Dec. 2021
Burke/Memorial SPED Teachers	6	6	6	5	5	0	
Burke/Memorial ELE Teacher	0.5	1	1	1	1	0	
Middle School SPED Teachers	7	7	7	8	8	0	FTE Allocation Finalized in Dec. 2021
Middle School ELE Teacher	0	0.4	0.4	0.4	1	0.6	FTE Allocation Finalized in Dec. 2021
High School SPED Teachers	5	5	5	5	5	0	
High School ELE Teacher	0	0.2	0.2	0.2	0	(0.2)	FTE Allocation Finalized in Dec. 2021
ELE Teacher Coordinator	1	0	0	0	1	1	New Request for FY23
2315 PROGRAM COODINATORS							
McGovern Instructional Coach	0	0	0	0	1	1	Moved from 2120 for FY23 budget
Memorial/Burke Instructional Coach	0	0	0	0	0	0	
Middle School Instructional Coaches	0	0	0	0	2	2	Moved from 2120 for FY23 budget
High School Educational Leaders	0	0	0	0	0	0	
Technology Integration Specialists	1	1	1	1	1	0	
2320 THERAPIST SERVICES							
McGovern Therapy Specialists	1.4	1.4	2.4	1.4	2.4	1	FTE Allocation Finalized in Dec. 2021
Burke/Memorial Therapy Specialists	2	2	2.5	2	2	0	
Middle School Therapy Specialists	2	2	1.5	2	1	(1)	FTE Allocation Finalized in Dec. 2021
High School Therapy Specialists	0.6	0.6	0.6	0.6	0.6	0	
Systemwide Therapy Specialists	1.8	1.8	0.8	2	2	0	
2330 INSTRUCTIONAL ASSISTANTS							
McGovern Kindergarten Paraprofessionals	8.0	4	4	4	4	0	
McGovern Instructional Paraprofessionals	0.0	7.3	7.3	5.9	6.2	0.3	
McGovern Program Paraprofessionals	0.0	3.8	3.8	3.0	3.1	0.1	
McGovern Specialized Paraprofessionals	0	1	1	1	0	(1)	
McGovern SPED Paraprofessionals	6.4	0.00	0.0	1.0	0.0	(1)	
Burke/Memorial SPED Paraprofessionals	11.2	0.00	0.0	7.1	7.2	0.1	
Burke/Memorial Instructional Paraprofessionals	0.0	10.1	10.1	2.0	2.0	0	
Burke/Memorial Program Paraprofessionals	0.0	3.1	3.08	3.08	5.07	2	
Burke/Memorial Specialized Paraprofessionals	0	0	0	1.0	2.1	1.1	
Middle School SPED Paraprofessionals	13.0	0.00	0.0	8.6	10.1	1.6	
Middle School Instructional Paraprofessionals	0.0	10.4	10.4	6.2	3.1	(3)	
Middle School Program Paraprofessionals	0.0	3.1	3.1	1.1	3.0	1.9	
Middle School Specialized Paraprofessionals	0.0	3	3.0	2.1	2.0	(0.1)	
High School SPED Paraprofessionals	9.1	0	0.0	4.8	4.0	(0.8)	
Anticipated Reductions	0	0	0	0	0	0	
High School Instructional Paraprofessionals	0.0	5	5	2	1	(1.0)	
High School Program Paraprofessionals	0.0	1	1	1	1	0	
High School Specialized Paraprofessionals	0.0	2	2.0	2.1	3.1	1	
2340 LIBRARY SERVICES							
McGovern Library Paraprofessionals	0	0	0	1	1	0	FTE Allocation Finalized in Dec. 2021
Burke/Memorial Library Paraprofessionals	0	0	0	1	1	0	FTE Allocation Finalized in Dec. 2021
Middle School Library Paraprofessionals	0	0	0	1	1	0	FTE Allocation Finalized in Dec. 2021
High School Library Paraprofessionals	0	0	0	1	1	0	FTE Allocation Finalized in Dec. 2021
High School Librarian/Media Specialist	0	0	0	0	0	0	
High School & Middle School Librarian/Media Specialist	1	1	1	1	1	0	FTE Allocation Finalized in Dec. 2021
McGovern & Burke/Memorial Librarian/Media Specialist	1	1	1	1	1	0	FTE Allocation Finalized in Dec. 2021
High School & Middle School Library Paraprofessionals	1	1	1	0	0	0	
McGovern & Burke/Memorial Library Paraprofessionals	1	1	1	0	0	0	

TABLE OF ORGANIZATION (GENERAL FUND)

	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance FY22-23
2710 GUIDANCE SERVICES						
<i>McGovern School Adjustment Counselor</i>	1	1	1	0.5	1	0.5
<i>Burke/Memorial Guidance Counselor</i>	1	1	1	1.5	1	(0.5)
<i>Middle School Guidance Counselors</i>	3	3	3	3	3	0
<i>Coordinator of School Counseling</i>	0	1	1	1	1	0
<i>High School Guidance Counselors</i>	5	5	5	4	4	0
<i>Middle School Guidance Secretary</i>	0	0	0	0	0	0
<i>High School Guidance Secretary</i>	1	1	1	1	1	0
2800 PSYCHOLOGICAL SERVICES						
<i>McGovern Psychologist</i>	1	1	1	1	1	0
<i>Burke/Memorial Psychologist</i>	1	1	1	1	1	0
<i>Burke/Memorial Social Worker</i>	0	0	1	1	1	0
<i>Middle School Psychologist</i>	1	1	1	1	1	0
<i>Middle School Social Worker</i>	1	1	1	1	1	0
<i>High School Social Worker</i>	1	1	1	1	1	0
<i>High School Psychologist</i>	0.5	0.8	1	1	0.8	(0.2)
3200 HEALTH SERVICES						
<i>McGovern School Nurse</i>	1	1	1	1	1	0
<i>Burke/Memorial School Nurse</i>	1	1	1	1	1	0
<i>Middle School School Nurse</i>	1	1	1	1	1	0
<i>High School School Nurse</i>	1	2	2	1	1	0
<i>Director of Wellness</i>	1	1	1	1	1	0
3300 TRANSPORTATIONAL SERVICES						
<i>SPED Van Bus Drivers</i>	0	0	2	2	2	0
<i>Transportation Coordinator</i>	0	0	0	1	1	0
3510 STUDENT ACTIVITIES (ATHLETICS)						
<i>Athletic Director</i>	1	1	1	1	1	0
<i>Secretary to Athletic Director</i>	0	1	1	1	1	0
<i>Certified Athletic Trainer</i>	1	1	1	1	1	0
4000 BUILDING OPERATIONS SERVICES						
<i>Director Of Facilities</i>	1	1	1	1	1	0
<i>Director Of Operations</i>	0.2	0.2	0.2	0.2	0.2	0
4110 CUSTODIAL SERVICES						
<i>McGovern Custodian</i>	1	1	1	1	1	0
<i>Burke/Memorial Custodian</i>	2	2	2	2	2	0
<i>Middle School Custodian</i>	2	2	2	2	2	0
<i>High School Custodian</i>	2	2	2	2	2	0
4220 BUILDING MAINTENANCE SERVICES						
<i>Maintenance Technicians</i>	3	3	3	3	3	0
4400 NETWORK COMMUNICATIONS						
<i>Technology Integration Specialists</i>	0	0	0	0	0	0
<i>Database Administrator</i>	0	1	1	1	1	0
<i>District Technicians</i>	0	3	3	3	3	0
	308.8	312.8	314.0	312.1	313.8	1.7

FTE Allocation Finalized in Dec. 2021

FTE Allocation Finalized in Dec. 2021



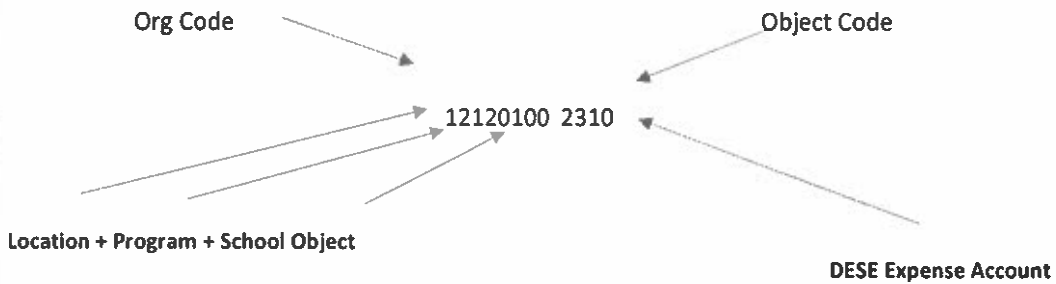
School House Number 1 April 22 1899

Chart of Accounts Key

Each account number is made up of an **Organization (Org) Code** and an **Object Code**. Each **Organization Code** is coded using the following logic. The first two digits of each account represent the location number of the account. That could mean a physical location of a school or perhaps a district systemwide account. The next three digits of the account number reflect the program code for each account. The next three digits are school object codes-numbers 100 through 399 are designated as a salary account, and 400 through 999 has been designated as non-salaried "expense" accounts.

For example, the account MCG SPED TEACHER is coded as 12120100 2310: 12120100 > 12 for the McGovern School, 120 for SPED, 100 is for a teacher salary account.

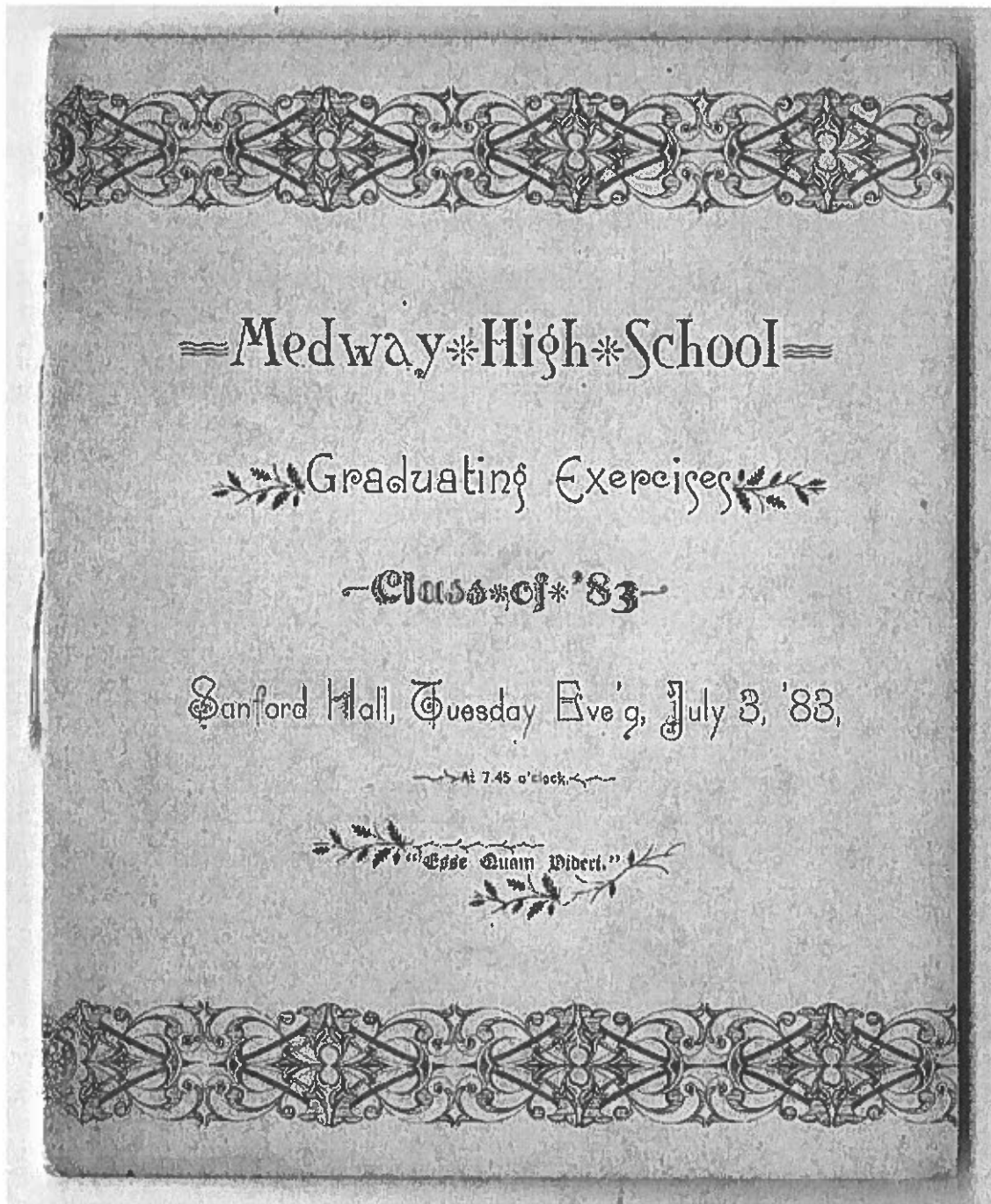
Each account number is also made up of an **Object Code** that represents the type of DESE expense. Each Object Code is linked to a unique character code which groups similar expenses together for presentation purposes.



Location Codes

<u>Code</u>	<u>Description</u>	<u>Short Description</u>
12	McGOVERN	MCG
13	BURKE/MEMORIAL	BURKE/MEM
14	MIDDLE SCHOOL	MS
15	HIGH SCHOOL	HS
19	SYSTEMWIDE	S/W

FY23 Budget (By Section)

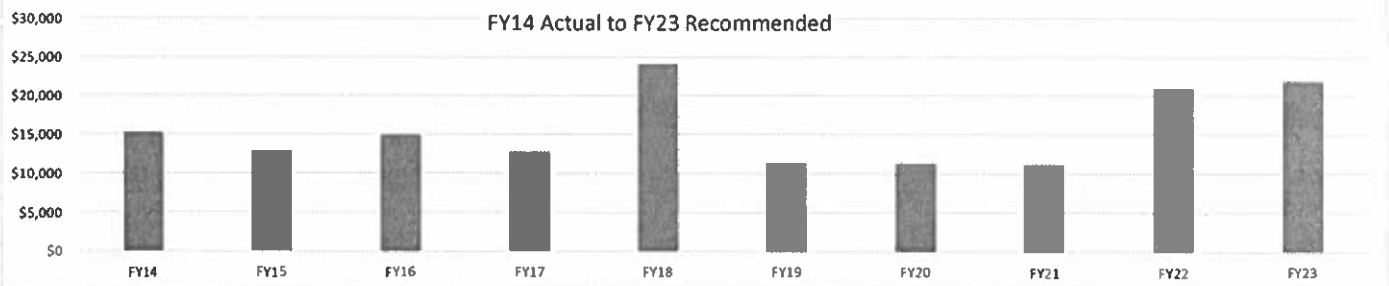




School Committee - 1110

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SCHOOL COMMITTEE SECRETARY	19602200 1110	\$3,419.26	\$5,000.06	\$5,000.06	\$5,038.52	\$5,019.29	\$10,000	\$10,000
SCHOOL COMMITTEE CONTRACTED SERVICE	19602400 1110	\$4,053.50	\$13,569.40	\$786.33	\$588.84	\$510.00	\$4,750	\$4,750
SCHOOL COMMITTEE DUES/SUBSCRIPTION	19602600 1110	\$5,261.00	\$5,370.00	\$5,520.00	\$5,631.00	\$5,731.00	\$5,500	\$6,500
SCHOOL COMMITTEE SEMINAR FEES	19602610 1110	\$0.00	\$100.00	\$100.00	\$60.00	\$0.00	\$500	\$500
SCHOOL COMMITTEE TRAVEL REIMBURSEMENT	19602620 1110	\$0.00	\$80.25	\$0.00	\$0.00	\$0.00	\$250	\$250
SCHOOL COMMITTEE EQUIPMENT	19602700 1110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$12,734	\$24,120	\$11,406	\$11,318	\$11,260	\$21,000	\$22,000



EXPLANATION & JUSTIFICATION:

School committee Contracted Service pays for district's student insurance.

School committee Dues/Subscriptions pays for the annual dues for the Massachusetts Association of School Committees (\$5,812).

School committee Seminar Fees has traditionally paid for MASC seminars and conferences for members of the Medway School Committee.

School committee Equipment account pays for computers for school committee members.



Superintendent's Office - 1210

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SUPERINTENDENT	19601100 1210	\$180,666.76	\$189,726.85	\$193,984.74	\$202,894.17	\$209,844.78	\$215,315	\$216,45
SUPERINTENDENT SECRETARIES	19601200 1210	\$122,705.24	\$113,540.25	\$118,649.96	\$114,120.22	\$124,904.21	\$121,019	\$126,38
SUPERINTENDENT DUES/SUBSCRIPTIONS	19601600 1210	\$13,343.17	\$4,189.95	\$9,375.00	\$14,960.70	\$31,379.00	\$30,000	\$32,00
SUPERINTENDENT SEMINARS	19601610 1210	\$1,250.00	\$3,245.00	\$3,769.22	\$3,126.83	\$800.00	\$3,150	\$3,15
SUPERINTENDENT TRAVEL REIMBURSEMENT	19601620 1210	\$1,213.03	\$622.38	\$1,846.60	\$1,676.19	\$339.21	\$1,500	\$1,90
SUPERINTENDENT OFFICE EQUIPMENT	19601700 1210	\$1,070.97	\$0.00	\$0.00	\$997.43	\$0.00	\$250	\$25
TOTAL EXPENSES		\$320,249	\$311,324	\$327,626	\$337,776	\$367,267	\$371,234	\$380,143

FY14 Actual to FY23 Recommended

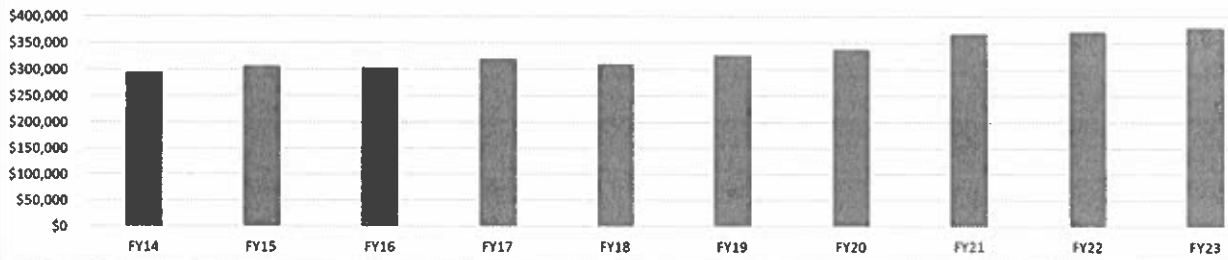


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Superintendent of Schools	1	1	1	1	1	1	0
Executive Assistant To Superintendent	1	1	1	1	1	1	0
Central Office Secretary	1	1	1	1	1	1	0
	3	3	3	3	3	3	0

EXPLANATION & JUSTIFICATION:

The Executive Assistant to the Superintendent and the Central Office Secretary provide support to both the Superintendent of Schools and Assistant Superintendents as well as for the Medway School Committee.

The Dues/Subscriptions account pays for the professional associations with Massachusetts Association of School Superintendents (\$4,254), the Accept Education Collaborative (\$4,000), subscriptions to professional journals and other memberships, and for Public Relations Consulting outreach (\$9,588). The FY23 budget continues to include funds for membership to The Educational Collaborative (TEC) that were first requested as part of the FY21 budget (\$12,485).

The Medway Public Schools is a member district of both the ACCEPT Collaborative and The Education Cooperative (TEC). These partner organizations offer a variety of services to member districts including out of district placements in collaborative programs for Medway students who need additional support that we can not provide within the district. In addition, other benefits of membership include: professional development (ACCEPT and TEC), student specialized transportation (ACCEPT), and the Student Data Privacy Alliance (TEC). While there is a membership cost for each collaborative, the benefits, including discounts on tuition, exceed the membership cost.

\$5,454.17 was paid from the Dues & Subscriptions Account during FY17 for expenses related to the ClearGov project for the school system's website.



Business Office - 1410

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
DIRECTOR OF FINANCE	19601100 1410	\$98,630.08	\$106,338.42	\$104,447.98	\$111,453.90	\$113,405.66	\$115,369	\$117,964
FINANCE ASSISTANTS	19601200 1410	\$148,128.11	\$214,136.82	\$217,669.52	\$204,411.89	\$250,953.53	\$237,638	\$244,365
CENTRAL OFFICE CONTRACTED SERVICES	19601440 1410	\$49,433.68	\$40,640.84	\$31,359.57	\$22,746.00	\$14,358.49	\$18,093	\$18,093
CENTRAL OFFICE SUPPLIES	19601525 1410	\$13,904.24	\$19,485.89	\$16,320.74	\$14,830.13	\$10,596.87	\$14,000	\$16,000
BUSINESS OFFICE DUES/SUBSCRIPTIONS	19601600 1410	\$1,504.00	\$2,460.00	\$0.00	\$4,400.00	\$3,130.00	\$1,000	\$3,500
BUSINESS OFFICE SEMINARS	19601610 1410	\$2,175.00	\$2,077.23	\$0.00	\$690.00	\$2,190.85	\$1,000	\$1,000
BUSINESS OFFICE TRAVEL REIMBURSEMENTS	19601620 1410	\$88.84	\$1,207.81	\$870.68	\$79.81	\$0.00	\$500	\$500
CENTRAL OFFICE EQUIPMENT	19601700 1410	\$0.00	\$0.00	\$0.00	\$5,403.81	\$198.00	\$0	\$0
TOTAL EXPENSES		\$313,864	\$386,347	\$370,668	\$364,016	\$394,833	\$387,600	\$401,421

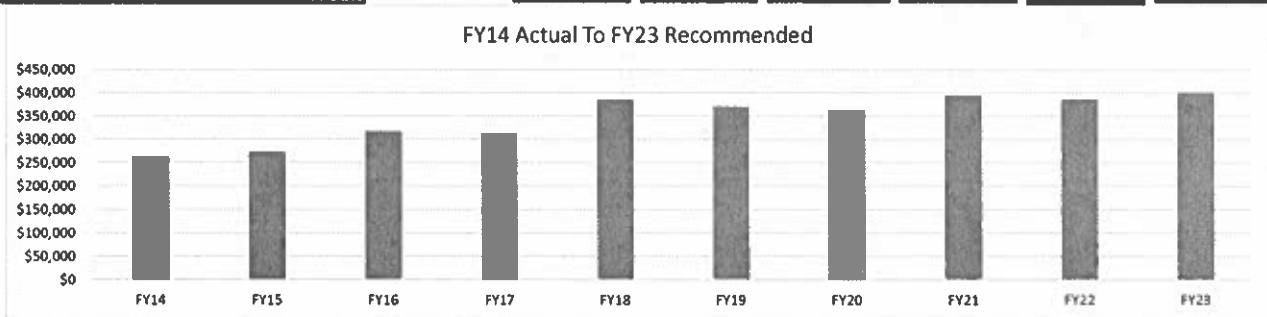


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Director Of Finance	0.8	0.8	0.8	0.8	0.8	0.8	0
Assistant Business Manager	1	1	1	1	1	1	0
Human Resources Coordinator	0	0	0	0	0	0	0
Human Resources Specialist	0	0	1	1	1	1	0
Administrative Assistant	1	1	1	1	1	1	0
Payroll Coordinator	1	1	1	1	1	1	0
	3.8	3.8	4.8	4.8	4.8	4.8	0

EXPLANATION & JUSTIFICATION:

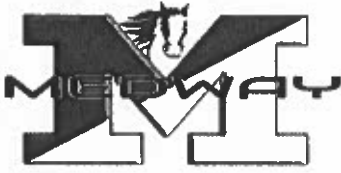
The district reports all expenses related to the management of facilities and operations on its annual "End-of-the-Year" report to DESE. Due to the DESE requirement, .8 of the Director of Finance and Operations position is budgeted here; the other .2 for this position (which equates to \$29,491 for FY23) relating to Operations is included in 4000 Building Operations Services.

The Assistant Business Manager acts as the financial chief-of-staff for the Director of Finance overseeing significant treasury functions, accounts payable preparation, grants financial management, coordination with Medway municipal staff, budget and procurement support, and is the point person for responses to audits. The Payroll Coordinator position is responsible for all payroll duties and employee deductions.

In order to ensure that there is a presence for human resources activities at the school administrative offices at the Middle School, the Human Resources Specialist works in coordination when necessary with the Town's Human Resource Coordinator. The Administrative Assistant position continues to centralize Central Office duties for human resource from the Superintendent's office, provide additional support to accounts payable, and provides additional assistance to the Director of Finance and Operations and the Assistant Business Manager. Support for transportation duties is provided from this position over the summer and into early fall.

Required financial audits, the publication of procurement ads, and postal machine leasing continues to be paid from the Contracted Services account. For FY23, costs associated with the software for Attendance Management (attendance), Power School (for human resources) have been assigned again to 2455 Instructional Software in order to comply with the DESE mandated breakouts of technology that were implemented in FY19. Although they will still be utilized by the Director of Finance and Operations and the Transportation Coordinator, expenses related to the Traversa bus transportation routing software will continue to be paid from 3300 Transportation Services per direction from DESE that was implemented during FY21.

The Business Office Supply account consolidated the SPED Office Supplies from Section 2102 budget back in FY17 for a more efficient, centralized purchase of office supplies which was assisted by the move of the Student Services office to the Middle School from offices at the Burke School in January, 2016. The consolidation of the Superintendent's office, the Business office, and the Student Services office supply accounts due to their proximity is recommended to continue in FY23.

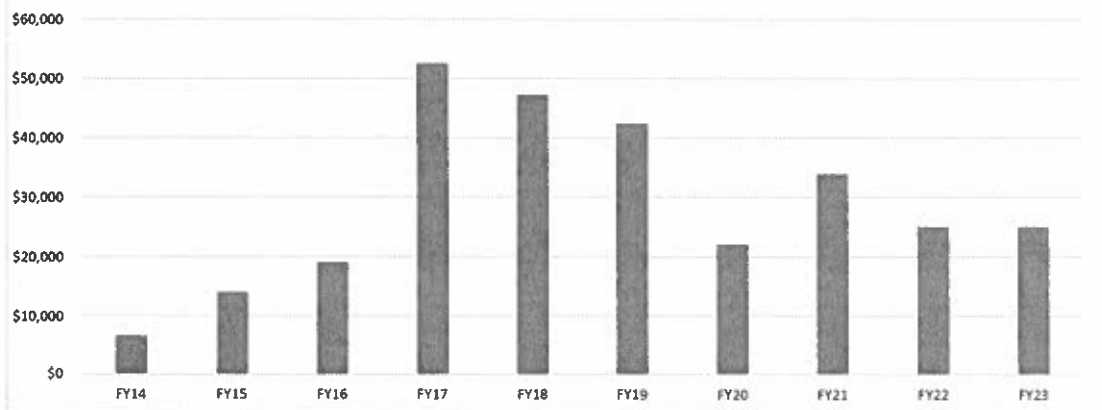


Legal Services - 1430

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SC LEGAL SERVICES	19602400 1430	\$52,518.80	\$47,245.08	\$42,393.50	\$22,093.50	\$33,863.00	\$25,000	\$25,000
TOTAL EXPENSES		\$52,519	\$47,245	\$42,394	\$22,094	\$33,863	\$25,000	\$25,000

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

Legal expenses related to the general functioning of the school system are paid from this account. (Legal expenses related to student services/special education are paid from the Contracted Services account located in Section 2102.)



Medway School Class

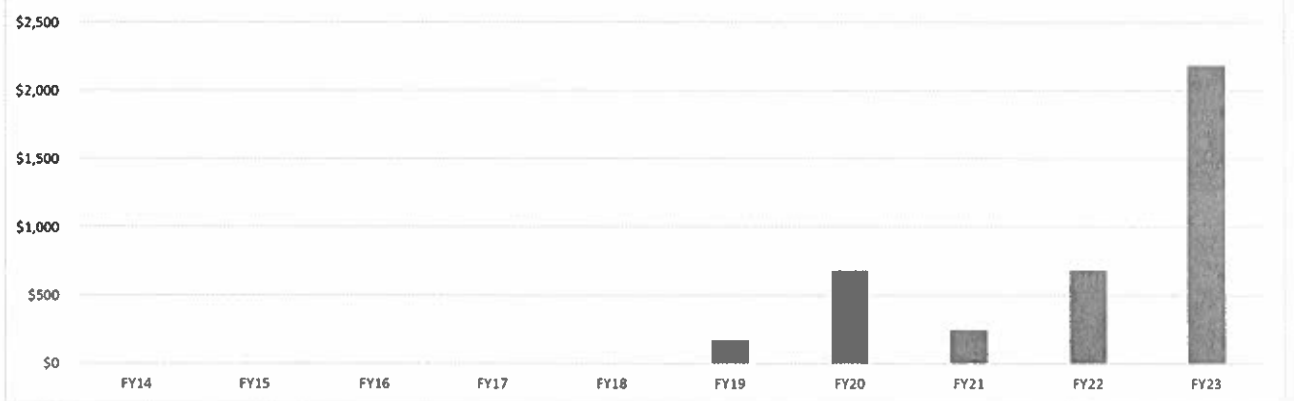


Technology Management - 1450

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
S/W TECHNOLOGY COORDINATOR	19140100 1450	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
ADMIN TECH DIST WIDE-DUES/SUBS	19140600 1450	\$0.00	\$0.00	\$175.00	\$685.00	\$249.00	\$685	\$2,185
S/W SUMMER TECHNOLOGY ASST	19140395 1450	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
C/O INFORMATION MANAGEMENT	19601800 1450	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$0	\$0	\$175	\$685	\$249	\$685	\$2,185

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

DESE required all school districts in the Commonwealth to break out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19. A complete revamping of our accounts was implemented for the first time in the fall of 2019 as part of the FY20 reconfigured budget process. The \$2,185 being requested in FY23 is for the Director of Technology and Technology Services staff attendance at the annual MASSCUE technology conference (\$685) and \$1,500 for an IMS Global Membership.



Medway School Class



Curriculum Director - 2100

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
CURRICULUM DIRECTOR (ASSISTANT SUPT)	19100100 2100	\$131,250.11	\$133,875.04	\$141,804.00	\$146,694.10	\$150,197.03	\$155,730	\$159,023
TOTAL EXPENSES		\$131,250	\$133,875	\$141,804	\$146,694	\$150,197	\$155,730	\$159,023

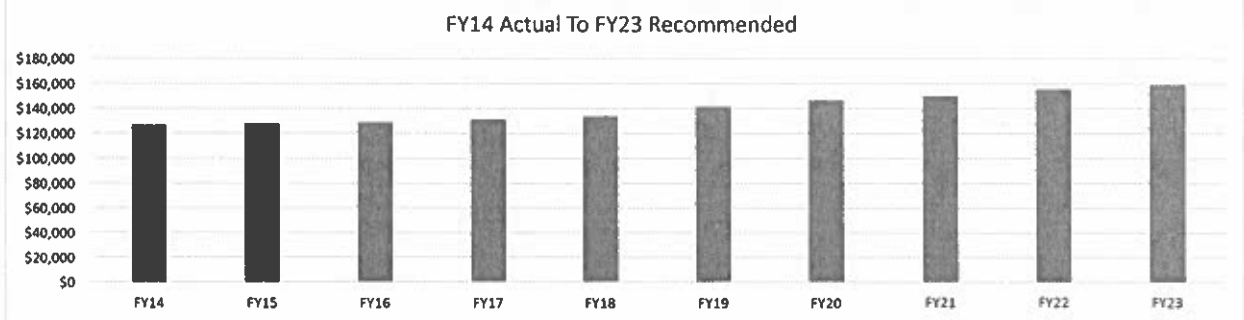


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Assistant Superintendent	1	1	1	1	1	1	0

EXPLANATION & JUSTIFICATION:

The Assistant Superintendent is responsible for overseeing the academic program for all students in our PK-12 programs. In conjunction with this work, the Assistant Superintendent also coordinates professional learning for all faculty and staff, facilitates the New Educator Induction and Mentoring Program, and oversees state and federal grant programs that support curriculum, instruction, and assessment initiatives. This role works collaboratively with building and district leaders as well as with educators throughout the district to ensure a consistent and rich learning experience for our students.



School House Number 5 April 22 1899



Director, Student Services- 2102

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SPED COORDINATOR (ETS)	12120100 2102	\$44,750.02	\$93,903.70	\$97,799.73	\$105,831.65	\$102,776.04	\$148,900	\$155,33
MEM/BK SPED COORDINATOR (ETS)	13120100 2102	\$44,750.01	\$42,044.73	\$47,250.06	\$54,640.89	\$93,524.40	\$55,575	\$55,25
MS SPED COORDINATOR (ETS)	14120100 2102	\$45,999.94	\$32,633.51	\$45,899.88	\$46,597.49	\$52,868.80	\$49,465	\$50,40
HS SPED COORDINATOR (ETS)	15120100 2102	\$45,999.95	\$84,492.63	\$96,449.81	\$97,788.78	\$51,408.45	\$47,990	\$50,40
DIRECTOR & ASSISTANT DIRECTOR	19200100 2102	\$236,278.80	\$143,840.89	\$148,182.48	\$149,423.38	\$158,739.88	\$165,597	\$166,10
STUDENT SERVICES SECRETARIES	19200200 2102	\$79,482.17	\$83,021.24	\$117,302.29	\$121,107.68	\$123,501.29	\$126,474	\$144,70
STUDENT SERVICES CLERK PARAPROFESSIONAL	19200300 2102	\$27,363.36	\$29,246.16	\$0.00	\$0.00	\$0.00	\$0	\$
SPED SUMMER SECRETARY	19200395 2102	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$
SPED CONTRACTED SERVICES	19200400 2102	\$71,082.93	\$48,991.47	\$33,617.00	\$29,191.50	\$45,234.00	\$35,000	\$25,00
SPED INSTRUCTIONAL SUPPLIES	19200500 2102	\$315.84	\$646.49	\$247.41	\$92.28	\$27.46	\$500	\$
SPED OFFICE SUPPLIES	19200525 2102	\$451.76	\$1,852.85	\$0.00	\$33.97	\$11,768.93	\$2,000	\$
SPED POSTAGE	19200530 2102	\$4.17	\$47.20	\$25.80	\$89.35	\$0.00	\$50	\$5
SPED DUES/SUBSCRIPTIONS	19200600 2102	\$6,020.50	\$8,352.50	\$813.45	\$964.50	\$4,965.01	\$4,500	\$4,00
SPED SEMINAR FEES	19200610 2102	\$12,689.50	\$18,030.40	\$4,235.00	\$4,494.00	\$2,571.50	\$2,000	\$6,00
SPED TRAVEL REIMBURSEMENT	19200620 2102	\$4,649.66	\$3,832.17	\$2,412.17	\$1,688.28	\$387.13	\$1,000	\$1,00
TOTAL EXPENSES		\$619,839	\$590,936	\$594,235	\$611,944	\$647,773	\$639,051	\$658,247

FY14 Actual To FY23 Recommended



TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Director of Student Services	1	1	1	1	1	1	0
Assistant Director of Student Services	0	0	0	0	0	0	0
SPED Coordinators (Evaluation Team Supervisor)	3	3	3	3	3	3	0
Secretary	2	2	3	3	3	3	0
Paraprofessional	1	1	0	0	0	0	0
Total	7	7	7	7	7	7	0

EXPLANATION & JUSTIFICATION:

One ETS (known as an Evaluation Team Supervisor) continues to be split between the Burke-Memorial and McGovern, another to be split between the Middle School and High School. The third ETS covers the McGovern school and OOD Placements.

Legal expenses related to student services/special education will continue to be paid from the Contracted Services account in FY22. A \$10,000 decrease is being requested for FY23.



Instructional Leadership- 2120

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
K-5 MATH INSTRUC LEADER	12102100 2120	\$0.00	\$0.00	\$43,640.07	\$23,818.72	\$43,957.40	\$135,754	\$0
K-5 MATH INSTRUC LEADER	13102100 2120	\$0.00	\$0.00	\$46,545.99	\$46,412.61	\$47,739.85	\$44,104	\$0
6-12 ENGLISH INSTRUC LEADER	14101100 2120	\$0.00	\$0.00	\$47,796.38	\$47,912.60	\$21,627.10	\$0	\$0
6-12 ENGLISH INSTRUC LEADER	15101100 2120	\$0.00	\$0.00	\$43,640.25	\$23,818.88	\$46,553.77	\$0	\$0
6-12 MATH INSTRUC LEADER	14102100 2120	\$0.00	\$0.00	\$46,546.38	\$46,412.92	\$48,403.79	\$0	\$0
6-12 MATH INSTRUC LEADER	15102100 2120	\$0.00	\$0.00	\$47,729.57	\$47,912.92	\$21,627.26	\$0	\$0
K-5 SCI/ENG INSTRUC LEADER	12103100 2120	\$0.00	\$0.00	\$43,216.42	\$42,556.52	\$43,920.39	\$1,775	\$0
K-5 SCI/ENG INSTRUC LEADER	13103100 2120	\$0.00	\$0.00	\$30,625.23	\$46,412.92	\$17,976.17	\$1,775	\$0
6-12 SCI/ENG INSTRUC LEADER	14103100 2120	\$0.00	\$0.00	\$47,722.43	\$47,912.92	\$49,285.56	\$0	\$0
6-12 SCI/ENG INSTRUC LEADER	15103100 2120	\$0.00	\$0.00	\$44,754.53	\$43,661.75	\$44,905.78	\$0	\$0
K-5 LITERACY/SOC STUD INSTRUC LEADER	12104100 2120	\$0.00	\$0.00	\$30,625.13	\$46,412.61	\$17,976.04	\$0	\$0
K-5 LITERACY/SOC STUD INSTRUC LEADER	13104100 2120	\$0.00	\$0.00	\$44,754.10	\$43,661.30	\$44,905.55	\$0	\$0
6-12 HISTORY INSTRUC LEADER	14104100 2120	\$0.00	\$0.00	\$43,276.76	\$42,556.30	\$43,920.17	\$44,554	\$0
6-12 HISTORY INSTRUC LEADER	15104100 2120	\$0.00	\$0.00	\$47,722.27	\$47,912.60	\$49,285.13	\$44,554	\$0
TOTAL EXPENSES		\$0	\$0	\$608,596	\$597,376	\$542,084	\$272,515	\$0

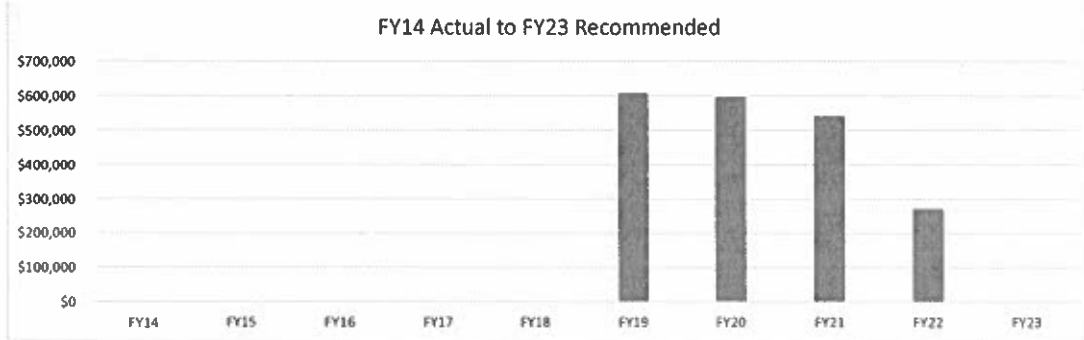


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
K-5 MATH INSTRUC LEADER	0	1	1	1	2	0	(2)
6-12 ENGLISH INSTRUC LEADER	0	1	1	1	0	0	0
6-12 MATH INSTRUC LEADER	0	1	1	1	0	0	0
K-5 SCI/ENG INSTRUC LEADER	0	1	1	1	0	0	0
6-12 SCI/ENG INSTRUC LEADER	0	1	1	1	0	0	0
K-5 LITERACY/SOC STUD INSTRUC LEADER	0	1	1	1	0	0	0
6-12 HISTORY INSTRUC LEADER	0	1	1	1	1	0	(1)
TOTAL	0	7	7	7	3	0	(3)

EXPLANATION & JUSTIFICATION:

This account formerly includes the salaries for the Curriculum and Instructional Leaders who partner with school and district leaders and classroom teachers to provide professional growth opportunities on an ongoing basis, review and plan curriculum experiences for our students, and support the district to remain thoughtfully connected to the latest research practices in support of enhanced learning for all. The funding and FTEs for these three positions have been fully shifted to the 2315 Program Coordinator account for the FY23 budget.



Principals' Office- 2210

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG BUILDING PRINCIPAL	12200100 2210	\$133,955.21	\$97,246.18	\$115,655.71	\$119,268.76	\$124,267.86	\$126,000	\$129,810
MCG BUILDING SECRETARY	12200200 2210	\$37,402.56	\$36,306.64	\$35,847.49	\$39,367.30	\$41,499.58	\$73,098	\$85,694
MCG SECRETARY SUBSTITUTE	12200390 2210	\$0.00	\$0.00	\$179.60	\$95.00	\$0.00	\$0	\$0
MCG SUMMER SECRETARY	12200395 2210	\$3,658.05	\$3,098.94	\$0.00	\$0.00	\$0.00	\$0	\$0
MCG PRINC CONTR SERVICE	12200400 2210	\$1,350.00	\$0.00	\$1,543.89	\$959.05	\$780.25	\$1,800	\$1,800
MCG PRINC INSTR SUPPLIES	12200500 2210	\$9,993.05	\$11,591.82	\$6,191.07	\$10,707.88	\$8,542.14	\$10,000	\$12,000
MCG PRINC OFFICE SUPPLIES	12200525 2210	\$7,326.19	\$291.99	\$5,685.86	\$3,545.64	\$2,584.11	\$2,000	\$7,000
MCG POSTAGE	12200530 2210	\$199.76	\$196.00	\$414.50	\$30.20	\$108.55	\$200	\$200
MCG PRINC DUES/SUBSCRIPTIONS	12200600 2210	\$0.00	\$0.00	\$168.00	\$268.00	\$567.00	\$600	\$600
MCG PRINC TRAVEL REIMBURSEMENT	12200620 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$400	\$500
MEM/BURKE BLDG PRINCIPAL/ASST PRINCIPAL	13200100 2210	\$113,648.77	\$208,992.42	\$211,999.84	\$223,797.44	\$222,797.29	\$218,626	\$225,426
MEM/BK BUILDING SECRETARY	13200200 2210	\$72,578.57	\$66,544.42	\$77,781.62	\$78,302.28	\$82,598.11	\$85,278	\$89,558
MEM/BK BUILDING CLERK PARAPROFESSIONAL	13200300 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BK SECRETARY SUBSTITUTE	13200390 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BK SUMMER SECRETARY	13200395 2210	\$1,994.72	\$773.68	\$0.00	\$2,836.08	\$0.00	\$3,000	\$0
MEM/BURKE PRINC CONTR SERVICE	13200400 2210	\$195.00	\$336.00	\$1,946.51	\$1,237.38	\$977.36	\$2,700	\$2,700
MEM/BURKE PRINC INSTR SUPPLIES	13200500 2210	\$12,752.26	\$8,823.71	\$11,190.75	\$10,192.96	\$12,487.55	\$13,500	\$13,500
MEM/BURKE PRINC OFFICE SUPPLIE	13200525 2210	\$1,602.01	\$4,098.53	\$3,679.63	\$588.59	\$983.14	\$1,500	\$1,500
MEM/BURKE POSTAGE	13200530 2210	\$46.23	\$0.00	\$25.03	\$0.00	\$46.90	\$150	\$150
MEM/BURKE PRINC DUES/SUBSCRIPT	13200600 2210	\$623.00	\$89.00	\$778.00	\$861.01	\$468.00	\$900	\$900
MEM/BURKE PRINC SEMINAR FEES	13200610 2210	\$1,190.00	\$0.00	\$0.00	\$215.00	\$30.00	\$0	\$0
MEM/BURKE PRIN TRAVEL REIMB	13200620 2210	\$291.53	\$243.11	\$681.62	\$0.00	\$0.00	\$500	\$500
MS BUILDING PRINCIPAL/ASSISTANT PRINCIPAL	14200100 2210	\$216,454.25	\$237,006.62	\$226,086.50	\$235,127.44	\$284,600.19	\$245,010	\$253,091
MS BUILDING SECRETARY	14200200 2210	\$81,598.01	\$83,898.40	\$87,100.46	\$80,655.72	\$94,413.76	\$129,631	\$141,651
MS SECRETARY SUBSTITUTE	14200390 2210	\$0.00	\$0.00	\$0.00	\$3,087.50	\$2,280.00	\$0	\$0
MS SUMMER SECRETARY	14200395 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS PRINC CONTR SERVICES	14200400 2210	\$1,975.00	\$771.25	\$2,429.60	\$1,621.25	\$1,431.30	\$2,500	\$1,600
MS PRINC INSTR SUPPLIES	14200500 2210	\$3,439.21	\$15,380.22	\$5,467.42	\$9,260.96	\$7,426.42	\$10,000	\$12,000
MS PRINC OFFICE SUPPLIES	14200525 2210	\$9,886.62	\$4,375.66	\$10,522.36	\$784.74	\$5,435.67	\$4,000	\$4,000
MS POSTAGE	14200530 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS PRINC DUES/SUBSCRIPTIONS	14200600 2210	\$1,244.00	\$1,244.00	\$1,249.00	\$1,414.00	\$1,752.00	\$1,500	\$1,500
MS PRINC TRAVEL REIMBURSEMENT	14200620 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS BUILDING PRINCIPAL/DEANS	15200100 2210	\$331,629.33	\$342,057.33	\$362,831.73	\$356,054.70	\$297,251.77	\$372,618	\$391,521
HS BUILDING SECRETARY	15200200 2210	\$74,452.87	\$76,334.73	\$83,968.73	\$75,515.16	\$74,438.07	\$74,512	\$85,791
HS SECRETARY SUBSTITUTE	15200390 2210	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SUMMER SECRETARY	15200395 2210	\$2,167.34	\$1,506.64	\$0.00	\$1,108.98	\$2,281.20	\$3,000	\$3,000
HS PRINC CONTR SVCS	15200400 2210	\$825.00	\$1,368.84	\$4,334.39	\$816.87	\$26.95	\$3,000	\$3,000
HS PRINC INSTR SUPPLIES	15200500 2210	\$2,633.26	\$2,429.09	\$4,831.80	\$2,156.77	\$3,086.99	\$3,000	\$3,000
HS PRINC OFFICE SUPPLIES	15200525 2210	\$11,512.08	\$17,120.40	\$7,889.75	\$6,759.25	\$10,484.26	\$14,000	\$14,000
HS POSTAGE	15200530 2210	\$104.59	\$40.68	\$147.31	\$68.60	\$0.00	\$0	\$0
HS PRINC DUES/SUBSCRIPTION	15200600 2210	\$4,282.00	\$4,462.20	\$6,595.00	\$5,398.00	\$1,419.00	\$6,000	\$6,000
HS PRINC SEMINAR FEES	15200610 2210	\$2,044.99	\$420.00	\$5,525.00	\$1,360.00	\$0.00	\$3,000	\$2,000
HS PRINC TRAVEL REIMB	15200620 2210	\$652.87	\$426.46	\$629.57	\$1,365.34	\$0.00	\$0	\$1,000
NEASC ACCREDITATION	15222100 2210	\$5,750.00	\$0.00	\$0.00	\$0.00	\$3,925.00	\$3,925	\$3,925
HS RE-ACCREDITATION	15222400 2210	\$17,919.34	\$4,015.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W SECRETARY SUB CALLERS	19200390 2210	\$9,100.00	\$5,850.00	\$5,895.49	\$6,275.00	\$100.00	\$6,250	\$6,840
TOTAL EXPENSES		\$1,176,478	\$1,237,340	\$1,289,273	\$1,281,103	\$1,289,090	\$1,422,198	\$1,505,771

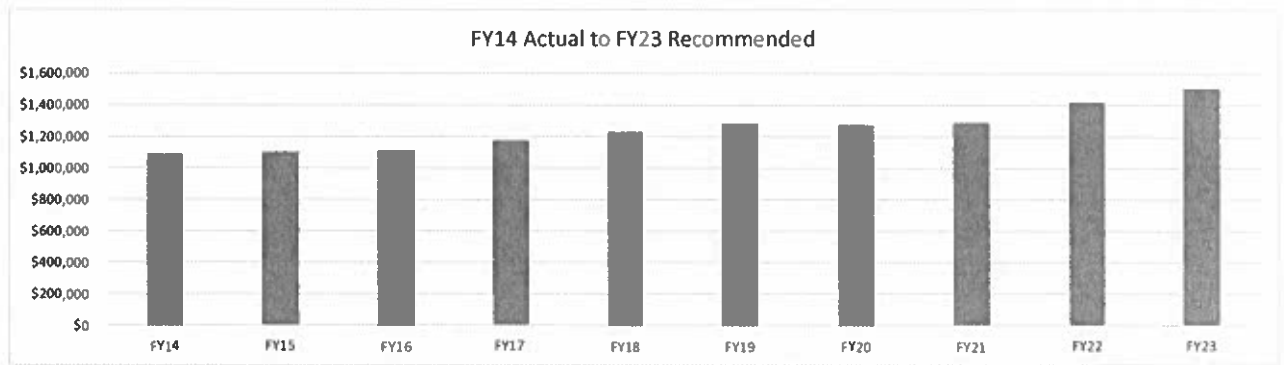


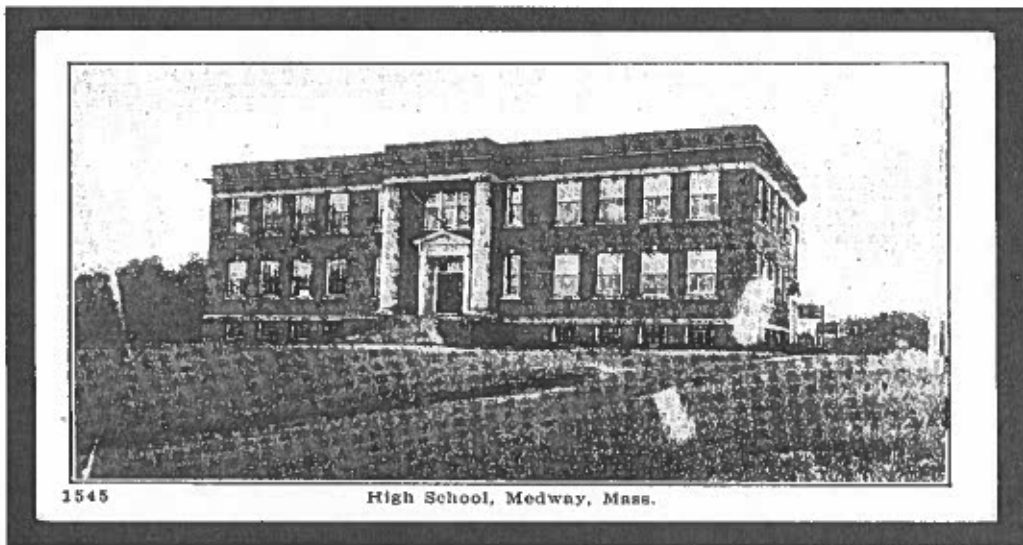
TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Principal	1	1	1	1	1	1	0
McGovern Secretary	1	1	1	1	2	2	0
Burke/Memorial Principal	1	1	1	1	1	1	0
Burke/Memorial Assistant Principal	1	1	1	1	1	1	0
Burke/Memorial Secretary	2	2	2	2	2	2	0
Middle School Principal	1	1	1	1	1	1	0
Middle School Assistant Principal	1	1	1	1	1	1	0
Middle School Secretary	2	2	2	2	3	3	0
High School Principal	1	1	1	1	1	1	0
High School Assistant Principals	2	2	2	2	2	2	0
High School Secretary	2	2	2	2	2	2	0
Total	15	15	15	15	17	17	0

EXPLANATION & JUSTIFICATION:

These FY23 requests reflect the requests received from principals for materials and supplies for the school year.

Postage accounts have been centralized with the Business Office Contracted Services account beginning in FY19 based on the current practice of processing postage at the central office for all schools. Remaining postage at schools is designated for stamps.





Building Technology- 2250

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG TECHNOLOGY TECHNICIAN	12140360 2250	\$0.00	\$0.00	\$0.00	\$0.00	\$199.98	\$0	\$
MCG PRINCIPAL TECHNOLOGY	12200800 2250	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$
MEM/BK TECHNOLOGY TECHNICIAN	13140360 2250	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$
MEM/BURKE PRINCIPAL TECHNOLOGY	13200800 2250	\$0.00	\$0.00	\$0.00	\$0.00	\$39.98	\$0	\$
MS PRINCIPAL TECHNOLOGY	14200800 2250	\$0.00	\$472.00	\$472.00	\$472.00	\$0.00	\$0	\$
HS PRINCIPAL TECHNOLOGY	15200800 2250	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$6,00
ADMIN TECH SUPPORT-SOFTW/SUPPL	19140801 2250	\$0.00	\$0.00	\$69,043.14	\$105,078.05	\$110,126.86	\$149,103	\$129,37
S/W TECHNICIAN	19140360 2250	\$193,366.88	\$160,250.52	\$0.00	\$0.00	\$0.00	\$0	\$
SPED OFFICE TECHNOLOGY	19200800 2250	\$1,295.00	\$449.00	\$0.00	\$0.00	\$864.00	\$1,000	\$1,00
TOTAL EXPENSES		\$194,662	\$161,172	\$69,515	\$105,550	\$111,231	\$150,103	\$136,37

FY14 Actual to FY23 Recommended

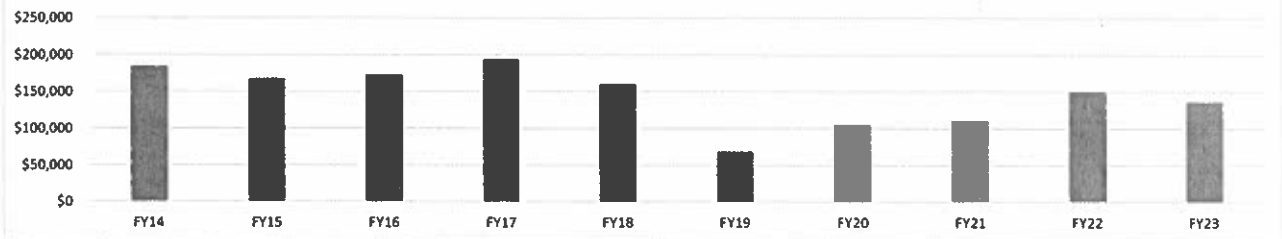


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Technology Integration Specialists	0	0	0	0	0	0	0
Database Administrator	1	1	0	0	0	0	0
District Technicians	3	3	0	0	0	0	0
	4	4	0	0	0	0	0

EXPLANATION & JUSTIFICATION:

DESE required all school districts in the Commonwealth to breakout out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19. A complete revamping of our accounts was implemented for the first time two years ago as part of the reconfigured budget process. The salary expenses for the district's technology staff was moved into section 4400, Network Communications at that time as well.

The account for administrative technology was first developed for FY20 based on the assumption that the district will be implementing the replacement for its current Student Information System beginning in FY19. (The School Committee approved \$75,000 for the new system in early 2019 from School Choice funds.) The FY23 budget represents the third full budget year of the full migration to the Infinite Campus system. The Administrative Tech Support account pays for School Spring, Teachpoint, Spectrum, AESOP, Social Media, inForce911, ESPED, Aptegy and for the school system's website. \$3,588 has been included for GoToWebinar videoconferencing, and \$12,500 for Zoom videoconferencing for the need for a continuation with more extensive videoconferencing capacity.

\$6,000 budgeted in the High School Principal Technology account is for another year through Edgenuity for the purchase of 10 concurrent licenses to support as needed curriculum, instruction, and assessment support for students who are in need of asynchronous credit recovery, concurrent learning for students who can not attend due to sickness, hospitalization, school-avoidant, or short-term absences.



Classroom Teachers- 2305

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG REGULAR TEACHER	12100100 2305	\$1,175,658.05	\$1,055,469.33	\$1,526,347.20	\$1,604,768.78	\$1,628,325.71	\$1,715,456	\$1,680,500
MEM/BURKE REGULAR TEACHER	13100100 2305	\$2,320,739.73	\$2,362,647.75	\$2,399,333.46	\$2,399,433.52	\$2,107,821.54	\$2,250,679	\$2,439,400
MS REGULAR TEACHER	14100100 2305	\$3,746,809.86	\$3,858,505.29	\$3,688,699.90	\$3,847,101.04	\$3,842,559.48	\$4,027,765	\$4,121,800
HS REGULAR TEACHER	15100100 2305	\$3,481,416.61	\$3,379,107.83	\$3,438,562.27	\$3,483,161.07	\$3,550,292.40	\$3,313,295	\$3,416,000
TEACHER ORIENTATION/MENTORS	19100100 2305	\$27,000.00	\$37,500.00	\$24,750.00	\$15,750.00	\$23,250.00	\$15,000	\$15,000
S/W TEACHER MISCELLANEOUS	19100199 2305	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$43,614	\$43,614
S/W TECH INTREGRATION TEACHER	19140100 2305	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$10,751,624	\$10,693,230	\$11,077,693	\$11,350,214	\$11,152,249	\$11,365,809	\$11,716,500

FY14 Actual To FY23 Recommended

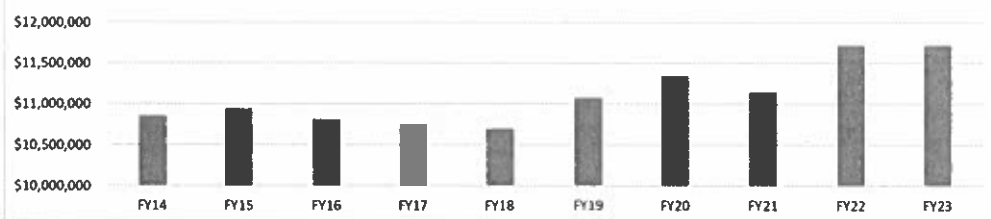


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Kindergarten Teachers	2	8	8	8	8	8	0
McGovern First Grade Teachers	8	8	8	8	8	8	0
McGovern Specialized Teachers	5	5	5	5.4	4.6	4.2	(0.4)
Burke/Memorial Regular Teachers	24	24	24	23.0	24.0	24.0	0
Burke/Memorial Specialized Teachers	8.5	8.5	8.0	7.4	6.5	6.5	0
Middle School 5th and 6th Grade Teachers	16	16	16	16	16	16	0
Middle School 7th and 8th Grade Teachers	18	16	16	16	16	16	0
Middle School Specialized Teachers	15.9	16.2	15.1	14.6	13.6	13.8	0.2
High School Regular Teachers	48.8	47.5	43.7	43.3	40.9	40.5	(0.4)
TOTAL	146.2	149.2	143.8	141.7	137.6	137.0	(0.6)

EXPLANATION & JUSTIFICATION:

The FY23 budget requests funds to pay for all eight kindergarten (8) teachers to be funded by the general fund operating budget for the fifth year in a row as part of the tuition free kindergarten model that began in FY19. The FTE count for the four schools reflect the current configuration of staff at those schools.

The Teacher Orientation/Mentor account contains funds for mentors at the four schools.

The Teacher Miscellaneous account estimates that \$43,614 in degree changes earned by the staff (which are completed after the budget process closes) that will, when certified, cause their base salaries contained within this budget to increase.



Specialist Teachers - 2310

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SPED TEACHERS	12120100 2310	\$178,074.74	\$176,575.87	\$200,858.80	\$238,574.25	\$242,096.58	\$237,592	\$334,19
MEM/BURKE SPED TEACHERS	13120100 2310	\$384,900.58	\$411,149.18	\$518,699.99	\$513,897.64	\$485,637.11	\$461,891	\$487,35
MS SPED TEACHERS	14120100 2310	\$467,793.98	\$455,043.46	\$519,590.74	\$576,251.29	\$634,612.55	\$623,277	\$752,20
HS SPED TEACHERS	15120100 2310	\$367,629.64	\$379,293.76	\$371,844.96	\$341,899.39	\$404,749.95	\$436,350	\$441,67
S/W HOURLY SPED TUTORS	19120370 2310	\$31,782.48	\$35,539.18	\$19,724.33	\$10,932.81	\$6,102.86	\$10,000	\$10,00
S/W SPED SUMMER TUTORS & TEACHERS	19120375 2310	\$21,612.95	\$22,385.18	\$9,826.15	\$21,678.55	\$11,027.69	\$19,829	\$25,00
SPED CONTRACTED SERVICES-PROG DEVELOP & SUSTAINABILITY	19120400 2310	\$110,529.43	\$138,117.98	\$86,808.60	\$124,421.26	\$24,482.93	\$25,000	\$23,00
SPED CONTRACTED SERVICES-PROVIDERS (MENTORS/SPECIALISTS)	19120400 2000	\$10,861.78	\$0.00	\$0.00	\$0.00	\$57,037.65	\$35,000	\$41,00
SPED CONTRACTED SERVICES-EVALUATIONS	19120401 2310	\$20,677.00	\$41,304.58	\$12,273.46	\$5,500.00	\$10,149.18	\$3,000	\$5,00
SPED CONTRACTED SERVICES-TRANSLATION SERVICES	19120402 2310	\$240.00	\$28,318.45	\$21,635.26	\$35,076.44	\$30,052.71	\$10,000	\$10,00
SPED CONTRACTED SERVICES-TUTORING/HOME & HOSP	19120403 2310	\$0.00	\$14,512.55	\$48,365.20	\$24,201.20	\$37,672.66	\$29,000	\$40,00
SPED CONTRACT SERVICE HOME BASED SRVS	19120410 2310	\$90,884.25	\$68,241.68	\$80,910.19	\$55,232.50	\$48,614.44	\$50,000	\$55,00
SPED CONTRACT SERVICE-SUMMER	19120495 2310	\$38,413.85	\$27,334.50	\$16,097.90	\$34,498.50	\$5,913.90	\$35,001	\$35,00
ELE TEACHER/COORDINATOR	19155100 2310	\$69,860.96	\$74,124.96	\$78,567.10	\$0.00	\$0.00	\$0	\$71,21

TOTAL EXPENSES	\$1,793,262	\$1,871,941	\$1,985,203	\$1,982,164	\$1,998,150	\$1,975,940	\$2,330,63
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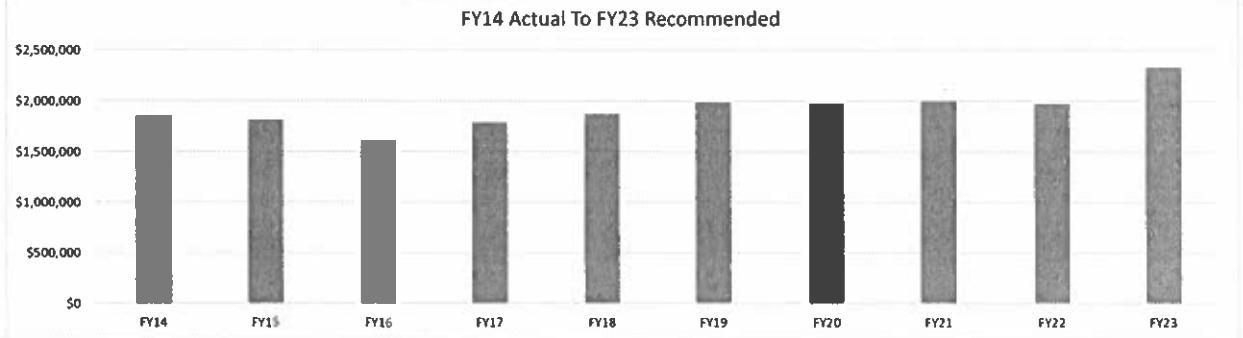


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern SPED Teachers	2.5	2.5	2.5	2.5	3	3	0
McGovern ELE Teacher	0	0.5	0.5	0.5	1	1	0
Burke/Memorial SPED Teachers	6	6.0	6	6	5	5	0
Burke/Memorial ELE Teacher	0	0.5	1	1	1	1	0
Middle School SPED Teachers	7	7	7	7	8	8	0
Middle School ELE Teacher	0	0	0.4	0.4	0.4	1	0.6
High School SPED Teachers	5	5	5	5	5	5	0
High School ELE Teacher	0	0	0.2	0.2	0.2	0	(0.2)
ELE Teacher Coordinator	1	1	0	0	0	1	1
TOTAL	21.5	22.5	22.6	22.6	23.6	25.0	1.4

EXPLANATION & JUSTIFICATION:

The Student Services Contracted Services accounts have been broken out over the last several years into several accounts in order to provide better oversight and analysis beginning in FY18. In FY23, the breakout of contracted services accounts continues in order to provide improved clarity for these accounts. The FY23 budget includes a request to fund once again an EL Teacher/Coordinator position which has been unfilled for the last few years. This request reflects the enrollment increase of students in our English Learner Program from 17 to 57 students between 2018-2021.



Program Coordinators- 2315

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCGOVERN INSTRUCTIONAL COACH	12100100 2315	\$85,315.02	\$87,321.92	\$262.90	\$50.00	\$1,000.00	\$0	\$93,353
BURKE/MEMORIAL INSTRUCTIONAL COACH	13100100 2315	\$66,715.75	\$79,920.90	\$0.00	\$0.00	\$1,600.00	\$0	\$0
MIDDLE SCHOOL INSTRUCTIONAL COACHES	14100100 2315	\$150,984.08	\$172,406.96	\$128.79	\$0.00	\$2,727.00	\$0	\$189,688
MIDDLE SCHOOL TEAM LEADERS	14101100 2315	\$20,518.26	\$12,721.62	\$18,729.09	\$19,057.38	\$16,553.59	\$18,900	\$18,900
HIGH SCHOOL DEPART HEADS (ED LEADERS)	15101100 2315	\$140,319.38	\$95,619.08	\$47.42	\$0.00	\$0.00	\$0	\$0
S/W TECH INTERGRATION TEACHER	19140100 2315	\$159,918.98	\$163,191.98	\$82,667.08	\$83,824.03	\$86,357.68	\$88,085	\$91,294
TOTAL EXPENSES		\$623,771	\$611,182	\$101,835	\$102,931	\$108,238	\$106,985	\$393,235

FY14 Actual To FY23 Recommended

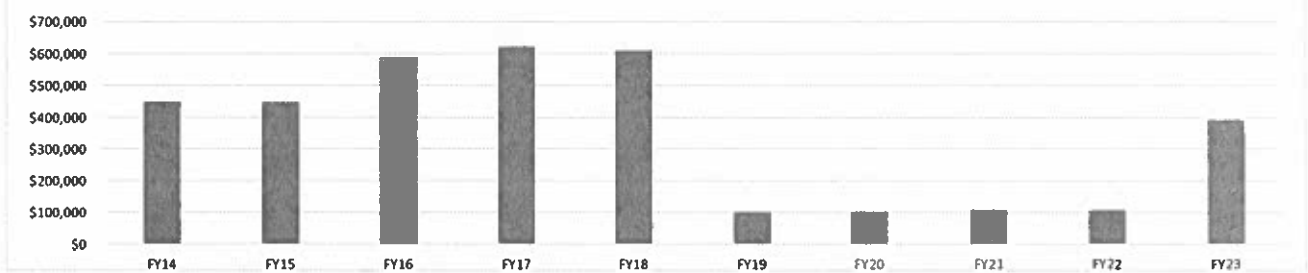


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Instructional Coach	1	0	0	0	0	1	1
Memorial/Burke Instructional Coach	1	0	0	0	0	0	0
Middle School Instructional Coaches	2	0	0	0	0	2	2
High School Educational Leaders	1.6	0	0	0	0	0	0
Technology Integration Specialists	2.0	1	1	1	1	1	0
	7.6	1	1	1	1	4	3

EXPLANATION & JUSTIFICATION:

This account includes the salaries for the Curriculum Leaders who partner with school and district leaders and classroom teachers to provide professional growth opportunities on an ongoing basis, review and plan curriculum experiences for our students, and support the district to remain thoughtfully connected to the latest research practices in support of enhanced learning for all. These leaders are being charged to the appropriate locations-the location can be determined by the first two numbers of the budget account as follows: 12 for McGovern and 14 for Middle School. The FY23 budget supports 3 FTEs in these roles. These have been fully shifted from the 2120 Instructional Leadership for the FY23 budget.

Teachers who serve as team leaders at the Middle School receive a stipend. The FY23 budget has funds for seven team leaders (one for grade 5, one for grade 6, two for grade 7, two for grade 8, and one for allied arts).



Therapist Services- 2320

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG THERAPY SPECIALISTS	12120100 2320	\$99,857.68	\$102,826.36	\$101,520.16	\$96,569.32	\$119,134.49	\$122,311	\$220,75
MEM/BURKE THERAPY SPECIALISTS	13120100 2320	\$157,102.14	\$160,242.94	\$169,363.78	\$173,148.45	\$178,381.90	\$264,450	\$189,53
MS THERAPY SPECIALISTS	14120100 2320	\$85,939.90	\$145,373.02	\$154,739.54	\$160,939.71	\$88,348.49	\$86,592	\$89,22
HS THERAPY SPECIALISTS	15120100 2320	\$46,424.30	\$48,666.61	\$49,205.30	\$50,313.21	\$51,814.61	\$52,851	\$54,51
S/W THERAPY SPECIALISTS	19120100 2320	\$108,191.72	\$119,463.53	\$117,281.98	\$121,772.34	\$155,725.92	\$162,747	\$171,37
TOTAL EXPENSES		\$497,516	\$576,572	\$592,111	\$602,743	\$593,405	\$688,951	\$725,40

FY14 Actual to FY23 Recommended

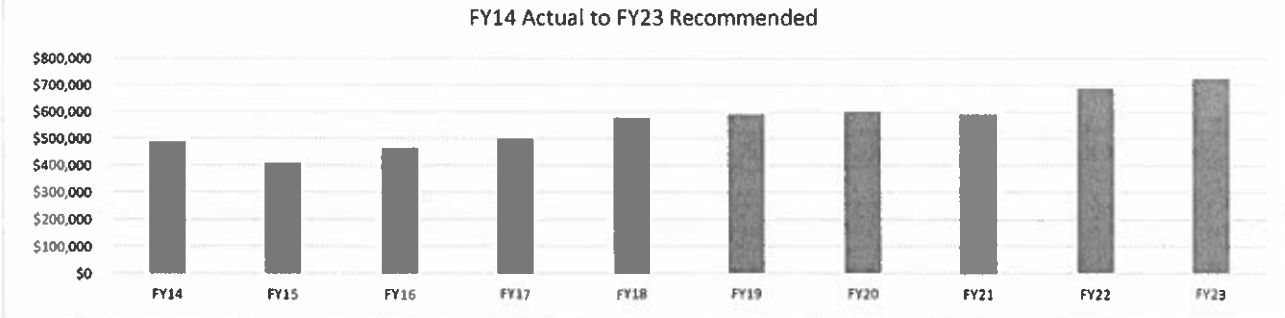


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Therapy Specialists	1.4	1.4	1.4	2.4	1.4	2.4	1
Burke/Memorial Therapy Specialists	2.0	2.0	2.0	2.5	2.0	2.0	0
Middle School Therapy Specialists	2.0	2.0	2.0	1.5	2.0	1.0	(1)
High School Therapy Specialists	0.6	0.6	0.6	0.6	0.6	0.6	0
Systemwide Therapy Specialists	1.8	1.8	1.8	0.8	2.0	2.0	0
	7.8	7.8	7.8	7.8	8.0	8.0	0.0

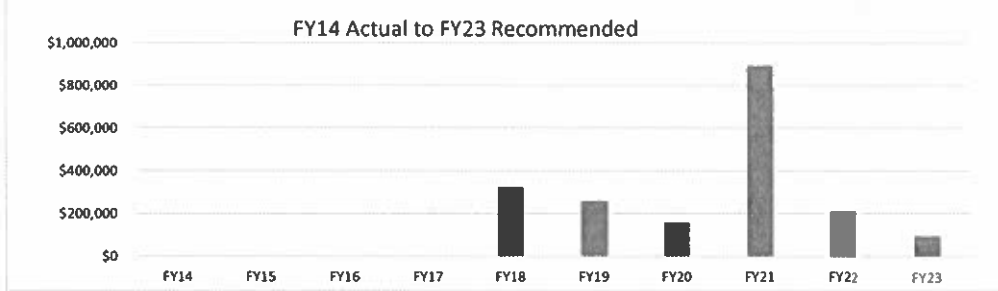
EXPLANATION & JUSTIFICATION: The FY23 budget reflects the salaries of the current staff with a shift to the McGovern school from the Middle School.



Substitutes Long Term - 2324

FY17-FY23 OPERATING BUDGET OVERVIEW

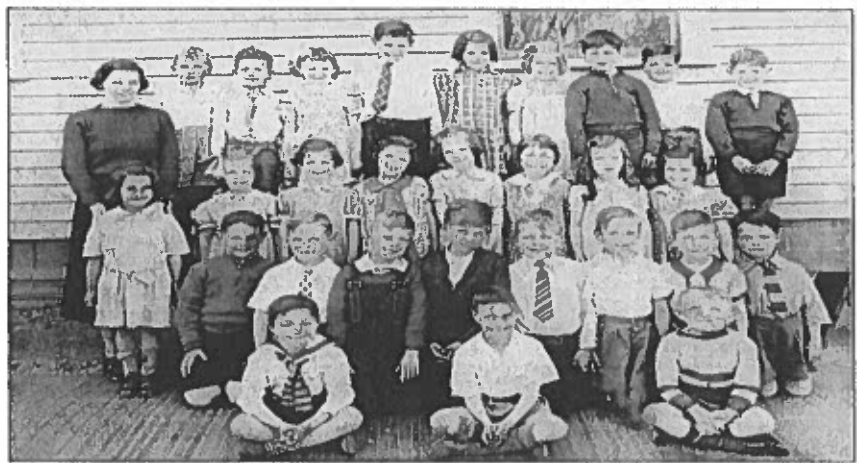
Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SUBSTITUTE TEACHER-LONG TERM	12100390 2324	\$0.00	\$50,154.00	\$46,135.07	\$24,668.27	\$184,071.73	\$47,000	\$17,870
MEM/BK SUBSTITUTE TEACHER-LONG TERM	13100390 2324	\$0.00	\$46,611.12	\$98,029.04	\$39,455.56	\$361,901.92	\$44,000	\$15,000
MS SUBSTITUTE TEACHER-LONG TERM	14100390 2324	\$0.00	\$34,443.75	\$77,216.78	\$0.00	\$177,159.07	\$32,000	\$23,000
HS SUBSTITUTE TEACHER-LONG TERM	15100390 2324	\$0.00	\$96,887.98	\$37,689.52	\$94,934.91	\$170,018.66	\$90,000	\$40,000
SPED SUBSTITUTE TEACHER-LONG TERM	19120390 2324	\$0.00	\$96,887.94	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$0	\$324,985	\$259,070	\$159,059	\$893,151	\$213,000	\$95,870



EXPLANATION & JUSTIFICATION:

The Department of Elementary and Secondary Education began to request changes in the Charts of Accounts used by school districts during FY18. They requested these changes in order to improve their analysis of categories of spending in categories like Substitutes, as well as to better align information contained within the annual "End-Of-The-Year" reports submitted by districts. Because of that requirement, long term substitute expenses related to teachers spending over 30 days in a classroom were reclassified from 2325 Substitutes into a new account 2324 Substitutes Long Term by the close of FY18.

Due to the COVID-19 pandemic crisis, additional staff were hired for FY21 for both remote teaching purposes as well as to come into compliance with COVID-19 guidelines due to space constraints. For that reason, \$893,151 was spent from these accounts during FY21. The FY23 budget for long-term substitutes has been significantly decreased back to a lower level for the upcoming school year. These accounts will be watched closely throughout the fall of 2022 and could be increased if necessary as part of the FY23 reconfigured budget process next fall.



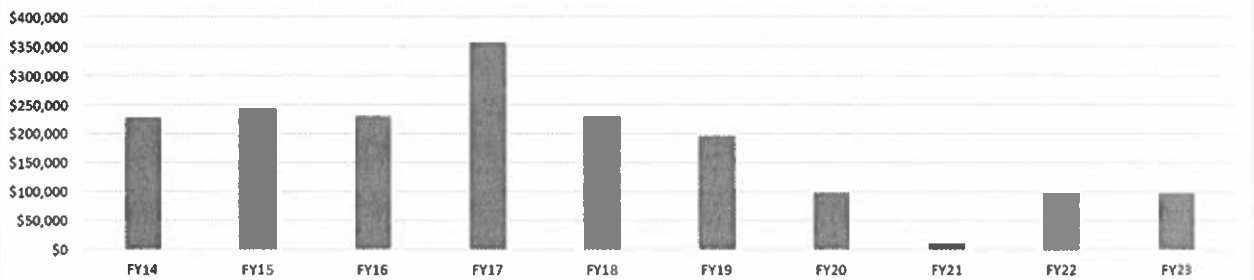


Substitutes Short Term- 2325

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SUBSTITUTE TEACHER-REGULAR	12100390 2325	\$59,574.20	\$16,875.00	\$26,612.50	\$5,952.50	\$2,470.25	\$11,395	\$11,395
MEM/BK SUBSTITUTE TEACHER-REGULAR	13100390 2325	\$68,431.88	\$58,105.85	\$40,110.00	\$11,510.00	\$4,200.00	\$18,985	\$18,985
MS SUBSTITUTE TEACHER-REGULAR	14100390 2325	\$115,551.03	\$98,780.00	\$77,703.19	\$52,300.00	\$2,850.00	\$39,275	\$39,275
HS SUBSTITUTE TEACHER-REGULAR	15100390 2325	\$112,854.51	\$55,785.00	\$52,209.81	\$28,500.00	\$1,567.50	\$28,226	\$28,226
SPED SUBSTITUTE TEACHER	19120390 2325	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$356,412	\$229,546	\$196,636	\$98,263	\$11,088	\$97,881	\$97,881

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

Teacher and paraprofessional substitutes currently receive \$95 per day; retired teacher substitutes received \$125 per day, and substitute nurses receive \$125 per day. The last several years have shown that the annual budget allocation has not been enough to cover actual spending. This shortfall had been covered by salary savings in other accounts. Because of the unpredictable nature of these situations, and the lack of long term data, these accounts will be watched closely throughout the upcoming fiscal year.

It continues to be a challenge to properly calibrate the budgetary relationship between the 2324 Long Term and 2325 Short Term substitute accounts. For FY21, the District added "building based" paraprofessionals at each of the four schools as a permanent assignment location to improve the consistency and quality of substitute coverage. Because of that, this account has been level funded for FY23.



Instructional Assistants- 2330

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG KINDERGARTEN PARAPROFESSIONALS	12100300 2330	\$93,625.14	\$100,494.23	\$197,275.36	\$0.00	\$0.00	\$0	\$0
MCG INSTRUCT PARAPROFESSIONAL	12100301 2330	\$0.00	\$0.00	\$0.00	\$97,480.94	\$110,593.90	\$237,504	\$251,159
MCG INSTRUCT SPED PARAPROFESS	12120301 2330	\$0.00	\$0.00	\$0.00	\$170,195.61	\$141,495.30	\$8,102	\$0
MCG PROGRAM PARAPROFESSIONAL	12100302 2330	\$0.00	\$0.00	\$0.00	\$56,019.18	\$59,693.79	\$85,519	\$83,245
MCG PROGRAM SPED PARAPROFESS	12120302 2330	\$0.00	\$0.00	\$0.00	\$23,578.82	\$24,424.80	\$979	\$0
MCG SPECIALIZED PARAPROFESS	12100303 2330	\$0.00	\$0.00	\$0.00	\$24,004.15	\$20,968.78	\$979	\$0
MCG SPECIAL SPED PARAPROFESS	12120303 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MCG PRACT NURSE PARAPROFESS	12300304 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MCG SPED PARAPROFESSIONALS	12120300 2330	\$285,846.44	\$259,132.23	\$153,995.08	\$0.00	\$0.00	\$0	\$0
MEM/BURKE SPED PARAPROFESSIONALS	13120300 2330	\$262,647.92	\$249,310.64	\$270,699.12	\$0.00	\$0.00	\$0	\$0
B/M INSTRUCT PARAPROFESSIONAL	13100301 2330	\$0.00	\$0.00	\$0.00	(\$342.10)	\$23,295.48	\$49,141	\$46,250
B/M INSTRUCT SPED PARAPROFESS	13120301 2330	\$0.00	\$0.00	\$0.00	\$223,951.65	\$165,248.45	\$172,006	\$184,153
B/M PROGRAM PARAPROFESSIONAL	13100302 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$52,000	\$101,545
B/M PROGRAM SPED PARAPROFESS	13120302 2330	\$0.00	\$0.00	\$0.00	\$73,470.88	\$69,746.10	\$51,019	\$26,389
B/M SPECIALIZED PARAPROFESS	13100303 2330	\$0.00	\$0.00	\$0.00	\$8,769.33	\$741.96	\$0	\$0
B/M SPECIAL SPED PARAPROFESS	13120303 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$8,037.90	\$27,261	\$28,383
B/M PRACT NURSE PARAPROFESS	13300304 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$38,232
MS SPED PARAPROFESSIONALS	14120300 2330	\$309,081.34	\$340,593.93	\$273,318.99	\$60.50	\$0.00	\$0	\$0
MS INSTRUCT PARAPROFESSIONAL	14100301 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170,481	\$246,741
MS INSTRUCT SPED PARAPROFESS	14120301 2330	\$0.00	\$0.00	\$0.00	\$202,011.98	\$110,351.52	\$69,791	\$73,480
MS PROGRAM PARAPROFESSIONAL	14100302 2330	\$0.00	\$0.00	\$0.00	(\$206.01)	\$23,088.57	\$76,144	\$72,789
MS PROGRAM SPED PARAPROFESS	14120302 2330	\$0.00	\$0.00	\$0.00	\$73,311.68	\$40,920.85	\$432	\$0
MS SPECIALIZED PARAPROFESS	14100303 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS SPECIAL SPED PARAPROFESS	14120303 2330	\$0.00	\$0.00	\$0.00	\$68,142.22	\$49,895.52	\$76,999	\$53,639
MS PRACT NURSE PARAPROFESS	14300304 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SPED PARAPROFESSIONALS	15120300 2330	\$181,140.31	\$173,850.70	\$180,983.17	\$0.00	\$0.00	\$0	\$0
HS INSTRUCT PARAPROFESSIONAL	15100301 2330	\$0.00	\$0.00	\$0.00	\$1,643.80	\$20,817.25	\$55,718	\$22,578
HS INSTRUCT SPED PARAPROFESS	15120301 2330	\$0.00	\$0.00	\$0.00	\$117,972.88	\$135,074.42	\$93,833	\$99,927
HS PROGRAM PARAPROFESSIONAL	15100302 2330	\$0.00	\$0.00	\$0.00	\$2,108.16	\$26,814.46	\$857	\$0
HS PROGRAM SPED PARAPROFESS	15120302 2330	\$0.00	\$0.00	\$0.00	\$13,292.10	\$80,568.54	\$26,000	\$26,488
HS SPECIALIZED PARAPROFESS	15100303 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SPECIAL SPED PARAPROFESS	15120303 2330	\$0.00	\$0.00	\$0.00	\$45,313.32	\$46,151.64	\$51,372	\$54,314
HS PRACT NURSE PARAPROFESS	15300304 2330	\$0.00	\$0.00	\$0.00	\$0.00	\$7,334.31	\$38,000	\$38,232
TOTAL EXPENSES		\$1,132,341	\$1,123,382	\$1,076,272	\$1,200,779	\$1,165,264	\$1,344,137	\$1,447,543

FY14 Actual To FY23 Recommended

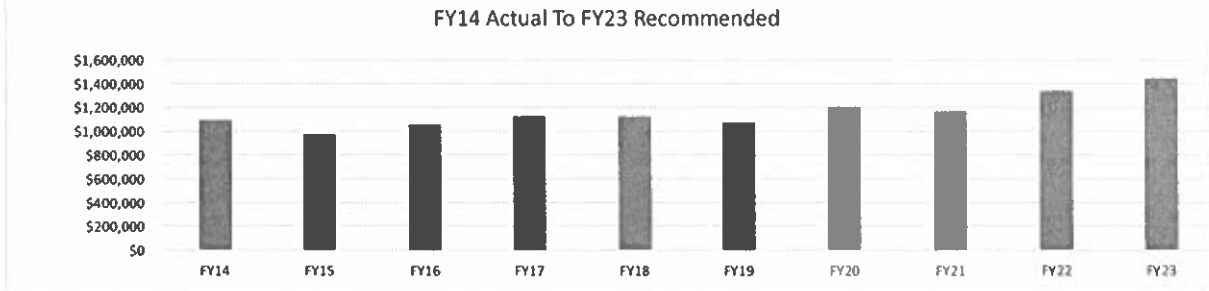


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Kindergarten Paraprofessionals	5	8	4	4	4	4	0
McGovern Instructional Paraprofessionals	0	0	7.3	7.3	5.9	6.2	0.3
McGovern Program Paraprofessionals	0	0	3.8	3.8	3	3.1	0
McGovern Specialized Paraprofessionals	0	0	1	1	1	0	(1.0)
McGovern SPED Paraprofessionals	10.36	6.42	0	0	1	0	(1.0)
Burke/Memorial SPED Paraprofessionals	10.2	11.24	0	0	7.12	7.2	0.1
Burke/Memorial Instructional Paraprofessionals	0	0	10.1	10.12	2	2	0
Burke/Memorial Program Paraprofessionals	0	0	3.1	3.08	3.08	5.1	2.0
Burke/Memorial Specialized Paraprofessionals	0	0	0	0	1	2.1	1
Middle School SPED Paraprofessionals	13.47	12.99	0	0	8.56	10.1	1.6
Middle School Instructional Paraprofessionals	0	0	10.4	10.40	6.16	3.1	(3.0)
Middle School Program Paraprofessionals	0	0	3.1	3.12	1.08	3	1.9
Middle School Specialized Paraprofessionals	0	0	3	3.04	2.08	2	(0.1)
High School SPED Paraprofessionals	10	9.07	0	0	4.8	4	(0.8)
High School Instructional Paraprofessionals	0	0	5	5	2	1	(1)
High School Program Paraprofessionals	0	0	1	1	1	1	0
High School Specialized Paraprofessionals	0	0	2	2.04	2.08	3.1	1.0
	49.03	47.76	53.80	53.90	55.86	56.98	1.12

EXPLANATION & JUSTIFICATION:

Paraprofessionals perform key support roles for our teachers and students. Please see the breakout below how the FTEs being used in the FY23 budget for paraprofessionals were calculated-ranging from 15 hours to 32.5 hours as part of their base pay. (The amount of hours reflects the current staff estimate projected at their base hours per day for the days of the school year.) This allocation method was developed six fiscal years ago in order to give a more uniform and consistent presentation of their FTE counts for budgetary and presentation purposes.

The FY23 FTE count reflects the current workforce, maintaining the four (4) "building-based" paras that were instituted at the beginning of FY20. The FY23 budget provides an improved breakout as reflected in the collective bargaining agreement of the paraprofessionals into several main groups: Kindergarten, SPED, Instructional, Program, and Specialized, which includes two LPNs (Licensed Practical Nurse) assigned to the Burke-Memorial school and the High school.

METHODOLOGY OF PARA FTES FOR FY23 BUDGET:	Hours	FTE
	15 hours=	0.5
	18.25 hours=	0.54
	26.25 hours=	0.875
	27.5 hours=	0.92
	31.25 hours=	1.04
	32 hours=	1.07

McGovern KG Paraprofessionals	12,944	18.08%
McGovern Paraprofessionals	3,865	5.40%
Burke/Memorial Paraprofessionals	20,581	28.76%
Middle School Paraprofessionals	22,623	31.60%
High School Paraprofessionals	11,675	16.17%
Total	71,588	100.00%



Library Services- 2340

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LIBRARY PARAPROFESSIONAL	12100300 2340	\$25,132.72	\$25,378.36	\$15,067.35	\$11,370.84	\$0.00	\$21,449	\$25,185
MEM/BK LIBRARY PARAPROFESSIONAL	13100300 2340	\$22,461.65	\$23,539.11	\$11,233.72	\$11,371.03	\$0.00	\$25,449	\$28,232
MS LIBRARY PARAPROFESSIONALS	14100300 2340	\$23,240.24	\$27,252.00	\$9,973.05	\$10,291.78	\$11,130.33	\$23,868	\$27,280
HS LIBRARY MEDIA SPECIALIST	15100100 2340	\$85,390.02	\$71,477.20	\$23,047.22	\$8,181.62	\$0.00	\$30,678	\$31,781
MS LIBRARY MEDIA SPECIALIST	14100100 2340	\$0.00	\$0.00	\$9,490.39	\$10,291.78	\$11,130.35	\$28,678	\$31,781
MCG LIBRARY MEDIA SPECIALIST	12100100 2340	\$0.00	\$0.00	\$23,047.36	\$8,181.68	\$0.00	\$37,089	\$41,875
MEM/BK LIBRARY MEDIA SPECIA	13100100 2340	\$0.00	\$0.00	\$13,116.05	\$27,427.48	\$0.00	\$37,089	\$41,875
HS LIBRARY PARAPROFESSIONALS	15100300 2340	\$0.00	\$0.00	\$13,204.83	\$26,152.70	\$0.00	\$23,868	\$27,280
TOTAL EXPENSES		\$156,225	\$147,647	\$118,180	\$113,269	\$22,261	\$228,168	\$255,287

FY14 Actual To FY23 Recommended

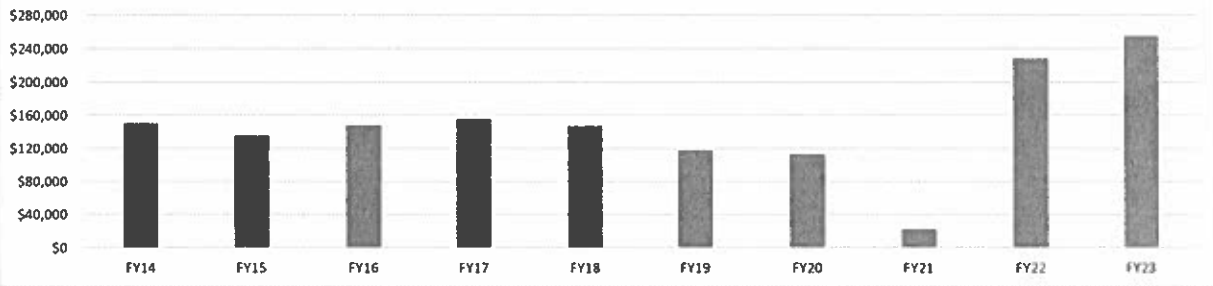


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Library Paraprofessionals	1	0	0	0	1	1	0
Burke/Memorial Library Paraprofessionals	1	0	0	0	1	1	0
Middle School Library Paraprofessionals	1	0	0	0	1	1	0
High School Library Paraprofessionals	0	0	0	0	1	1	0
High School Librarian/Media Specialist	1	0	0	0	0	0	0
High School & Middle School Librarian/Media Specialist	0	1	1	1	1	1	0
McGovern & Burke/Memorial Librarian/Media Specialist	0	1	1	1	1	1	0
High School & Middle School Library Paraprofessionals	0	1	1	1	0	0	0
McGovern & Burke/Memorial Library Paraprofessionals	0	1	1	1	0	0	0
TOTAL	4	4	4	4	6	6	0

EXPLANATION & JUSTIFICATION:

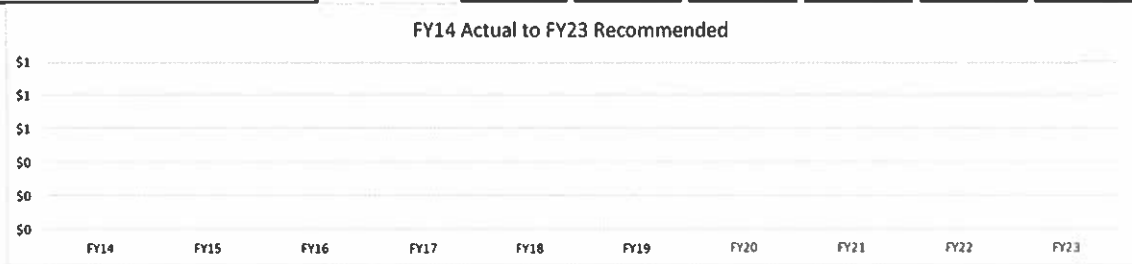
The FY23 budget continues with the restoration of the new alignment for library staff that was approved as part of the FY22 reconfigured budget for another year. This model includes funds for a librarian for the Middle School and High School and as well as one covering the Memorial and McGovern Schools, with four paraprofessionals to cover all four schools.



Professional Development Leadership - 2351

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
S/W PROFESSIONAL DEVELOP SECRETARY	19160200 2351	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$0	\$0	\$0	\$0	\$0	\$0	\$0



EXPLANATION & JUSTIFICATION:

Based on past history, no spending is being recommended for FY23. Secretarial functions related to Professional Development are being supported from Central Office.



Medway High School Class of 1894

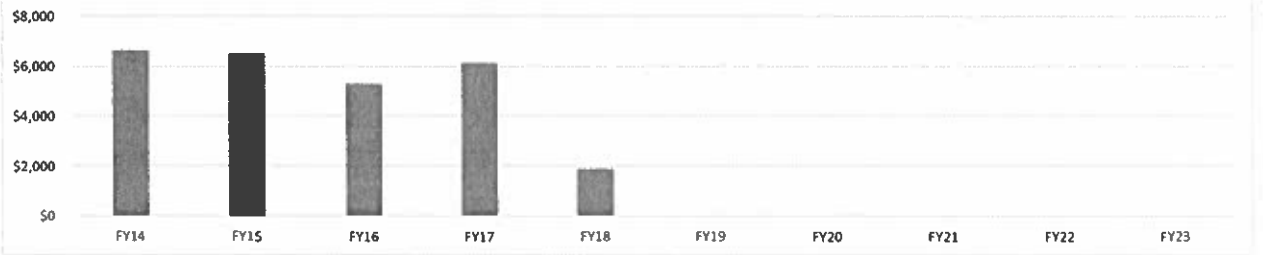


Professional Development Substitutes- 2355

FY17-FY23 OPERATING BUDGET OVERVIEW

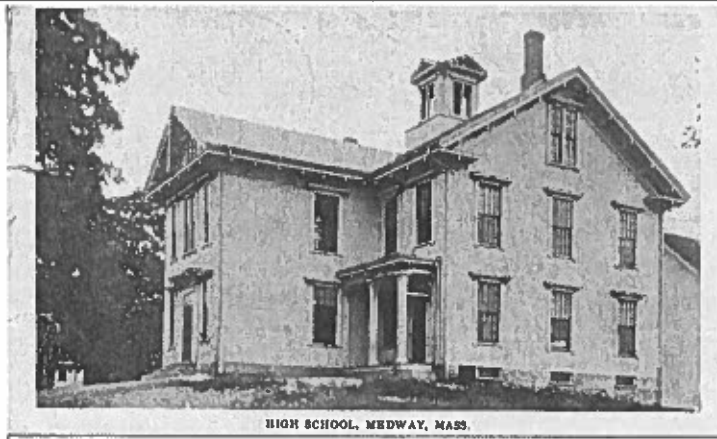
Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SUBSTITUTE TEACHER-PD	12160390 2355	\$1,362.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BK SUBSTITUTE TEACHER-PD	13160390 2355	\$985.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS SUBSTITUTE TEACHER-PD	14160390 2355	\$1,767.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SUBSTITUTE TEACHER-PD	15160390 2355	\$1,987.50	\$1,869.80	\$0.00	\$0.00	\$0.00	\$0	\$0
SPED SUBSTITUTE TEACHER-PD	19160390 2355	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$6,103	\$1,870	\$0	\$0	\$0	\$0	\$0

FY14 Actual To FY22 Recommended



EXPLANATION & JUSTIFICATION:

These accounts provided substitutes for teachers so that they may participate in required training during the school day. This account is no longer required since DESE no longer requires districts to report the expenses here; they have been once again folded into 2324 Short Term Substitute Teacher account for FY23.



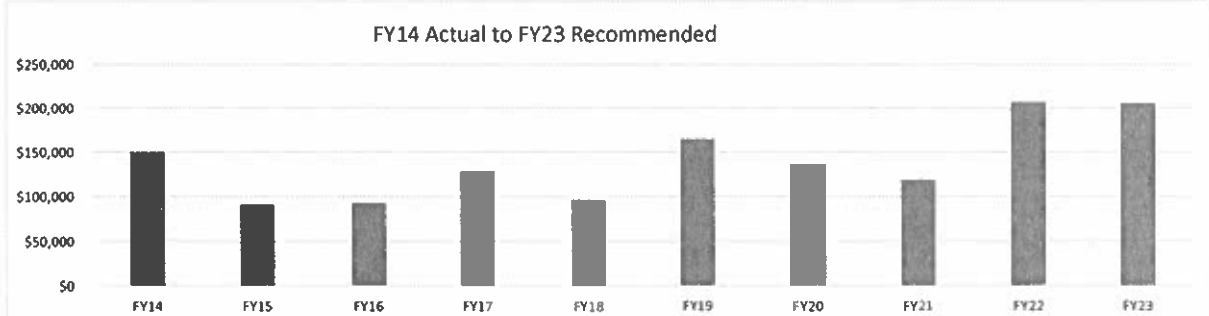
HIGH SCHOOL, MEDWAY, MASS.



Professional Development- 2357

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG PRINC. PROF. DEVELOPMENT	12200800 2357	\$290.00	\$380.00	\$250.00	\$0.00	\$1,410.90	\$4,000	\$4,000
MEM/BURKE GUID. PROF DEVELOPMENT	13113800 2357	\$0.00	\$0.00	\$0.00	\$8,145.02	\$0.00	\$0	\$0
MEM/BURKE HEALTH ED PROF. DEVELOPMENT	13114800 2357	\$0.00	\$0.00	\$0.00	\$130.00	\$0.00	\$0	\$0
MEM/BURKE PRINC. PROF DEVELOPMENT	13200800 2357	\$259.00	\$297.50	\$1,835.03	\$5,011.50	\$92.63	\$3,000	\$3,000
MS SCIENCE PROF DEVELOPMENT	14103800 2357	\$0.00	\$3,200.00	\$3,250.00	\$0.00	\$0.00	\$0	\$0
MS SOCIAL STUDIES PROF DEVELOPMENT	14104800 2357	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$250	\$250
MS WORLD LANGUAGE PROF DEVELOPMENT	14105800 2357	\$0.00	\$0.00	\$0.00	\$2,465.00	\$0.00	\$2,000	\$1,000
MS GUIDANCE PROF DEVELOPMENT	14113800 2357	\$0.00	\$169.00	\$0.00	\$0.00	\$0.00	\$1,000	\$650
MS PRINC PROF DEVELOPMENT	14200800 2357	\$1,513.99	\$374.00	\$2,050.00	\$69.85	\$227.80	\$5,000	\$4,000
HS MATH PROF DEVELOPMENT	15102800 2357	\$1,460.50	\$275.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SCIENCE PROF DEVELOPMENT	15103800 2357	\$0.00	\$3,250.00	\$2,830.00	\$0.00	\$0.00	\$0	\$0
HS SOCIAL STUDIES PROF DEVELOPMENT	15104800 2357	\$0.00	\$0.00	\$0.00	\$145.00	\$0.00	\$0	\$1,634
HS WORLD LANG PROF DEVELOPMENT	15105800 2357	\$378.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$6,000
HS GUIDANCE PROF DEVELOPMENT	15113800 2357	\$652.50	\$575.00	\$100.00	\$100.00	\$0.00	\$0	\$0
HS HEALTH ED PROF. DEVELOPMENT	15114800 2357	\$0.00	\$0.00	\$0.00	\$0.00	\$40.00	\$0	\$0
HS LIBRARY PROFESSIONAL DEVELOPMENT	15115800 2357	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS PROF DEVELOPMENT	15160100 2357	\$585.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000	\$1,000
HS PRINC PROF DEVELOPMENT	15200800 2357	\$4,877.50	\$295.00	\$7,925.00	\$6,590.00	\$958.27	\$7,000	\$3,000
S/W PSYCHOLOGICAL PROF DEVELOPMENT	19113800 2357	\$0.00	\$0.00	\$0.00	\$0.00	\$2,240.00	\$2,500	\$2,500
SPED PROF DEVELOPMENT	19120100 2357	\$0.00	\$90.00	\$1,917.50	\$130.00	\$99.00	\$15,000	\$10,000
S/W TECHNOLOGY PROF DEVELOPMENT	19140800 2357	\$0.00	\$813.98	\$2,650.90	\$364.32	\$0.00	\$0	\$0
S/W PROF DEV CONTRACT SERVICES	19160400 2357	\$26,989.13	\$33,726.99	\$83,527.35	\$58,412.30	\$96,044.88	\$116,000	\$116,000
S/W PROF DEV INSTRUCTIONAL SUPPLIES	19160500 2357	\$0.00	\$35.00	\$0.00	\$0.00	\$0.00	\$500	\$500
S/W PROF DEV OFFICE SUPPLIES	19160525 2357	\$1,860.26	\$1,220.88	\$842.90	\$6,741.26	\$179.97	\$1,500	\$1,500
S/W PROF DEV CONSUMABLES	19160540 2357	\$4,751.22	\$11,253.17	\$10,009.46	\$7,375.85	\$2,177.13	\$1,500	\$3,500
S/W PROF DEV DUES & SUBSCRIPTIONS	19160600 2357	\$596.00	\$788.00	\$3,000.00	\$0.00	\$79.00	\$1,000	\$1,000
S/W PROF DEV TUITION REIMBURSEMENT	19160615 2357	\$84,084.05	\$38,458.30	\$43,064.98	\$39,923.20	\$15,542.05	\$43,900	\$43,900
S/W PROF DEV TRAVEL REIMBURSEMENT	19160620 2357	\$0.00	\$1,564.84	\$1,471.96	\$0.00	\$0.00	\$2,000	\$2,000
SPED PROFESSIONAL DEVELOPMENT	19200800 2357	\$250.00	\$0.00	\$0.00	\$215.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$128,547	\$90,767	\$164,825	\$135,818	\$119,092	\$207,150	\$205,434



EXPLANATION & JUSTIFICATION:

The Office of the Assistant Superintendent for Curriculum and Instruction supports the development of educators and support staff at various stages of experience with professional development and targeted curriculum and instruction improvement efforts that are aligned to *Excellence for All: A Medway Mindset*, the Medway Public School's strategic plan.

The Medway Public Schools continues to invest in our faculty and staff through professional development. Professional development takes many forms: job-embedded like a coaching partnership; attendance at a workshop; district-sponsored experiences during release times; or as part of an ongoing learning series with an outside consultant trained to support improvement and growth in a particular area. This fund supports professional experiences that take place during the school year and over the summer.

Professional development expenditures are planned collaboratively with school and district leaders by reviewing school and district improvement plans that are aligned to the district's strategic plan as well as requirements related to state or federal mandates. In coordination and collaboration with local and federal grant funds, \$116,000 in funding for the 2022-2023 school year has been allocated in Account 19160400 2357. This account is being level-funded for the FY23 school year.

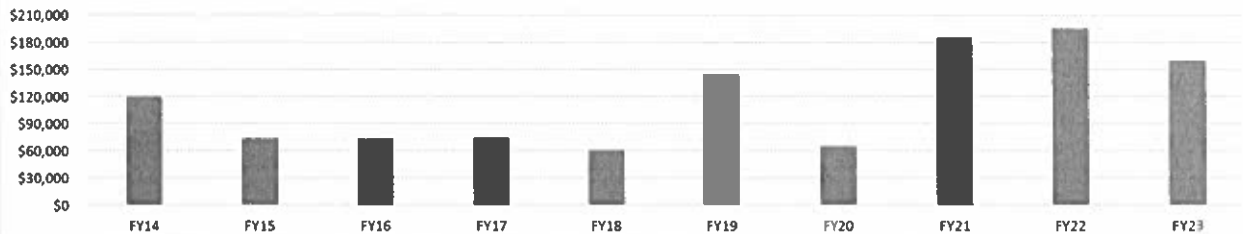


Textbooks- 2410

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LANG ARTS TXTBKS/WRKBKS	12101510 2410	\$1,747.52	\$5,527.78	\$3,714.24	\$2,027.57	\$7,650.21	\$11,000	\$11,000
MCG MATH TXTBKS/WRKBKS	12102510 2410	\$5,563.14	\$0.00	\$7,066.66	\$0.00	\$30,212.00	\$30,212	\$6,845
MCG SCIENCE TXTBKS/WRKBKS	12103510 2410	\$297.00	\$0.00	\$2,522.00	\$7,020.10	\$0.00	\$0	\$0
MCG SOCIAL STUDIES TXTBKS/WRKBKS	12104510 2410	\$508.20	\$666.68	\$556.60	\$556.60	\$0.00	\$0	\$2,000
MCG PRINC TXTBKS/WRKBKS	12200510 2410	\$0.00	\$0.00	\$0.00	\$1,222.89	\$0.00	\$0	\$0
MEM/BURKE LANG ARTS TXTBKS/WRKBKS	13101510 2410	\$5,088.04	\$5,881.21	\$3,463.30	\$5,166.43	\$4,329.15	\$8,000	\$8,000
MEM/BUR EVERYDAY MATH TEXT	13102508 2410	\$11,680.27	\$11,603.10	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE MATH TXTBKS/WRKBKS	13102510 2410	\$0.00	\$0.00	\$11,894.67	\$6,264.50	\$48,063.00	\$48,000	\$48,000
MEM/BURKE SCIENCE TSBKS/WRKBKS	13103510 2410	\$157.00	\$0.00	\$0.00	\$333.00	\$0.00	\$680	\$680
MEM/BURKE SOC STUDIES TXTBKS/WRKBKS	13104510 2410	\$0.00	\$6.98	\$0.00	\$0.00	\$51.96	\$0	\$0
MEM/BURKE WORLD LANG TXTBKS/WRKBKS	13105510 2410	\$0.00	\$0.00	\$0.00	\$297.54	\$0.00	\$0	\$0
MEM/BURKE GUIDANCE TXTBKS/WRKBKS	13113510 2410	\$0.00	\$0.00	\$0.00	\$78.99	\$6.13	\$0	\$0
MEM/BURKE HEALTH ED TEXTBOOKS	13114510 2410	\$0.00	\$0.00	\$0.00	\$37.41	\$0.00	\$0	\$0
MEM/BURKE PRINC TXTBKS/WRKBKS	13200510 2410	\$0.00	\$564.33	\$466.20	\$466.20	\$0.00	\$0	\$0
MS LANG ARTS TXTBKS/WRKBKS	14101510 2410	\$3,889.42	\$1,374.40	\$2,751.66	\$2,490.36	\$0.00	\$2,500	\$66,587
MS EVERYDAY MATH TEXTBOOKS	14102508 2410	\$11,304.08	\$0.00	\$4,241.44	\$0.00	\$0.00	\$0	\$0
MS MATH TXTBKS/WRKBKS	14102510 2410	\$2,870.81	\$9,149.06	\$0.00	\$5,410.00	\$0.00	\$49,087	\$0
MS SCIENCE TXTBKS/WRKBKS	14103510 2410	\$0.00	\$0.00	\$71,914.80	\$2,399.12	\$0.00	\$0	\$0
MS SOCIAL STUDIES TXTBKS 3 YEAR PLAN	14104509 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$31,486.68	\$0	\$0
MS SOCIAL STUDIES TXTBKS/WRKBK	14104510 2410	\$0.00	\$0.00	\$891.20	\$2,019.86	\$0.00	\$15,000	\$0
MS WORLD LANG TXTBKS/WRKBKS	14105510 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS GUIDANCE TXTBKS/WRKBKS	14113520 2410	\$55.51	\$0.00	\$120.11	\$0.00	\$0.00	\$200	\$0
MS HEALTH ED TEXTBOOKS	14114510 2410	\$0.00	\$0.00	\$216.00	\$0.00	\$543.97	\$0	\$0
MS MUSIC TXTBKS/WRKBKS	14116510 2410	\$1,089.99	\$675.00	\$485.38	\$530.73	\$0.00	\$486	\$900
MS TECHNOLOGY ED TXTBKS/WRKBKS	14118510 2410	\$0.00	\$54.99	\$0.00	\$0.00	\$0.00	\$0	\$0
MS PRINC TXTBKS/WRKBKS	14200510 2410	\$0.00	\$60.26	\$60.26	\$90.72	\$0.00	\$0	\$0
HS LANG ARTS TXTBKS/WRKBKS	15101510 2410	\$2,217.54	\$3,350.86	\$2,134.99	\$1,931.12	\$0.00	\$2,250	\$2,250
HS MATH TXTBK 3 YEAR PLAN	15102509 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$1,270.85	\$0	\$3,960
HS MATH TXTBK/WRKBKS	15102510 2410	\$11,822.93	\$8,112.40	\$9,319.90	\$10,184.70	\$0.00	\$3,869	\$3,590
HS SCIENCE TXTBK 3 YEAR PLAN	15103509 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$5,852.55	\$0	\$350
HS SCIENCE TXTBKS/WRKBKS	15103510 2410	\$1,698.96	\$0.00	\$9,960.90	\$1,370.08	\$0.00	\$7,861	\$0
HS SOCIAL STUDIES TXTBK/WRKBKS	15104510 2410	\$6,647.99	\$3,766.97	\$3,723.45	\$8,338.99	\$0.00	\$8,000	\$0
HS WORLD LANG TXTBK 3 YEAR PLAN	15105509 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$110.00	\$0	\$0
HS WORLD LANG TXTBK/WRKBKS	15105510 2410	\$5,744.95	\$7,789.64	\$6,877.21	\$5,087.70	\$0.00	\$4,000	\$4,000
HS HEALTH ED TEXTBOOKS	15114510 2410	\$0.00	\$40.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS MUSIC TXTBK/WRKBKS	15116510 2410	\$2,356.44	\$1,999.87	\$2,339.77	\$1,907.71	\$452.51	\$3,535	\$2,000
HS SPED TXTBK/WRKBKS	15120510 2410	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500	\$0
HS PRINC TXTBK/WRKBKS	15200510 2410	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$75,040	\$60,624	\$144,721	\$65,232	\$186,140	\$195,180	\$160,170

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

These accounts reflect requests by building principals and the Assistant Superintendent for new and replacement textbooks for FY23.

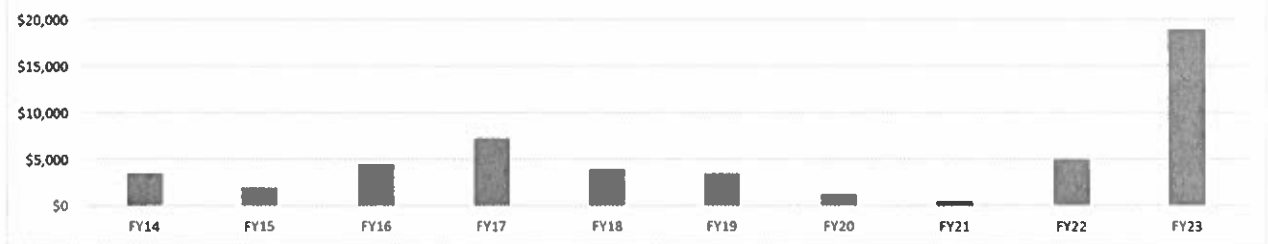


Library Books - 2415

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LIBRARY/MEDIA BOOKS	12115515 2415	\$1,084.82	\$0.00	\$0.00	\$29.49	\$0.00	\$1,000	\$7,500
MEM/BURKE LIBRARY/MEDIA BOOKS	13115515 2415	\$199.00	\$29.38	\$0.00	\$0.00	\$0.00	\$1,000	\$2,500
HS LIBRARY/MEDIA CONTRACT SRVS	15115400 2415	\$0.00	\$0.00	\$300.00	\$0.00	\$0.00	\$0	\$0
MS LIBRARY/MEDIA BOOKS	14115515 2415	\$3,701.05	\$2,463.21	\$2,720.34	\$1,153.81	\$554.20	\$3,000	\$4,000
HS LIBRARY/MEDIA BOOKS	15115515 2415	\$2,286.63	\$1,500.00	\$555.66	\$123.06	\$0.00	\$0	\$5,000
TOTAL EXPENSES		\$7,272	\$3,993	\$3,576	\$1,306	\$554	\$5,000	\$19,000

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

Following an audit of our K-12 libraries and the development of an action plan to reopen and update these spaces, building principals have allocated additional funding to their library budget lines as part of their FY23 budget requests. This funding increase represents an incremental cost to address their outdated collections which have an average publication date on current collections between 1981-2000. The additional funding allocated for the schools will provide a small infusion of funding to slowly support these needed updates.

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Library/media books and materials are also funded through elementary and middle school Scholastic book fairs.

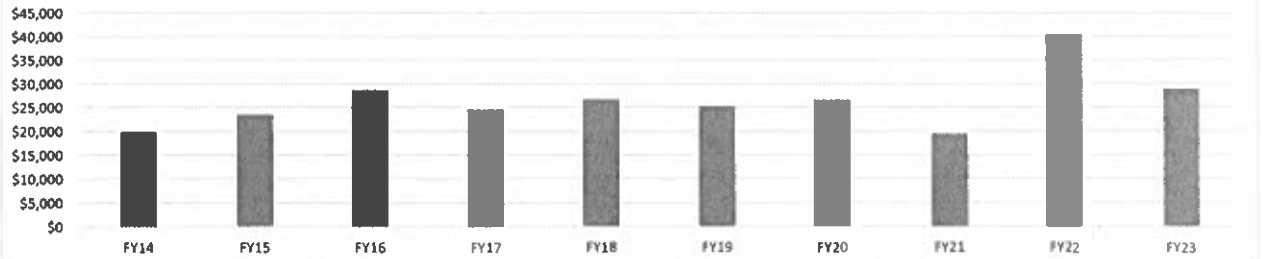


Instructional Equipment- 2420

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG PHYS ED EQUIPMENT	12117700 2420	\$0.00	\$0.00	\$1,995.98	\$28.27	\$252.24	\$0	\$0
MCG TECHNOLOGY ED EQUIPMENT	12118700 2420	\$0.00	\$0.00	\$0.00	\$45.84	\$0.00	\$0	\$0
MCG SPED INSTR EQUIPMENT	12120700 2420	\$4,305.96	\$2,869.25	\$1,823.49	\$3,573.18	\$2,192.98	\$1,800	\$1,800
MCG PRINC INSTR EQUIPMENT	12200700 2420	\$0.00	\$0.00	\$359.95	\$2,302.65	\$977.67	\$200	\$1,000
MEM/BURKE LANG ARTS EQUIPMENT	13101700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE HEALTH ED EQUIPMENT	13114700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$55.00	\$150	\$150
MEM/BURKE MUSIC EQUIPMENT	13116700 2420	\$73.80	\$1,899.00	\$407.75	\$0.00	\$854.75	\$800	\$800
MEM/BURKE PHYS ED EQUIPMENT	13117700 2420	\$438.75	\$892.71	\$892.71	\$0.00	\$0.00	\$150	\$150
MEM/BURKE SPED INSTR EQUIPMENT	13120700 2420	\$694.26	\$271.00	\$1,958.81	\$2,236.13	\$71.20	\$1,200	\$1,200
MEM/BURKE PRINC INSTR EQUIPMEN	13200700 2420	\$0.00	\$0.00	\$0.00	\$12.48	\$0.00	\$0	\$0
MS LANG ARTS EQUIPMENT	14101700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS MATH EQUIPMENT	14102700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS SCIENCE EQUIPMENT	14103700 2420	\$7.50	\$622.00	\$622.00	\$59.98	\$0.00	\$7,000	\$1,000
MS SOC STUDIES EQUIPMENT	14104700 2420	\$0.00	\$796.00	\$796.00	\$0.00	\$0.00	\$0	\$0
MS WORLD LANG EQUIPMENT	14105700 2420	\$364.30	\$546.45	\$546.45	\$0.00	\$0.00	\$0	\$0
MS ART EQUIPMENT	14111700 2420	\$0.00	\$815.88	\$815.88	\$0.00	\$0.00	\$500	\$300
MS GUIDANCE EQUIPMENT	14113700 2420	\$614.15	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS LIBRARY/MEDIA EQUIPMENT	14115700 2420	\$201.79	\$201.70	\$201.70	\$0.00	\$0.00	\$0	\$0
MS MUSIC EQUIPMENT	14116700 2420	\$0.00	\$2,500.98	\$1,020.00	\$2,047.00	\$2,917.44	\$900	\$50
MS PHYS ED EQUIPMENT	14117700 2420	\$0.00	\$1,679.40	\$2,489.07	\$2,204.97	\$402.19	\$2,000	\$2,000
MS TECHNOLOGY ED EQUIPMENT	14118700 2420	\$2,483.15	\$7,338.28	\$7,338.28	\$0.00	\$918.69	\$500	\$1,000
MS SPED INSTR EQUIPMENT	14120700 2420	\$541.73	\$45.00	\$609.81	\$2,805.34	\$3,509.73	\$2,000	\$50
MS PRINC INSTR EQUIPMENT	14200700 2420	\$0.00	\$355.62	\$0.00	\$398.65	\$1,995.07	\$600	\$60
HS MATH EQUIPMENT	15102700 2420	\$0.00	\$0.00	\$1,490.55	\$0.00	\$0.00	\$0	\$1,500
HS SCIENCE EQUIPMENT	15103700 2420	\$1,236.07	\$521.76	\$0.00	\$5,713.94	\$0.00	\$6,000	\$5,500
HS WORLD LANG EQUIPMENT	15105700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$50
HS ART EQUIPMENT	15111700 2420	\$80.02	\$0.00	\$33.15	\$0.00	\$0.00	\$2,500	\$0
HS MUSIC EQUIPMENT	15116700 2420	\$2,530.00	\$0.00	\$0.00	\$4,555.12	\$4,628.15	\$4,500	\$4,700
HS PHYS ED EQUIPMENT	15117700 2420	\$10,277.63	\$1,331.43	\$852.48	\$178.35	\$651.82	\$1,104	\$1,200
HS TECHNOLOGY ED EQUIPMENT	15118700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS SPED INSTR EQUIPMENT	15120700 2420	\$0.00	\$0.00	\$130.00	\$0.00	\$0.00	\$1,350	\$50
HS PRINC INSTR EQUIPMENT	15200700 2420	\$65.82	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W PSYCHOLOGICAL EQUIPMENT	19113700 2420	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,700	\$2,000
SPED INSTR EQUIPMENT	19200700 2420	\$716.21	\$4,067.44	\$866.25	\$422.96	\$67.00	\$4,500	\$2,000
TOTAL EXPENSES		\$24,631	\$26,754	\$25,250	\$26,585	\$19,494	\$40,454	\$28,900

FY14 Actual To FY23 Recommended



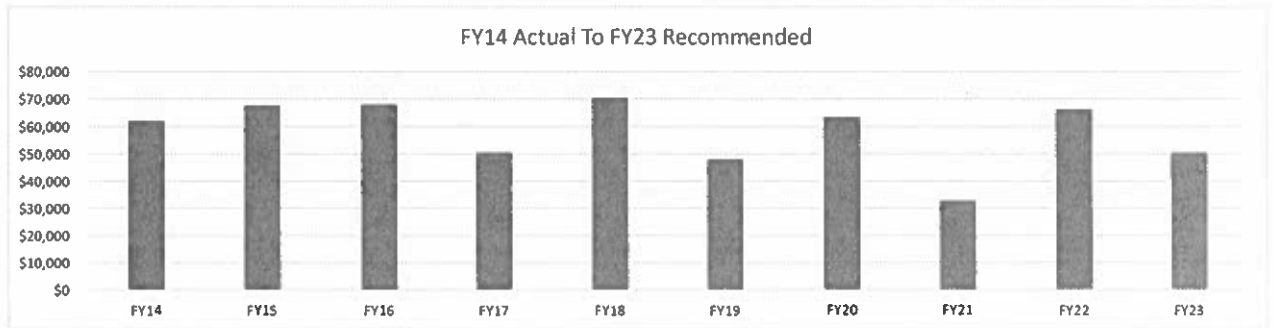
EXPLANATION & JUSTIFICATION: Each school has budget accounts for small equipment broken out by instructional subject.



Instructional Supplies- 2430

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LANG ARTS SUPPLIES	12101500 2430	\$2,242.11	\$4,072.75	\$4,334.68	\$934.12	\$1,939.78	\$2,600	\$4,000
MCG MATH SUPPLIES	12102500 2430	\$0.00	\$62.49	\$510.41	\$2,519.60	\$438.30	\$500	\$500
MCG SCIENCE SUPPLIES	12103500 2430	\$329.89	\$0.00	\$1,146.33	\$100.10	\$6,039.82	\$3,000	\$2,000
MCG SOCIAL STUDIES SUPPLIES	12104500 2430	\$0.00	\$250.00	\$0.00	\$0.00	\$0.00	\$2,000	\$0
MCG ART SUPPLIES	12111500 2430	\$689.72	\$909.53	\$798.78	\$186.28	\$264.19	\$500	\$500
MCG HEALTH ED SUPPLIES	12114500 2430	\$0.00	\$1,164.69	\$0.00	\$0.00	\$0.00	\$100	\$200
MCG LIBRARY/MEDIA SUPPLIES	12115500 2430	\$0.00	\$197.84	\$0.00	\$138.02	\$0.00	\$200	\$200
MCG MUSIC SUPPLIES	12116500 2430	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200	\$500
MCG PHYS ED SUPPLIES	12117500 2430	\$0.00	\$568.31	\$650.25	\$500.00	\$0.00	\$200	\$300
MCG TECHNOLOGY ED SUPPLIES	12118500 2430	\$0.00	\$398.61	\$0.00	\$1,550.00	\$0.00	\$0	\$0
MCG SPED INTR SUPPLIES	12120500 2430	\$0.00	\$2,161.38	\$1,290.21	\$3,776.87	\$675.60	\$2,000	\$2,000
MEM/BURKE LANG ARTS SUPPLIES	13101500 2430	\$5,573.13	\$5,332.60	\$1,837.84	\$2,399.01	\$632.84	\$5,500	\$0
MEM/BURKE MATH SUPPLIES	13102500 2430	\$44.00	\$360.00	\$204.12	\$1,164.36	\$408.69	\$350	\$350
MEM/BURKE SCIENCE SUPPLIES	13103500 2430	\$1,573.29	\$1,500.51	\$4,787.78	\$600.80	\$760.09	\$5,000	\$3,500
MEM/BURKE SOC STUDIES SUPPLIES	13104500 2430	\$268.32	\$235.65	\$164.75	\$164.38	\$164.75	\$500	\$500
MEM/BURKE ART SUPPLIES	13111500 2430	\$0.00	\$992.09	\$498.04	\$582.78	\$0.00	\$800	\$800
MEM/BURKE HEALTH ED SUPPLIES	13111500 2430	\$768.46	\$987.05	\$506.43	\$45.28	\$389.52	\$200	\$200
MEM/BURKE LIBRARY/MEDIA SUPPLIES	13115500 2430	\$0.00	\$586.99	\$0.00	\$70.40	\$0.00	\$150	\$150
MEM/BURKE MUSIC SUPPLIES	13116500 2430	\$406.45	\$512.90	\$0.00	\$961.94	(\$931.99)	\$0	\$0
MEM/BURKE PHYS ED SUPPLIES	13117500 2430	\$785.02	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE TECHNOLOGY ED SUPPLIES	13118500 2430	\$0.00	\$0.00	\$0.00	\$336.48	\$0.00	\$0	\$0
MEM/BURKE SPED INSTR SUPPLIES	13120500 2430	\$215.76	\$569.21	\$2,670.53	\$1,418.57	\$44.99	\$2,000	\$2,000
MS LANG ARTS SUPPLIES	14101500 2430	\$0.00	\$0.00	\$171.59	\$615.95	\$89.10	\$500	\$500
MS MATH SUPPLIES	14102500 2430	\$412.02	\$683.25	\$60.44	\$355.58	\$216.00	\$1,150	\$1,500
MS SCIENCE SUPPLIES	14103500 2430	\$317.64	\$2,301.35	\$2,614.77	\$10,024.86	\$6,344.94	\$2,000	\$3,720
MS SOC STUDIES SUPPLIES	14104500 2430	\$1,724.21	\$0.00	\$0.00	\$0.00	\$0.00	\$150	\$1,000
MS WORLD LANG SUPPLIES	14105500 2430	\$0.00	\$0.00	\$0.00	\$205.84	\$0.00	\$400	\$600
MS ART SUPPLIES	14111500 2430	\$200.00	\$2,826.86	\$3,000.98	\$3,896.87	\$2,102.47	\$3,000	\$3,700
MS FAMILY SCIENCE SUPPLIES	14112500 2430	\$3,799.14	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS HEALTH ED SUPPLIES	14114500 2430	\$0.00	\$339.98	\$0.00	\$247.74	\$0.00	\$700	\$600
MS LIBRARY/MEDIA SUPPLIES	14115500 2430	\$0.00	\$814.38	\$244.67	\$317.52	\$0.00	\$1,100	\$500
MS MUSIC SUPPLIES	14116500 2430	\$482.65	\$653.62	\$195.92	\$0.00	\$0.00	\$0	\$0
MS PHYS ED SUPPLIES	14117500 2430	\$526.99	\$249.90	\$299.00	\$0.00	\$0.00	\$0	\$0
MS TECHNOLOGY ED SUPPLIES	14118500 2430	\$2,070.49	\$4,875.45	\$631.87	\$1,856.38	\$1,359.59	\$1,500	\$2,000
MS SPED INSTR SUPPLIES	14120500 2430	\$4,269.78	\$59.51	\$4,061.90	\$2,749.25	\$806.60	\$2,000	\$1,500
HS LANG ARTS SUPPLIES	15101500 2430	\$230.69	\$48.35	\$0.00	\$0.00	\$0.00	\$0	\$100
HS MATH SUPPLIES	15102500 2430	\$0.00	\$0.00	\$233.98	\$0.00	\$691.87	\$100	\$200
HS SCIENCE SUPPLIES	15103500 2430	\$0.00	\$15,066.91	\$7,133.97	\$6,892.86	\$428.85	\$6,000	\$0
HS SCIENCE PTLW	15103509 2430	\$5,376.94	\$0.00	\$0.00	\$6,886.00	\$1,999.25	\$7,000	\$0
HS SOC STUDIES SUPPLIES	15104500 2430	\$2,382.51	\$235.29	\$0.00	\$831.56	\$203.31	\$400	\$0
HS WORLD LANG SUPPLIES	15105500 2430	\$980.00	\$0.00	\$79.14	\$0.00	\$450.00	\$500	\$500
HS ART SUPPLIES	15111500 2430	\$0.00	\$7,283.74	\$6,024.83	\$5,243.16	\$6,273.46	\$7,000	\$8,200
HS HEALTH ED SUPPLIES	15114500 2430	\$6,573.28	\$18.48	\$0.00	\$3,629.16	\$0.00	\$1,000	\$0
HS LIBRARY/MEDIA SUPPLIES	15115500 2430	\$0.00	\$240.95	\$0.00	\$0.00	\$0.00	\$0	\$2,600
HS MUSIC SUPPLIES	15116500 2430	\$0.00	\$1,386.29	\$1,761.31	\$0.00	\$693.44	\$500	\$600
HS PHYS ED SUPPLIES	15117500 2430	\$1,342.04	\$0.00	\$140.00	\$448.54	\$0.00	\$500	\$500
HS TECHNOLOGY ED SUPPLIES	15118500 2430	\$0.00	\$9,620.20	\$473.53	\$88.09	\$98.85	\$0	\$0
HS SPED INSTR SUPPLIES	15120500 2430	\$3,204.02	\$0.00	\$913.71	\$1,220.00	\$0.00	\$2,000	\$1,500
HS VIRTUAL SUPPLIES	15140500 2430	\$331.43	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
ELE INSTRUCTIONAL SUPPLIES	19155500 2430	\$3,543.97	\$2,926.35	\$713.22	\$647.74	\$327.24	\$3,000	\$3,000
TOTAL EXPENSES		\$50,664	\$70,493	\$48,155	\$63,606	\$32,912	\$66,300	\$50,520



EXPLANATION & JUSTIFICATION:

Instructional supplies include student and teacher materials such as: pencils, markers, folders, paint, brushes, manipulatives, science consumables, etc.



High Street School Students & Staff

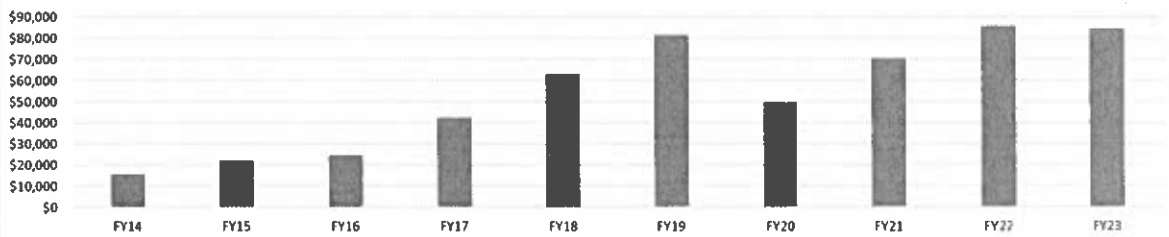


Other Instructional Supplies- 2440

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LANG ARTS DUES/SUBSCRIPTIONS	12101600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$7,087
MCG MATH DUES/SUBSCRIPTIONS	12102600 2440	\$0.00	\$6,926.01	\$6,926.01	\$0.00	\$0.00	\$0	\$2,080
MCG SCIENCE DUES/SUBSCRIPTIONS	12103600 2440	\$0.00	\$0.00	\$750.00	\$750.00	\$1,616.00	\$2,000	\$1,000
MCG SOCIAL STUDIES DUES/SUBSCRIPTIONS	12104600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$126.00	\$600	\$0
MCG WORLD LANG DUES/SUBSCRIPTIONS	12105600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MCG TECHNOLOGY ED DUES/SUBSCRIPTIONS	12118600 2440	\$0.00	\$6,059.63	\$5,816.61	\$1,174.10	\$3,167.10	\$5,000	\$5,000
MCG SPED INTR SUPPLIES	12120500 2440	\$812.22	\$2,655.06	\$339.00	\$0.00	\$0.00	\$750	\$750
MCG SPED DUES/SUBSCRIPTIONS	12120600 2440	\$35.00	\$0.00	\$0.00	\$299.95	\$99.00	\$0	\$0
MEM/BURKE LANG ARTS DUES/SUBSCRIPTIONS	13101600 2440	\$0.00	\$251.55	\$554.27	\$0.00	\$2,718.90	\$4,650	\$10,150
MEM/BURKE MATH DUES/SUBSCRIPTIONS	13102600 2440	\$2,995.00	\$3,295.00	\$3,295.00	\$5,985.00	\$0.00	\$3,295	\$3,295
MEM/BURKE SCIENCE DUES/SUBSCRIPTIONS	13103600 2440	\$750.00	\$750.00	\$750.00	\$0.00	\$1,949.00	\$950	\$950
MEM/BURKE SOC STUDIES DUES/SUBSCRIPTIONS	13104600 2440	\$678.40	\$356.00	\$0.00	\$0.00	\$0.00	\$700	\$700
MEM/BURKE WORLD LANG DUES/SUBSCRIPTIONS	13105600 2440	\$0.00	\$0.00	\$0.00	\$199.95	\$194.95	\$0	\$0
MEM/BURKE LIBRARY/MEDIA DUES/SUBSCRIPTIONS	13115600 2440	\$305.41	\$207.20	\$191.45	\$207.20	\$207.20	\$220	\$220
MEM/BURKE MUSIC DUES/SUBSCRIPTIONS	13116600 2440	\$0.00	\$977.47	\$180.25	\$0.00	\$0.00	\$0	\$0
MEM/BURKE TECHNOLOGY ED DUES/SUBSCRIPTIONS	13118600 2440	\$0.00	\$0.00	\$7,583.00	\$0.00	\$0.00	\$120	\$120
MEM/BURKE SPED INSTR	13120500 2440	\$1,908.94	\$0.00	\$0.00	\$0.00	\$0.00	\$900	\$900
MEM/BURKE SPED DUES/SUBSCRIPTIONS	13120600 2440	\$140.00	\$533.49	\$400.00	\$0.00	\$0.00	\$0	\$0
MS ENGLISH LANG ARTS CONTRACTED SERVICES	14101400 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS LANG ARTS DUES/SUBSCRIPTIONS	14101600 2440	\$0.00	\$1,384.89	\$6,898.50	\$1,072.50	\$6,133.02	\$7,219	\$7,000
MS MATH CONTRACTED SERVICES	14102400 2440	\$0.00	\$0.00	\$0.00	\$223.00	\$0.00	\$0	\$0
MS MATH DUES/SUBSCRIPTIONS	14102600 2440	\$0.00	\$4,260.00	\$8,272.66	\$1,708.50	\$8,059.03	\$8,000	\$3,500
MS SCIENCE CONTRACTED SERVICES	14103400 2440	\$300.00	\$0.00	\$396.00	\$420.00	\$0.00	\$0	\$0
MS SCIENCE DUES/SUBSCRIPTIONS	14103600 2440	\$1,063.17	\$1,063.17	\$5,262.62	\$1,384.18	\$2,354.00	\$1,500	\$4,000
MS SOC STUDIES DUES/SUBSCRIPTIONS	14104600 2440	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00	\$52.51	\$2,000	\$2,150
MS WORLD LANG DUES/SUBSCRIPTIONS	14105600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$105.01	\$0	\$1,900
MS LIBRARY/MEDIA DUES/SUBSCRIPTIONS	14115600 2440	\$127.95	\$0.00	\$0.00	\$0.00	\$0.00	\$500	\$500
MS MUSIC DUES/SUBSCRIPTIONS	14116600 2440	\$0.00	\$277.00	\$458.00	\$0.00	\$1,308.50	\$0	\$500
MS TECHNOLOGY ED DUES/SUBSCRIPTIONS	14118600 2440	\$1,500.00	\$0.00	\$1,050.00	\$1,049.00	\$0.00	\$1,500	\$1,000
MS SPED INTR SUPPLIES	14120500 2440	\$1,854.02	\$434.03	\$434.03	\$0.00	\$0.00	\$0	\$0
MS SPED DUES/SUBSCRIPTIONS	14120600 2440	\$460.00	\$533.50	\$309.50	\$0.00	\$0.00	\$0	\$0
HS LANG ARTS DUES/SUBSCRIPTIONS	15101600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$2,543.47	\$2,500	\$0
HS MATH DUES/SUBSCRIPTIONS	15102600 2440	\$8,114.95	\$0.00	\$0.00	\$0.00	\$12,443.48	\$12,000	\$20,000
HS SCIENCE CONTRACTED SERVICES	15103400 2440	\$345.00	\$0.00	\$0.00	\$1,357.05	\$0.00	\$800	\$300
HS SCIENCE DUES/SUBSCRIPTIONS	15103600 2440	\$5,000.00	\$5,000.00	\$5,000.00	\$5,000.00	\$13,074.00	\$5,000	\$2,793
HS SOC STUDIES DUES/SUBSCRIPTIONS	15104600 2440	\$0.00	\$0.00	\$0.00	\$2,625.00	\$170.00	\$1,500	\$2,800
HS WORLD LANG CONTRACTED SERVICES	15105400 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$2,600
HS WORLD LANG DUES/SUBSCRIPTIONS	15105600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS ART DUES/SUBSCRIPTIONS	15111600 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS LIBRARY/MEDIA DUES/SUBSCRIPTIONS	15115600 2440	\$1,651.45	\$576.45	\$1,530.00	\$1,820.00	\$300.00	\$300	\$325
HS MUSIC CONTRACTED SERVICES	15116400 2440	\$0.00	\$455.00	\$500.00	\$950.00	\$0.00	\$3,805	\$0
HS MUSIC DUES/SUBSCRIPTIONS	15116600 2440	\$578.45	\$320.00	\$1,307.72	\$1,337.96	\$130.00	\$3,720	\$3,000
HS SPED INSTR SUPPLIES	15120500 2440	\$1,289.77	\$814.90	\$814.90	\$0.00	\$0.00	\$0	\$0
HS PHYS ED CONTRACTED SERVICES	15117400 2440	\$0.00	\$0.00	\$3,870.00	\$0.00	\$0.00	\$1,177	\$0
HS SPED DUES/SUBSCRIPTIONS	15120600 2440	\$175.00	\$533.51	\$533.51	\$0.00	\$0.00	\$0	\$0
HS VIRTUAL CONTRACT SERVICES	15140400 2440	\$10,700.00	\$25,675.00	\$16,497.96	\$20,850.00	\$13,725.00	\$15,000	\$0
ELE TRAVEL REIMBURSEMENTS	19155620 2440	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$42,285	\$63,339	\$81,421	\$49,913	\$70,476	\$85,706	\$84,620

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

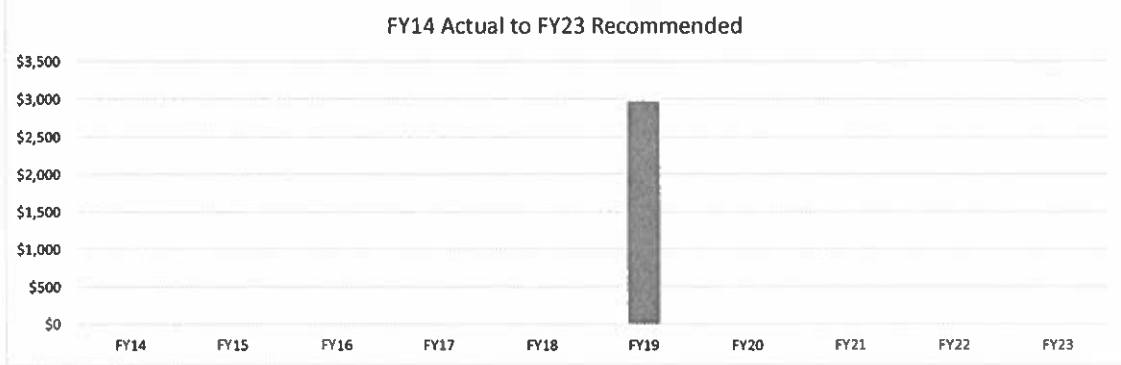
Subscriptions generally fund periodical magazines/newsletters for use in the classroom and library/media centers.



Instructional Technology- 2451

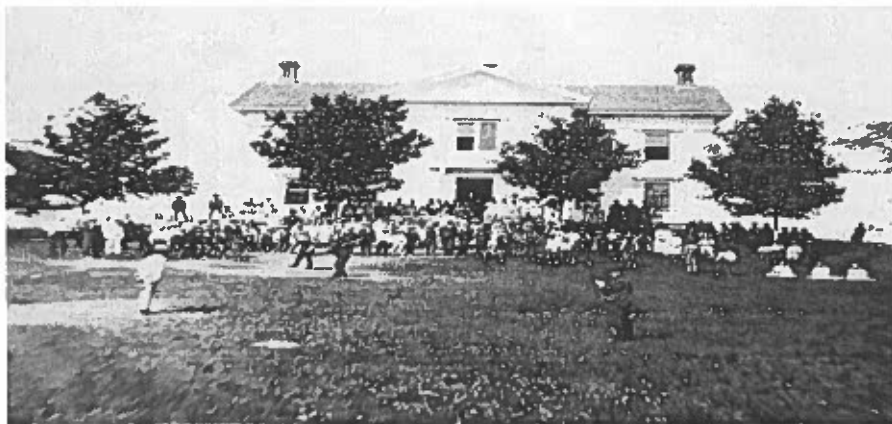
FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
HARDW-STUD STF DEVICES-CONTRACT SRVS	19140400 2451	\$0.00	\$0.00	\$2,973.00	\$0.00	\$0.00	\$0	\$0
HARDW-STUD STF DEVICES-DUES/SU	19140600 2451	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HARDW-STUD STF DEVICES-SOFTWA	19140801 2451	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HARDW-STUD STF DEVICES-SCH SUP	19140500 2451	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$0	\$0	\$2,973	\$0	\$0	\$0	\$0

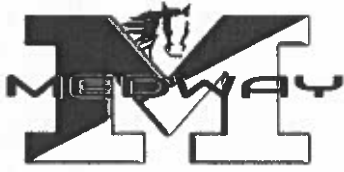


EXPLANATION & JUSTIFICATION:

DESE required all school districts in the Commonwealth to breakout out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19.



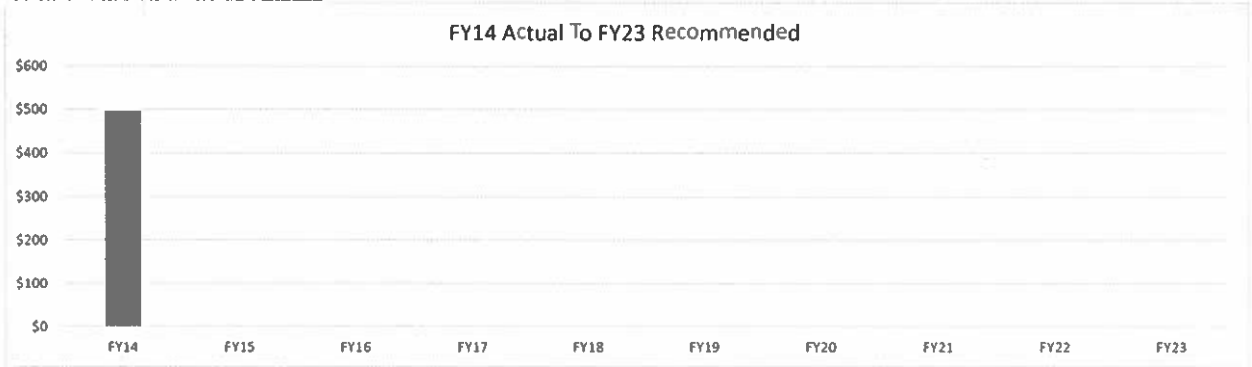
High Street School - Baseball Game



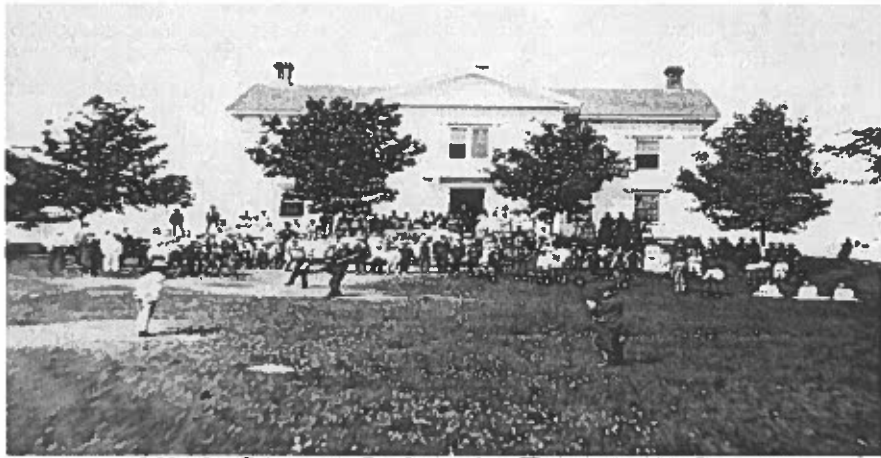
Instructional Hardware- 2453

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG LIBRARY/MEDIA EQUIPMENT	12115700 2453	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE LIBRARY/MEDIA EQUIPMENT	13115700 2453	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS LIBRARY/MEDIA EQUIPMENT	15115700 2453	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$0	\$0	\$0	\$0	\$0	\$0	\$0



EXPLANATION & JUSTIFICATION:



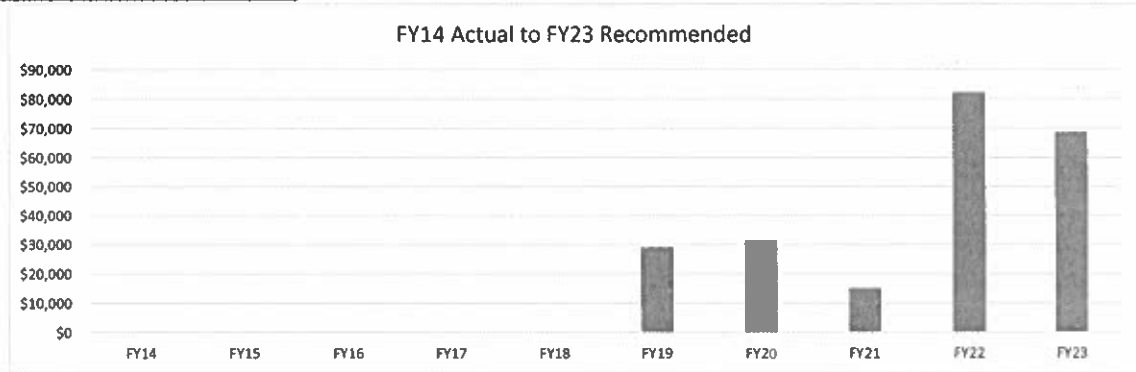
High Street School - Baseball Game



Instructional Hardware- 2454

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
INSTRUCT HARDWARE-SCH SUPPLIES	19140500 2454	\$0.00	\$0.00	\$12,428.25	\$10,080.48	\$3,362.22	\$32,000	\$23,000
INSTRUC HARDWARE-SOFTW/SUPPL	19140801 2454	\$0.00	\$0.00	\$16,718.00	\$21,456.00	\$11,670.00	\$50,300	\$45,713
TOTAL EXPENSES		\$0	\$0	\$29,146	\$31,536	\$15,032	\$82,300	\$68,713



EXPLANATION & JUSTIFICATION: DESE required all school districts in the Commonwealth to breakout out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19.

The Instructional Hardware account requests \$9,000 for Maintenance and Support for the District's copier vendor and \$15,000 for software for our printer management services from PPSI. Budget capacity for chromebook repairs and for chromebook insurance were moved to the supply account in 2455 in FY23.

The Instructional Software account requests \$9,880 for the yearly maintenance for Media Master, \$15,888 for the GoGuardian licenses and \$19,945 for the fitnessGram renewal, weVideo services, Pear Deack, Padlet, Ed Puzzle and Typing Agent software.



FY23 Technology Expenses By Funding Source

Accounts

Personnel

S/W TECH INTERGRATION TEACHER	19140100 2315
S/W TECH INFRASTRUCTURE MAINT SALARIES	19140360 4400
DIRECTOR OF INFORMATION SERVICES	01155001 5110
NETWORK ENGINEER	01155001 5110
G.I.S. COORDINATOR	01155001 5110

Operating Budget Expenses

ADMIN TECH SUPPORT-SOFTW/SUPPL	19140801 2250
ADMIN TECH DIST WIDE-DUES/SUBS	19140600 1450
HARDW-STUD STF DEVICES-CONTRACT SRVS	19140400 2451
INSTRUCT HARDWARE-SCH SUPPLIES	19140500 2454
INSTRUC HARDWARE-SOFTW/SUPPL	19140801 2454
S/W TECHNOLOGY DUES/SUBSCRIPTIONS	19140600 2455
S/W TECHNOLOGY CONTRACTED SERVICES	19140800 2455
S/W TECHNOLOGY SOFTWARE/SUPPLIES	19140801 2455
S/W TRANSPORTATON TECH CON SRV	19140800 3300
S/W TECH INFRA MAINT ALL OTHER	19140800 4450
S/W TECH EQUIP MAINT CONTRACTED SERVICES	19140400 4230
S/W TECH MAINT SUPPLIES	19140500 4230
S/W EQUIPMENT MAINTENANCE SERVICES	19140700 4230
S/W TECHNOLOGY COMMUNICATIONS	19140651 4130
MIS/IT TECHNOLOGY Maintenance & Repair	01155002 5245
MIS/IT PROF TECHNICAL	01155002 5300
MIS/IT OTHER CHARGES EXPENSES	01155002 5700

Capital Budget Request-Capital Budget

\$75,000 Tech Equipment; \$35,000 Infrastructure Equipment;
 \$25,000 Security Equipment; \$25,000 Projection;
 \$40,000 Large Area Projection

TOTAL

% of Total?

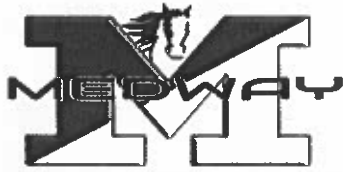
FY23 Total	FY23 Schools Operating Budget	FY23 Town Operating Budget	FY23 Capital Request (from Free Cash)
\$91,294.04	\$91,294.04	\$0.00	\$0.00
\$221,562.43	\$221,562.43	\$0.00	\$0.00
\$125,888.00	\$0.00	\$125,888.00	\$0.00
\$83,232.00	\$0.00	\$83,232.00	\$0.00
\$75,735.00	\$0.00	\$75,735.00	\$0.00
\$597,711.47	\$312,856.47	\$284,855.00	\$0.00
\$129,375.84	\$129,376	\$0.00	\$0.00
\$2,185.00	\$2,185	\$0.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$23,000.00	\$23,000	\$0.00	\$0.00
\$45,713.25	\$45,713	\$0.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$43,775.00	\$43,775	\$0.00	\$0.00
\$37,000.00	\$37,000	\$0.00	\$0.00
\$10,958.88	\$10,959	\$0.00	\$0.00
\$24,839.88	\$24,840	\$0.00	\$0.00
\$59,343.60	\$59,344	\$0.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$21,900.00	\$21,900	\$0.00	\$0.00
\$125,000.00	\$0	\$125,000.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$0.00	\$0	\$0.00	\$0.00
\$523,091.45	\$398,091.45	\$125,000.00	\$0.00
\$200,000.00	\$0.00	\$0.00	\$200,000.00
\$200,000.00	\$0.00	\$0.00	\$200,000.00
\$1,320,802.92	\$710,947.92	\$409,855.00	\$200,000.00
100.00%	53.8%	31.0%	15.1%

Technology Integration Specialists	1.0
Database Administrator	1.0
District Technicians	3.0
Director of Information Services	1.0
Network Engineer	1.0
Director of Communications	1.0
G.I.S. Coordinator	1.0
	9.0

FY23 Budget FTEs	Budget Accounts	
1.0	19140100 2315	Schools
1.0	19140360 4400	Schools
3.0	19140360 4400	Schools
1.0	01155001 5110	Municipal
1.0	01155001 5110	Municipal
1.0	01155001 5110	Municipal
1.0	01155001 5110	Municipal
9.0		

EXPLANATION & JUSTIFICATION: The Town of Medway has funded extensive improvements over the past ten years, spending on infrastructure, applications, and end user hardware. The continued support of these systems is critical to maintaining inter-departmental communications and efficient workflows for all departments. In addition to maintaining our current infrastructure and end user equipment, the IS Department is focusing on extending the lifecycle of all desktop computers, increasing access to mobile devices, and supporting the technical requirements of our departments.

This page is intended to display in one place all technology related personnel, operating budget, and capital budget expenses. There are three main sources to pay for these expenditures: the Medway school operating budget, the Medway municipal budget and the annual capital budget approved at the annual town meeting in a separate article, normally funded from certified free cash. Capital expenses are placed in both the Medway municipal operating budget as well as the annual capital budget.

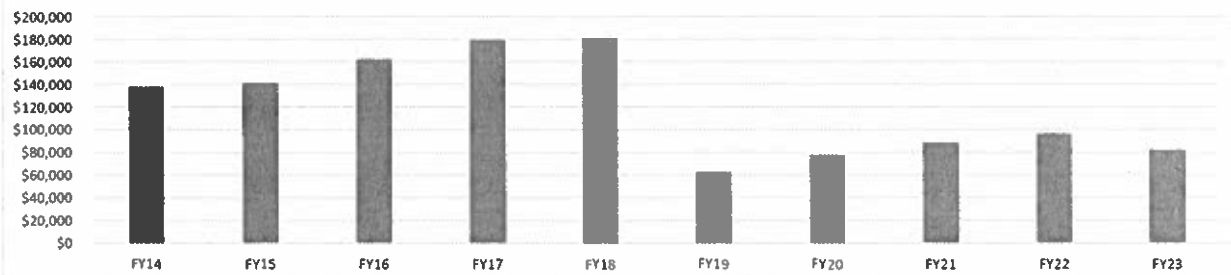


Instructional Software- 2455

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG TECHNOLOGY ED TECHNOLOGY	12118800 2455	\$205.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE GUIDANCE TECHNOLOGY	13113800 2455	\$0	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE TECHNOLOGY ED TECHNOLOGY	13118800 2455	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS GUIDANCE TECHNOLOGY	14113800 2455	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS TECHNOLOGY ED TECHNOLOGY	14118800 2455	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS LIBRARY/MEDIA TECHNOLOGY	15115800 2455	\$0.00	\$268.00	\$0.00	\$0.00	\$1,560.00	\$1,560	\$1,560
HS MUSIC TECHNOLOGY	15116800 2455	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS TECHNOLOGY ED TECHNOLOGY	15118800 2455	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W TECHNOLOGY SUPPLIES	19140500 2455	\$18.36	\$0.00	\$189.80	\$0.00	\$83.98	\$0	\$0
S/W TECHNOLOGY DUES/SUBSCRIPTIONS	19140600 2455	\$965.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W TECHNOLOGY TRAVEL REIMBURSEMENT	19140620 2455	\$0.00	\$521.69	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W INSTRUCTIONAL SOFTWARE	19140700 2455	\$0.00	\$0.00	\$0.00	\$8,379.60	\$21,604.25	\$0	\$0
S/W TECHNOLOGY CONTRACTED SERVICES	19140800 2455	\$128,766.10	\$150,649.95	\$51,699.30	\$40,038.43	\$24,126.03	\$65,160	\$43,775
S/W TECHNOLOGY SOFTWARE/SUPPLIES	19140801 2455	\$49,326.66	\$29,119.21	\$11,556.94	\$29,810.81	\$41,121.36	\$30,000	\$37,000
TOTAL EXPENSES		\$179,281	\$180,559	\$63,446	\$78,229	\$88,496	\$96,720	\$82,335

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION: DESE required all school districts in the Commonwealth to breakout out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19.

The Contracted Services budget account requests \$43,775 for all annual subscriptions and maintenance of school software, IT, and building maintenance related systems. These items include funds for web hosting, DNS hosting, E-rate filing, \$5,315 for Sophos Antivirus (which was free of charge for several years), and for the Checkpoint software security and several maintenance accounts. This account is showing a decrease from FY22 to FY23 because funds for battery replacement schedule (normally on a 3-to-5 year cycle) for the schoolwide network infrastructure for the entire Middle School were not needed in FY23. Also, funds reserved for Wireless Maintenance were moved to the E-Rate fund account for FY23.

The Software/Supplies account covers all consumable items for the schools, primarily toner cartridges, and any other technology related supply or repair (cables, projector bulbs, miscellaneous repair parts, phone system repairs/parts).

The High School Media technology account requested funds for FY23 for subscriptions to TurnItIn (\$1,560).



Guidance Services- 2710

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG GUIDANCE COUNSELOR	12113100 2710	\$51,218.96	\$52,243.10	\$88,838.40	\$90,875.46	\$46,785.25	\$62,329	\$69,271
MCG GUIDANCE SUPPLIES	12113500 2710	\$204.55	\$208.44	\$233.87	\$266.60	\$224.75	\$500	\$1,000
MCG GUIDANCE DUES/SUBSCRIPTIONS	12113600 2710	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BK GUIDANCE COUNSELOR	13113100 2710	\$69,386.98	\$58,100.90	\$63,896.34	\$67,646.80	\$127,522.04	\$77,088	\$82,155
MEM/BK GUIDANCE SUPPLIES	13113500 2710	\$185.93	\$0.00	\$0.00	\$35.63	\$0.00	\$200	\$200
MEM/BK GUIDANCE DUES/SUBSCRIPTIONS	13113600 2710	\$350.00	\$350.00	\$350.00	\$0.00	\$0.00	\$0	\$0
MS GUIDANCE COUNSELOR	14113100 2710	\$237,239.04	\$245,296.78	\$254,191.96	\$313,162.00	\$298,876.61	\$375,416	\$334,836
MS GUIDANCE SECRETARY	14113200 2710	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS GUIDANCE SUPPLIES	14113500 2710	\$1,549.78	\$0.00	\$141.28	\$65.65	\$0.00	\$300	\$300
MS GUIDANCE DUES/SUBSCRIPTIONS	14113600 2710	\$0.00	\$0.00	\$330.00	\$45.00	\$0.00	\$200	\$200
HS GUIDANCE COUNSELOR	15113100 2710	\$293,414.84	\$340,520.45	\$460,775.97	\$438,184.10	\$308,570.21	\$440,909	\$409,572
HS GUIDANCE SECRETARY	15113200 2710	\$41,947.59	\$44,457.52	\$44,008.28	\$38,439.87	\$43,420.03	\$52,134	\$56,307
HS GUIDANCE PARAPROFESSIONAL	15113300 2710	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS GUIDANCE SUPPLIES	15113500 2710	\$788.39	\$575.84	\$444.48	\$280.30	\$251.42	\$250	\$500
HS GUIDANCE DUES/SUBSCRIPTIONS	15113600 2710	\$135.00	\$90.00	\$1,803.05	\$4,058.11	\$5,085.02	\$4,000	\$5,000
TOTAL EXPENSES		\$696,421	\$741,843	\$915,014	\$953,060	\$830,735	\$1,013,326	\$959,342

FY14 Actual To FY23 Recommended

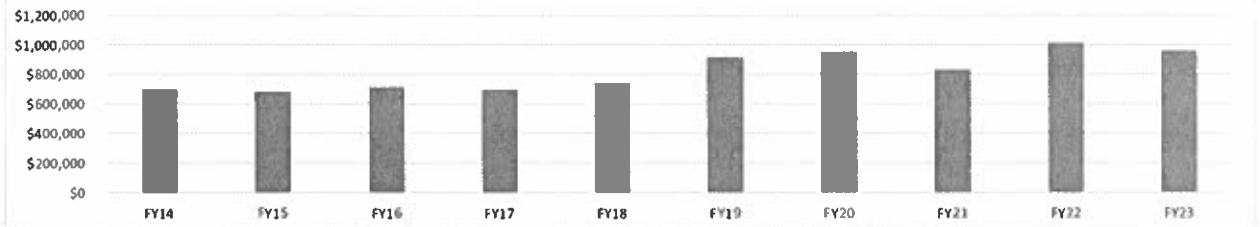


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern School Adjustment Counselor	0.6	1	1	1	0.5	1	0.5
Burke/Memorial Guidance Counselor	1	1	1	1	1.5	1	(0.5)
Middle School Guidance Counselors	3	3	3	3	3	3	0
Coordinator of School Counseling	0	0	1	1	1	1	0
High School Guidance Counselors	5	5	5	5	4	4	0
Middle School Guidance Secretary	0	0	0	0	0	0	0
High School Guidance Secretary	1	1	1	1	1	1	0
	10.6	11	12	12	11	11	0

EXPLANATION & JUSTIFICATION:

This section of the FY23 budget funds the current configuration of staff, materials, and dues/subscriptions for school counselors. These accounts also funds the high school school counselor secretary.



Psychological Services- 2800

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG PSYCHOLOGIST/LICSW	12113100 2800	\$86,179.04	\$88,040.12	\$90,110.74	\$89,325.47	\$95,539.30	\$96,605	\$99,551
MEM/BK PSYCHOLOGIST/LICSW	13113100 2800	\$87,589.02	\$89,477.92	\$91,577.40	\$90,825.46	\$96,309.63	\$155,181	\$161,791
MS PSYCHOLOGIST/LICSW	14113100 2800	\$147,103.02	\$145,647.48	\$165,918.60	\$139,185.74	\$145,375.73	\$177,085	\$164,021
HS PSYCHOLOGIST/LICSW	15113100 2800	\$106,834.50	\$95,790.34	\$143,080.33	\$151,277.07	\$84,811.27	\$138,247	\$177,571
S/W PSYCHOLOGIST/LICSW	19113100 2800	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W PSYCHOLOGICAL CONTRACTED SERVICES	19113400 2800	\$0.00	\$0.00	\$0.00	\$0.00	\$22,150.00	\$10,000	\$5,000
S/W PSYCHOLOGICAL SUPPLIES	19113500 2800	\$6,605.93	\$6,855.88	\$8,051.58	\$7,779.32	\$15,789.54	\$10,000	\$10,000
S/W PSYCHOLOGICAL DUES/SUBSCRIPTIONS	19113600 2800	\$0.00	\$0.00	\$0.00	\$400.00	\$400.00	\$399	\$400
TOTAL EXPENSES		\$434,312	\$425,812	\$498,739	\$478,793	\$460,375	\$587,517	\$618,341

FY14 Actual To FY23 Recommended

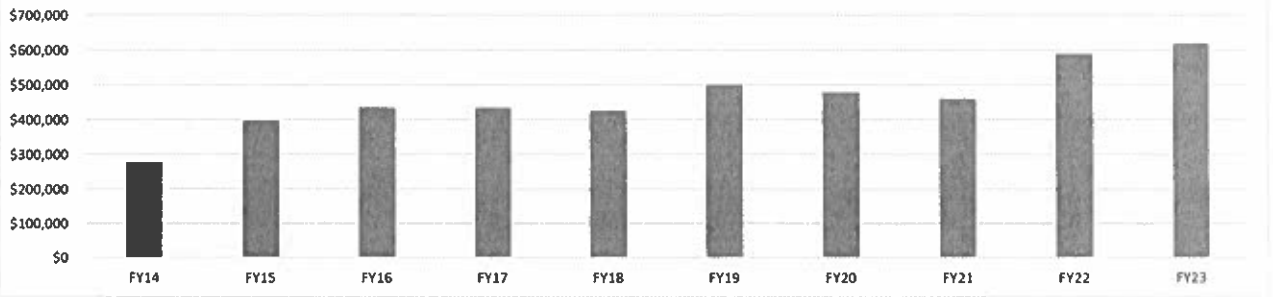


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Psychologist	1	1	1	1	1	1	0
Burke/Memorial Psychologist	1	1	1	1	1	1	0
Burke/Memorial Social Worker	0	0	0	1	1	1	0
Middle School Psychologist	1	1	1	1	1	1	0
Middle School Social Worker	1	1	1	1	1	1	0
High School Social Worker	1	1	1	1	1	1	0
High School Psychologist	0.5	0.5	0.8	1	1	0.8	(0.2)
TOTAL	5.5	5.5	5.8	7	7	6.8	(0.2)

EXPLANATION & JUSTIFICATION:

The FY23 salary account in this section funds the Schools Psychologists and Social Workers. The psychological supplies account pays for mandated kits/testing materials.



Health Services- 3200

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG SCHOOL NURSE	12300310 3200	\$81,179.19	\$82,802.27	\$85,337.28	\$85,051.90	\$89,352.42	\$91,691	\$92,099
MCG NURSE CONTRACTED SERVICES	12300400 3200	\$170.00	\$347.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MCG NURSE INSTR SUPPLIES	12300500 3200	\$229.63	\$1,679.59	\$734.02	\$801.85	\$1,284.59	\$1,000	\$1,000
MCG NURSE DUES/SUBSCRIPTIONS	12300600 3200	\$155.00	\$155.00	\$155.00	\$220.00	\$155.00	\$200	\$200
MCG NURSE TRAVEL REIMBURSEMENTS	12300620 3200	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE SCHOOL NURSE	13300310 3200	\$70,571.00	\$73,119.66	\$71,876.97	\$72,182.06	\$75,234.96	\$78,551	\$79,318
MEM/BURKE NURSE CONTR SERVICES	13300400 3200	\$0.00	\$187.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE NURSE INSTR SUPPLIES	13300500 3200	\$1,108.15	\$999.65	\$982.95	\$1,236.48	\$787.67	\$1,000	\$1,000
MEM/BURKE NURSE DUES/SUBSCRIPTIONS	13300600 3200	\$155.00	\$155.00	\$155.00	\$155.00	\$155.00	\$155	\$155
MS SCHOOL NURSE	14300310 3200	\$56,129.96	\$59,723.08	\$63,969.03	\$69,242.60	\$73,967.93	\$78,462	\$80,584
MS NURSE INSTR SUPPLIES	14300500 3200	\$1,629.41	\$3,596.54	\$2,384.36	\$2,279.59	\$3,007.10	\$3,500	\$3,800
MS NURSE DUES/SUBSCRIPTIONS	14300600 3200	\$155.00	\$155.00	\$450.00	\$155.00	\$155.00	\$200	\$200
MS NURSE PROF DEVELOPMENT	14300800 3200	\$0.00	\$0.00	\$0.00	\$409.00	\$0.00	\$0	\$0
HS SCHOOL NURSE	15300310 3200	\$73,155.68	\$72,175.73	\$42,934.27	\$136,373.86	\$105,716.58	\$120,265	\$93,569
HS NURSE CONTRACT SERVICE	15300400 3200	\$0.00	\$0.00	\$3,094.00	\$12,591.00	\$17,115.00	\$12,000	\$15,000
HS NURSE INSTR SUPPLIES	15300500 3200	\$1,308.76	\$1,466.19	\$985.83	\$1,175.21	\$1,204.32	\$1,500	\$1,000
HS NURSE DUES/SUBSCRIPTIONS	15300600 3200	\$155.00	\$155.00	\$155.00	\$0.00	\$155.00	\$155	\$155
S/W DIRECTOR OF WELLNESS	19300100 3200	\$0.00	\$0.00	\$99,999.90	\$102,784.70	\$122,164.05	\$133,862	\$115,460
S/W WELLNESS STIPENDS	19300299 3200	\$0.00	\$0.00	\$0.00	\$450.00	\$0.00	\$1,190	\$1,190
S/W WELLNESS OFFICE SUPPLIES	19300525 3200	\$0.00	\$0.00	\$6.75	\$668.45	\$2,827.05	\$4,135	\$4,135
S/W WELLNESS TRAVEL REIMBURSEMENT	19300620 3200	\$0.00	\$0.00	\$1,124.32	\$358.19	\$74.90	\$1,200	\$1,200
S/W WELLNESS CONSUMABLES	19300540 3200	\$0.00	\$0.00	\$262.01	\$34.84	\$4,000.00	\$500	\$500
S/W WELLNESS CONTRACTED SERVICE	19300400 3200	\$0.00	\$0.00	\$14,000.00	\$2,505.00	\$35.00	\$38,000	\$38,000
S/W SUBSTITUTE NURSE	19300390 3200	\$3,165.00	\$4,439.60	\$2,750.00	\$1,212.50	\$250.00	\$2,000	\$2,000
S/W SCHOOL NURSE CONTRACTED SERVICE	19300401 3200	\$540.00	\$558.00	\$48,985.00	\$3,000.00	\$30,051.66	\$4,000	\$4,000
S/W NURSE SUPPLIES	19300500 3200	\$4,814.20	\$4,590.00	\$4,200.00	\$43.35	\$33.49	\$5,000	\$5,000
S/W NURSE DUES/SUBSCRIPTIONS	19300600 3200	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$294,621	\$306,304	\$444,542	\$492,931	\$527,727	\$578,566	\$539,564

FY14 Actual To FY23 Recommended

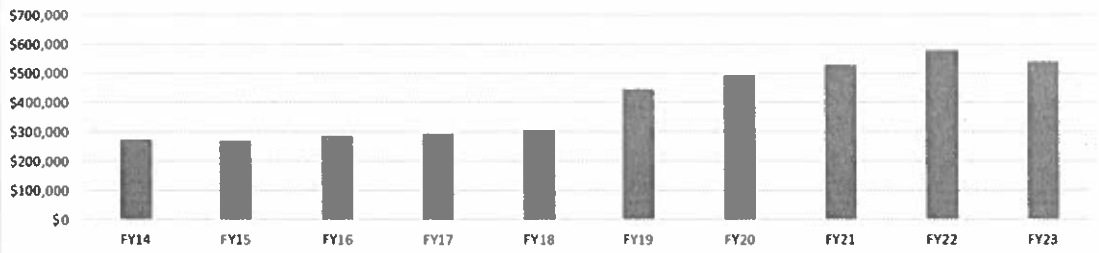


TABLE OF ORGANIZATION

	FY15 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern School Nurse	1	1	1	1	1	1	0
Burke/Memorial School Nurse	1	1	1	1	1	1	0
Middle School School Nurse	1	1	1	1	1	1	0
High School School Nurse	1	1	2	2	1	1	0
Director of Wellness	0	1	1	1	1	1	0
Total	4	5	6	6	5	5	0

EXPLANATION & JUSTIFICATION: These accounts paid for the salary and related supply expenses for the four (4) nurses who are assigned to our schools. The FY23 budget also requests funds to continue with the services of four school nurses to improve school to school transitions, ensure systematic and systemic oversight, provide system-wide nursing leadership, and support coverage challenges. Two (2) LPNs (Licensed Practical Nurse) are also budgeted in the 2330 Instructional Assistants section of the FY23 budget at the Memorial and High School.

Funds for staff wellness activities, office supplies, and travel reimbursement for the Director of Wellness position have also been included in the FY23 budget.



Transportational Services- 3300

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
REG AM/PM TRANSPORTATION	19301471 3300	\$612,605.46	\$662,320.00	\$716,500.00	\$557,588.00	\$756,000.00	\$779,400	\$829,440
KINDERGARTEN TRANSPORTATION	19301472 3300	\$32,092.04	\$32,400.00	\$11,700.00	\$61,200.00	\$63,000.00	\$63,000	\$69,120
SPED TRANSPORT CONTRACT SRVS	19302477 2000	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
SPED TRANSPORTATION SUPPLIES	19302477 3302	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$4,000
SPED VAN BUS DRIVERS	19302385 3300	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50,000	\$50,000
SPED SUMMER TRANSPORTATION	19302475 3300	\$84,095.83	\$48,279.86	\$87,712.06	\$109,904.92	\$3,005.93	\$107,252	\$110,000
SPED TRANSPORTATION	19302477 3300	\$455,647.03	\$513,896.45	\$544,515.22	\$631,294.88	\$479,622.71	\$471,713	\$616,832
PRE-K (MINI-BUS) TRANSPORTATION	19302478 3300	\$44,000.00	\$44,000.00	\$44,000.00	\$11,700.00	\$13,500.00	\$11,700	\$14,400
SPED-MCKINNEY VENTO TRANSPORTATION	19302479 3300	\$14,176.50	\$27,297.00	\$52,631.85	\$18,566.46	\$0.00	\$15,000	\$15,000
SPED FOSTER CARE TRANSPORTATION	19302481 3300	\$0.00	\$0.00	\$57,978.50	\$24,115.00	\$26,416.68	\$10,000	\$10,000
SPED TRANSPORT PARENT REIMBURSEMENT	19302480 3300	\$59,454.77	\$37,615.70	\$35,766.48	\$24,621.04	\$33,110.82	\$35,000	\$35,000
S/W TRANSPORTATION TECH CON SRV	19140800 3300	\$0.00	\$0.00	\$0.00	\$4,557.23	\$10,279.47	\$9,040	\$10,959
S/W TRANSPORTATION COORDINATOR	19601100 3300	\$0.00	\$1,919.73	\$750.00	\$375.00	\$100.37	\$45,500	\$63,550
TOTAL EXPENSES		\$1,302,072	\$1,367,729	\$1,551,554	\$1,443,923	\$1,385,036	\$1,597,605	\$1,828,300

FY14 Actual To FY23 Recommended

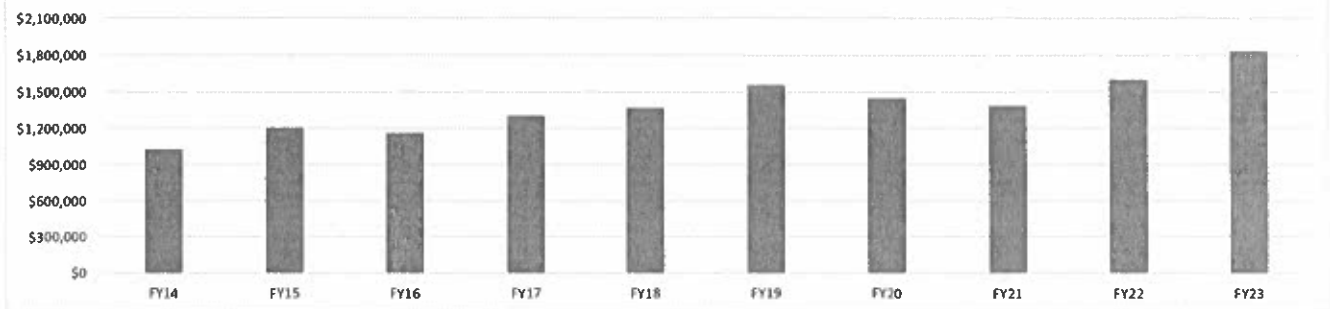


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
SPED Van Bus Drivers	0	0	0	2	2	2	0
Transportation Coordinator	0	0	0	0	1	1	0
	0	0	0	2	3	3	0

EXPLANATION & JUSTIFICATION:

The FY23 Budget uses prices for regular bus transportation from the second year of the current three-year contract with Holmes Transportation. We are budgeting once again for twelve (12) passenger buses and one (1) mini-passenger bus for pre-K at the contract rate for FY23 for 180 days.

The SPED transportation account reflects in the new assessment model that calculated the cost for the upcoming fiscal year on the basis of the estimated fall's student count, multiplied by an average cost per mile. The methodology being used this year now estimates the number of students that will be transported by ACCEPT in the upcoming fiscal year. This year's budget is based on an assumption of 27 students being transported in FY23 at a gross estimated cost of \$647,311. That estimate was reduced by \$104,684 based on the assumption of having one of our two vans transport two students. Finally, there is \$69,390 estimated for bus monitors and \$4,815 for alternative trips from ACCEPT included in this number. These four numbers add up to \$616,832 estimated for SPED transportation in FY23. It is important to note due to this new model it may be possible that students would be added during the upcoming school year which would increase payments to ACCEPT; it is also possible that students could no longer require transportation or be switched to one of the Medway vans instead. This account will be closely monitored; if an adjustment is needed it can take place in the fall as part of the FY23 reconfigured budget process.

Based on historical level of spending, we are recommending \$35,000 for reimbursements to parents for providing transportation which has been under budgeted. Under state statute 603 CMR 28-07 Parent Involvement notes that "if a parent provides transportation to an eligible student requiring special transportation consistent with the requirements of 603 CMR 28.05(5)(b), the school district shall reimburse such parent the prevailing rate per mile for state employees. Reimbursement shall be for no more than the round-trip distance between the home and the school for school attendance and school-sponsored extracurricular activities. Mileage shall be determined based on a direct route between the student's home and school. No parent shall be obligated to provide such transportation."

There was a change in the federal regulation implementation in how schools districts will be charged for the responsibility of transporting foster care students that occurred during FY19 and were not assumed as part of that budget. Prior to the Every Student Succeeds Act (ESSA) implementation, Foster Care students were viewed similarly to McKinney Vento (Homeless) students where their transportation was shared between districts and generally terminated (costs reset to zero) by the end of the school year. Under the act, it is anticipated that only 25% of yearly foster care costs will reset to zero, while 75% of costs roll forward in response to the newly revised definition of school of origin. Based on recent experience, the District is now requesting \$10,000 for those expenses in the FY23 budget.

The District brought the development of the bus routes in-house during FY17. The District received training for the use of Traversa, the District's transportation software at that time. Since then, we have become more proficient in its use, allowing the District the capability to annually review the routes themselves more in harmony with shifting school populations. It has allowed the routes to be published, corrected and updated on our website as the year moves forward for improved accuracy for our parents. \$63,550 has been requested for a full year of the new Transportation Coordinator position which was added in the fall of 2021.

\$3,500 is being budgeted in the Transportation Tech Contract Services account for the cost of the transportation software and \$2,039 for the monthly FIOS costs for the bus camera hardware costs from the Holmes Transportation bus yard. They were shifted in a previous fiscal year from 2455 Instructional Hardware to 3300 in order to comply with DESE "End-Of-The-Year" report regulations. There is also \$5,419 being requested for the REI video access system and firewall protection for the bus cameras.

The District is also requesting \$50,000 for the equivalent hiring of two (2) drivers in for our two vans. This capacity would be used to improve the service for our students, both during the summer and school year. There are plans already underway to add a third van largely paid for from a grant that has wheelchair capacity which would mean a third driver would be needed. When that happens, the salary account for the van drivers will be looked at if necessary in the fall as part of the reconfigured budget process.

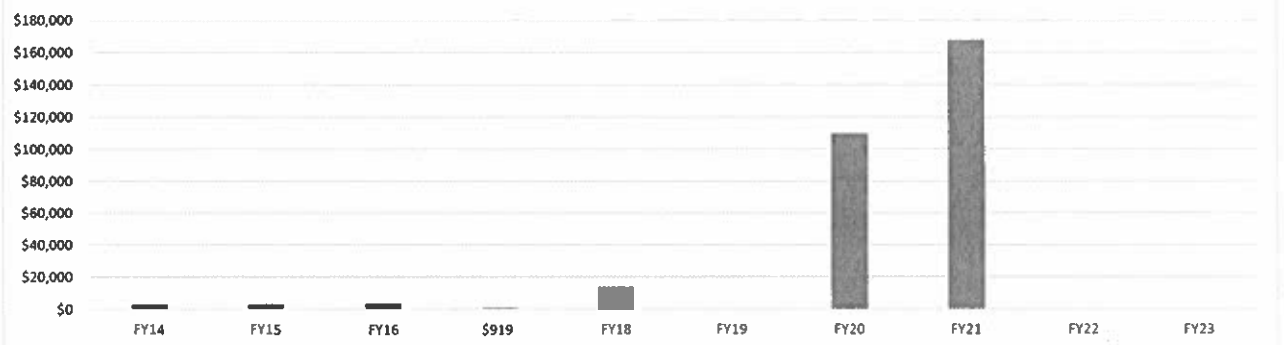


Food Services- 3400

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MEM/BURKE LUNCH MONITORS	13303320 3400	\$918.73	\$14,113.00	\$0.00	\$0.00	\$0.00	\$0	\$0
SCHOOL LUNCH FOOD SERVICE WORKERS	19303380 3400	\$0	\$0	\$0	\$109,958.00	\$167,750.95	\$0	\$0
TOTAL EXPENSES		\$919	\$14,113	\$0	\$109,958	\$167,751	\$0	\$0

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

While related to paraprofessional duties, the annual required DESE "End-Of-The-Year" report requires that these expenditures be broken out separately. The FY22 Budget simply reflects no anticipated expenses.

The \$109,958 in expenses in FY20 and \$167,750 in expenses in FY21 reflected the moving of salary expenses from the School Nutrition revolving fund to the general fund in order to help the financial condition of the funds which were affected by the COVID-19 crisis.



Lillian Hodgson School - Center School North Street



Student Activities (Athletics)- 3510

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MS ATHLETIC COACHES	14402340 3510	\$10,500.00	\$14,296.00	\$12,750.00	\$11,236.00	\$0.00	\$15,176	\$15,176
HS ATHLETIC DIRECTOR	15402100 3510	\$110,104.59	\$157,772.93	\$169,651.93	\$193,288.39	\$162,069.13	\$204,642	\$208,890
HS ATHLETIC COACHES	15402340 3510	\$207,545.96	\$202,232.19	\$212,416.51	\$139,742.50	\$216,555.00	\$231,391	\$231,391
SW ATHLETIC OFFICIALS	19402345 3510	\$0.00	\$0.00	\$0.00	\$42,046.00	\$37,760.50	\$0	\$0
SW ATHLETIC TRANSPORTATION	19402471 3510	\$0.00	\$0.00	\$0.00	\$0.00	\$30,620.63	\$0	\$0
SW ATHLETIC EQUIPMENT	19402700 3510	\$0.00	\$0.00	\$0.00	\$29,430.39	\$37,664.06	\$60,000	\$60,000
TOTAL EXPENSES		\$328,151	\$374,301	\$394,818	\$415,743	\$484,669	\$511,209	\$515,460

FY14 Actual To FY23 Recommended

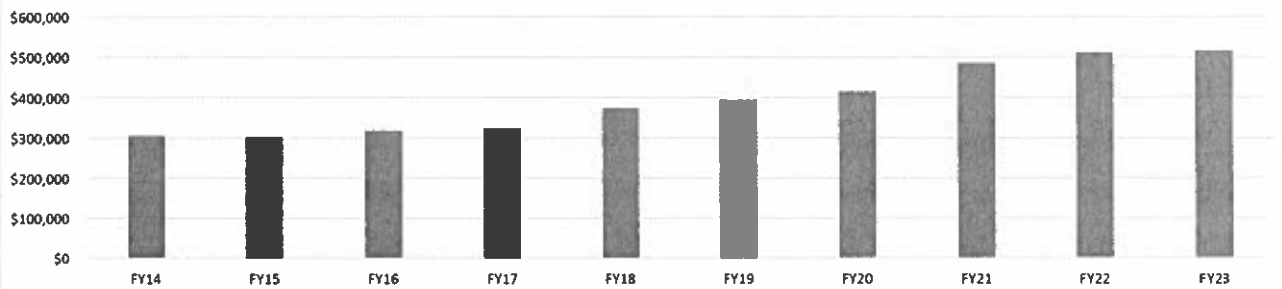


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY22 Requested	Variance
Athletic Director	1	1	1	1	1	1	0
Secretary to Athletic Director	0	0	1	1	1	1	0
Certified Athletic Trainer	1	1	1	1	1	1	0
Total	2	2	3	3	3	3	0

EXPLANATION & JUSTIFICATION:

The FY23 Budget for Athletics covers the salaries of the Athletic Director (who for the last ten years has worked with both middle school and high school students), clerical support for the Athletic Director, and the vast majority of coaches. It also requests \$60,000 for the purchase of athletic equipment/supplies, with a focus on a regular annual purchase of uniforms on a scheduled basis.

The operating budget for salaries only tells part of the story of the money being spent on athletics: in FY21, approximately \$124k was expended from the athletic revolving fund for transportation, officials, equipment purchase, reconditioning of equipment, field painting, membership dues to MIAA, MSSADA, NIAAA, an athletic trainer, and all custodial overtime for athletic events. (The breakout for these expenses for Fund 2561 are located in the Appendix of Revolving Account section of this budget on Page 73.)

The FY23 operating budget also contains \$53,300 for the trainer expenses that were once provided by a private vendor from the athletic revolving fund to be paid once again from the operating budget. This has improved support to the Athletic Director, ensured safety coverage for our students, and provided financial relief to the revolving fund which will help keep it on a more sustainable financial path.

The purchase of 15 person passenger van in September, 2017 has allowed coaches to drive smaller member teams to events instead of through Holmes Transportation-which has saved money on transportation related expenses which are charged to the Athletic Revolving Fund. The use of this van whenever possible is a help towards meeting our goal to put the athletic revolving fund on a more secure financial path.

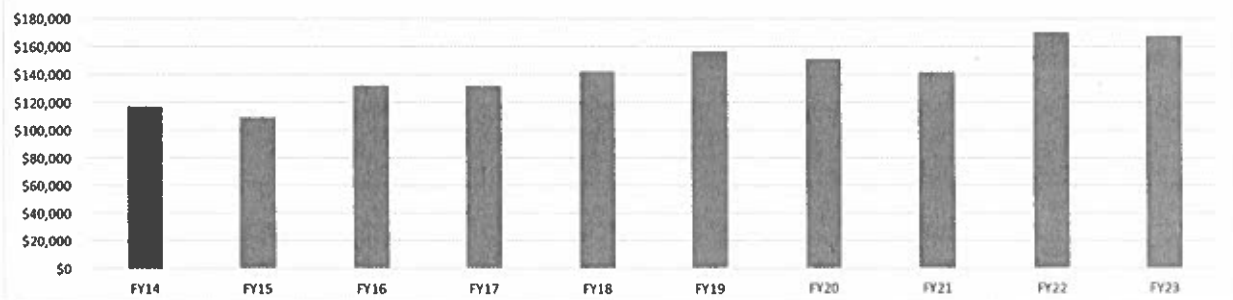


Student Activities (Advisors & Coordination)- 3520

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG ACTIVITIES ADVISOR	12401330 3520	\$37.50	\$0.00	\$1,500.00	\$0.00	\$0.00	\$1,500	\$1,500
MEM/BURKE ACTIVITIES ADVISOR	13401330 3520	\$2,363.50	\$2,224.00	\$0.00	\$0.00	\$0.00	\$3,520	\$0
MS ACTIVITIES COORDINATOR	14401100 3520	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS ACTIVITIES ADVISORS	14401330 3520	\$33,495.24	\$31,942.99	\$40,527.49	\$44,593.00	\$23,568.00	\$44,589	\$44,589
MS STUDENT ACTIV CONTR SERVICE	14401400 3520	\$0.00	\$3,675.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS STUDENT ACTIV SUPPLIES	14401500 3520	\$255.52	\$0.00	\$0.00	\$1,144.00	\$0.00	\$500	\$500
MS STUDENT ACTIV DUES/SUBSCRIPTIONS	14401600 3520	\$40.00	\$0.00	\$3,009.00	\$0.00	\$0.00	\$0	\$0
MS STUDENT ACTIV TRAVEL REIMBURSEMENTS	14401620 3520	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MS STUDENT ACTIV EQUIPMENT	14401700 3520	\$0.00	\$940.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS ACTIVITIES ADVISORS	15300330 3520	\$77,260.75	\$81,861.38	\$91,260.00	\$100,245.31	\$93,340.80	\$103,153	\$103,153
HS ACTIVITIES COORDINATOR	15401100 3520	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS STUDENT ACTIV CONTR SERVICE	15401400 3520	\$10,106.28	\$13,851.08	\$13,812.79	\$1,415.00	\$16,396.32	\$9,000	\$9,000
HS STUDENT ACTIV SUPPLIES	15401500 3520	\$7,166.17	\$6,780.33	\$4,333.60	\$3,805.45	\$7,892.28	\$7,000	\$8,000
HS STUDENT ACTIV DUES/SUBSCRIPTION	15401600 3520	\$950.00	\$950.00	\$1,850.00	\$128.85	\$609.00	\$1,000	\$1,000
HS STUDENT ACTIV TRAVEL REIMBURSEMENT	15401620 3520	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS STUDENT ACTIV EQUIPMENT	15401700 3520	\$0.00	\$0.00	\$0.00	\$0.00	\$99.95	\$0	\$100
TOTAL EXPENSES		\$151,675	\$142,225	\$156,293	\$151,332	\$141,906	\$170,262	\$167,842

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

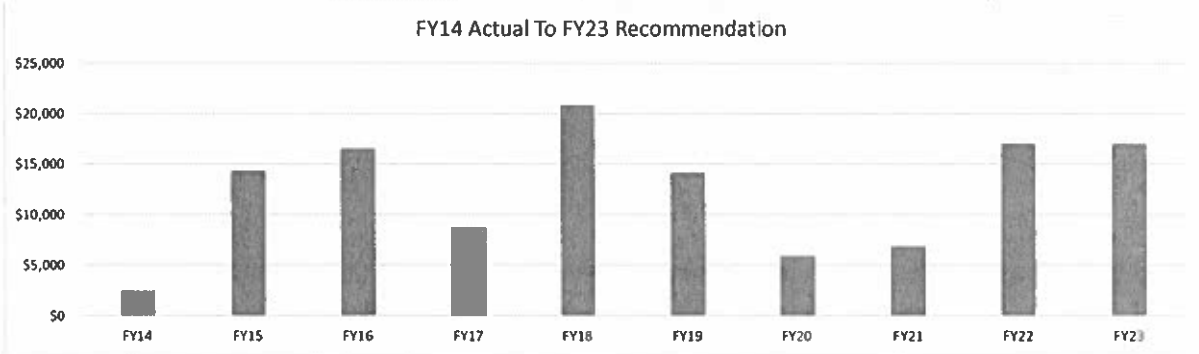
The two main stipend accounts fund twenty five (25) active stipends for advisory work with middle school student related activities, and forty four (44) active stipends for high school advisors.



School Security Supplies- 3600

FY17-FY23 OPERATING BUDGET OVERVIEW

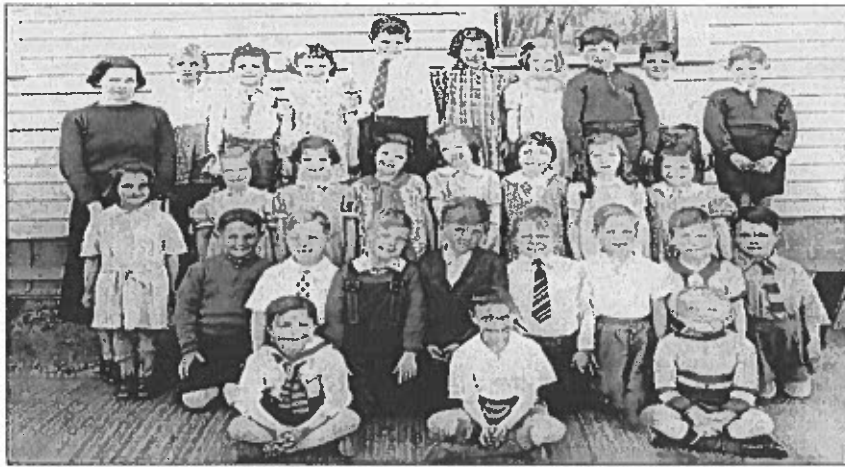
Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SCHOOL SECURITY CONTRACTED SERVICES	19306400 3600	\$4,731.90	\$14,439.00	\$3,120.00	\$3,500.00	\$0.00	\$5,000	\$5,000
SCHOOL SECURITY SUPPLIES	19306500 3600	\$4,025.13	\$6,430.00	\$11,026.10	\$2,355.64	\$6,867.30	\$12,000	\$12,000
TOTAL EXPENSES		\$8,757	\$20,869	\$14,146	\$5,856	\$6,867	\$17,000	\$17,000

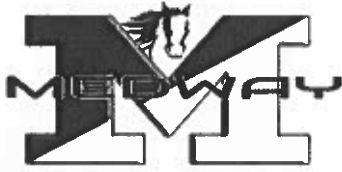


EXPLANATION & JUSTIFICATION:

These accounts provide support for school safety programs as well as supplies/technology that are used to support building security for our students and staff. The district has a School Resource Officer (SRO), funded by the Medway Police Department, who is the point person for all school safety-related matters for the Superintendent and the Medway School Committee.

The district has been fortunate to access grants to pay for programs and materials in the past eight years. The SRO monitors available grant funding closely as a potential resource for programs and supplies.





Building Operations Services- 4000

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
DIRECTOR FACILITIES	19501100 4000	\$87,562.37	\$102,970.56	\$110,999.98	\$114,696.04	\$116,373.67	\$117,143	\$113,410
DIRECTOR OF OPERATIONS	19601100 4000	\$24,657.45	\$26,584.73	\$26,112.06	\$27,863.41	\$28,351.45	\$28,842	\$29,491
TOTAL EXPENSES		\$112,220	\$129,555	\$137,112	\$142,559	\$144,725	\$145,985	\$142,901

FY14 Actual To FY23 Recommended

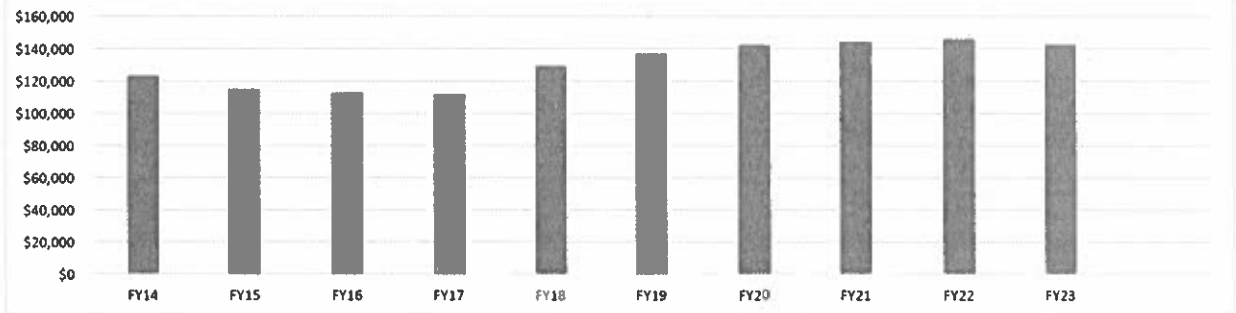


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
Director Of Facilities	1	1	1	1	1	1	0.0
Director Of Operations	0.2	0.2	0.2	0.2	0.2	0.2	0.0
	1.2	1.2	1.2	1.2	1.2	1.2	0

EXPLANATION & JUSTIFICATION:

The district reports all expenses related to the management of facilities and operations on its annual "End-of-the-Year" report to DESE. These two accounts contain salary related expenses for the district's Director of Facilities. Administrative and operational support for the Director of Facilities is provided by an employee who is not part of the operating budget, but is paid for from the district's "Use Of Facilities" revolving fund account.

Due to the DESE requirement, .2 FTE of the Director of Finance and Operations is budgeted here; the other .8 FTE for this position is included in the 1410 Business Office section part of the annual budget.



Custodial Services - 4110

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG CUSTODIAN	12502350 4110	\$47,162.48	\$47,810.33	\$48,003.12	\$48,427.46	\$48,024.13	\$50,409	\$50,040
MCG CUSTODIAL CONTRACTED SERVICE	12502400 4110	\$53,964.00	\$53,964.00	\$50,724.00	\$38,493.01	\$50,999.31	\$61,694	\$63,520
MCG CUSTODIAL SUPPLIES	12502550 4110	\$5,508.61	\$8,251.35	\$5,496.60	\$7,231.11	\$5,490.61	\$8,427	\$8,420
MCG CUSTODIAL TRAVEL REIMBURSEMENT	12502620 4110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MEM/BURKE CUSTODIAN	13502350 4110	\$93,464.37	\$89,552.51	\$90,615.69	\$84,938.22	\$92,126.59	\$93,859	\$97,780
MEM/BK CUSTODIAL CONTRACTED SERVICE	13502400 4110	\$90,097.50	\$90,000.00	\$75,866.00	\$55,183.37	\$73,870.72	\$86,565	\$69,960
MEM/BK CUSTODIAL SUPPLIES	13502550 4110	\$12,462.33	\$12,604.75	\$13,653.07	\$12,673.18	\$9,160.64	\$14,000	\$14,000
MS CUSTODIAN	14502350 4110	\$99,409.44	\$101,253.70	\$92,223.10	\$103,743.14	\$86,664.70	\$100,008	\$103,780
MS CUSTODIAL CONTRACTED SERVICE	14502400 4110	\$216,000.00	\$216,000.00	\$214,464.38	\$155,807.63	\$204,133.33	\$234,910	\$254,270
MS CUSTODIAL SUPPLIES	14502550 4110	\$11,596.45	\$11,783.93	\$14,231.90	\$12,521.57	\$7,677.13	\$12,035	\$12,030
MS CUSTODIAL TRAVEL REIMBURSEMENT	14502620 4110	\$240.00	\$480.00	\$14.00	\$33.41	\$0.00	\$480	\$0
MS CUSTODIAL EQUIPMENT	14502700 4110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
HS CUSTODIAN	15502350 4110	\$91,062.62	\$99,015.18	\$98,767.54	\$101,549.07	\$109,858.95	\$112,809	\$108,650
HS CUSTODIAL CONTRACTED SERVICE	15502400 4110	\$180,000.00	\$181,200.00	\$169,745.00	\$127,291.74	\$171,180.10	\$200,091	\$211,890
HS CUSTODIAL SUPPLIES	15502550 4110	\$12,464.06	\$10,740.77	\$10,970.99	\$10,311.83	\$8,540.90	\$12,966	\$12,960
HS CUSTODIAL TRAVEL REIMBURSEMENT	15502620 4110	\$720.00	\$480.00	\$480.00	\$50.69	\$751.73	\$480	\$1,200
HS CUSTODIAL EQUIPMENT	15502700 4110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W CUSTODIAN	19502350 4110	\$7,185.00	\$660.00	\$1,238.16	\$0.00	\$0.00	\$0	\$2,400
S/W CUSTODIAN-OVERTIME	19502355 4110	\$20,924.63	\$74,121.54	\$26,712.83	\$19,084.89	\$48,251.42	\$0	\$0
S/W CUSTODIAN-SUMMER	19502395 4110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W CUSTODIAL CONTRACTED SERVICES	19502400 4110	\$35.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W CUSTODIAL SUPPLIES	19502550 4110	\$0.00	\$581.20	\$8.99	\$0.00	\$541.54	\$0	\$50
S/W CUSTODIAL TRAVEL REIMBURSEMENT	19502620 4110	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$942,296	\$998,499	\$913,215	\$777,340	\$917,360	\$988,733	\$1,011,450

FY14 Actual To FY23 Recommended

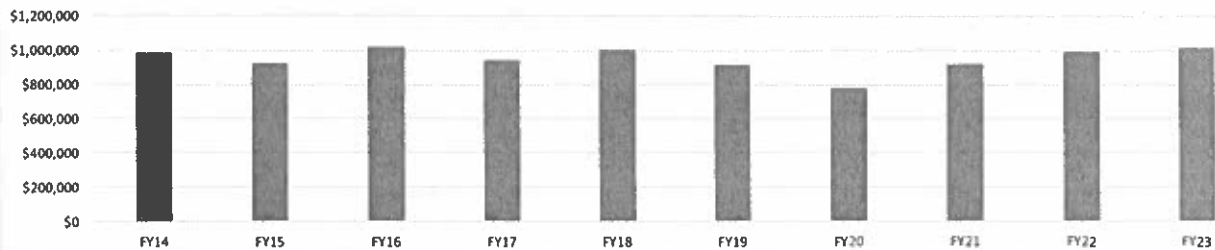


TABLE OF ORGANIZATION

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
McGovern Custodian	1	1	1	1	1	1	0
Burke/Memorial Custodian	2	2	2	2	2	2	0
Middle School Custodian	2	2	2	2	2	2	0
High School Custodian	2	2	2	2	2	2	0
	7	7	7	7	7	7	0

EXPLANATION & JUSTIFICATION:

In addition to regular custodians, the systemwide custodial accounts provide funds for part-time weekend and substitute coverage.

The individual building contracted services accounts show costs for the private vendor who cleans the four schools. FY23 represents the second year of a three year contract with a private cleaning company, Dynamic Janitorial Cleaning, Inc., of Milford. There is also an assumption that the Community Education Revolving Fund will absorb a portion of the expense of cleaning their office space at the Burke School in FY23 (\$35,981).

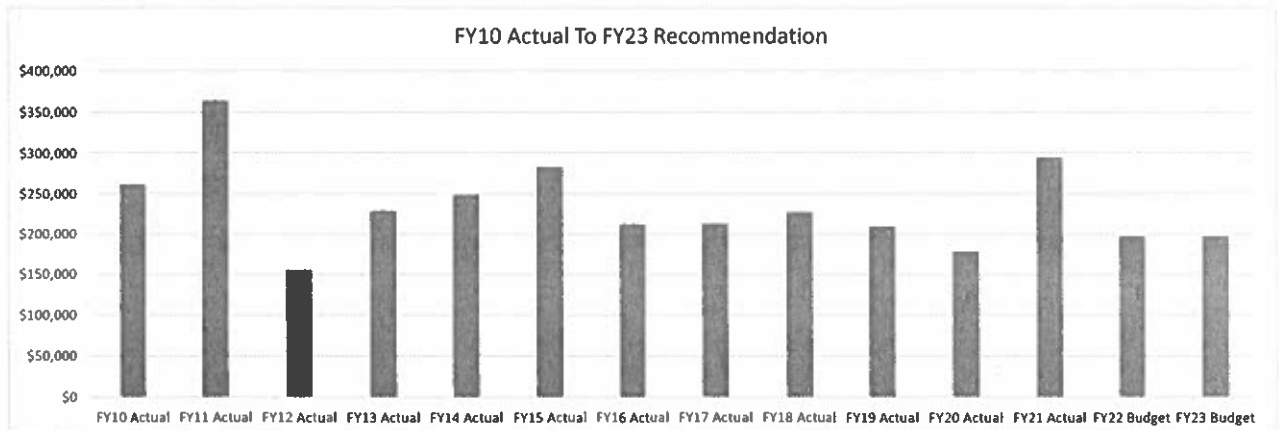
All Custodial Overtime is being charged to Custodian Revolving Fund (Use of Facilities). Overtime expenses related to the cleanup of the athletic fields for field rental events are reimbursed after they have been expended from the Use of Facilities revolving fund from the Town of Medway's athletic fields revolving fund account.



Natural Gas- 4120

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG NATURAL GAS	12500650 4120	\$17,875.31	\$17,089.21	\$19,800.10	\$17,418.18	\$26,915.38	\$28,758	\$18,491
MEM/BURKE NATURAL GAS	13500650 4120	\$62,756.76	\$60,822.34	\$41,083.72	\$32,080.21	\$65,929.83	\$58,622	\$30,834
MS NATURAL GAS	14500650 4120	\$73,021.30	\$83,579.81	\$76,369.37	\$63,594.00	\$106,034.22	\$87,553	\$77,717
HS NATURAL GAS	15500650 4120	\$52,543.79	\$64,443.90	\$71,833.86	\$64,439.08	\$94,684.33	\$102,970	\$68,318
S/W NATURAL GAS	19500650 4120	\$7,066.58	\$1,656.98	\$525.92	\$1,103.72	\$1,299.91	\$1,794	\$1,794
TOTAL EXPENSES		\$213,264	\$227,592	\$209,613	\$178,635	\$294,864	\$279,697	\$197,154



EXPLANATION & JUSTIFICATION:

Natural gas expenses are a challenge to track-due to change in contracts, annual changes in weather, and worldwide and regional market conditions. Based on more favorable conditions, we were able to in March 2021 lock in a fixed price (from October 1, 2021 to March 31, 2024) at approximately .62 per therm.

We are recommending a decrease in the natural gas accounts for FY23 from \$279,697 to \$197,154. It also assumes that \$12,909 of the cost to heat the Burke School will be allocated to the Community Education Revolving Fund by the close of FY23. This budget is based on an estimate of 201,587 therms-which is an average of the last three years usage (FY18, FY19, and FY20.) The decision to run the school system's energy systems differently during the COVID-19 months in order to keep our students and staff as safe we can led to the use of 280,255 therms during FY21. The estimate used for the FY23 budget is based on the assumption that energy use will revert back to a pre-COVID use rate. We will be watching these accounts closely and, if necessary, will recommend changes in the fall as part of the reconfigured budget process.

We would like to once again thank Stephanie Carlisle, the Town of Medway's Compliance Coordinator, for her assistance with the collection of the energy data.

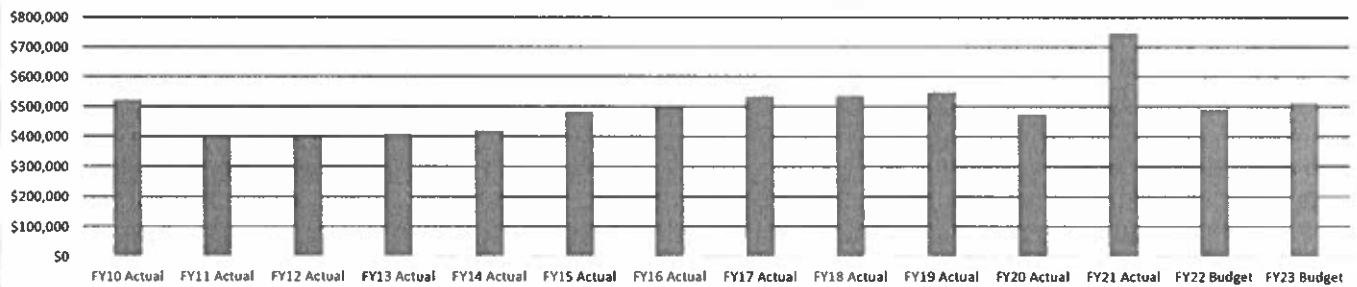


Utility Services- 4130

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
MCG ELECTRICITY	12500650 4130	\$33,025.00	\$32,507.27	\$37,129.32	\$35,491.04	\$47,610.45	\$51,085	\$36,085
MEMORIAL/BURKE ELECTRICITY	13500650 4130	\$126,522.22	\$126,220.79	\$107,049.61	\$97,048.30	\$126,847.63	\$121,635	\$80,829
MS ELECTRICITY	14500650 4130	\$163,859.28	\$141,199.41	\$151,384.96	\$128,411.10	\$157,381.98	\$162,495	\$152,495
HS ELECTRICITY	15500650 4130	\$210,529.56	\$234,675.07	\$251,020.10	\$214,846.80	\$223,895.75	\$251,092	\$242,567
S/W TECHNOLOGY COMMUNICATIONS	19140651 4130	\$39,091.62	\$28,540.48	\$26,393.15	\$22,039.17	\$19,670.97	\$21,596	\$21,900
UTILITIES-CONTRACT SERVICES	19500400 4130	\$62,740.00	\$65,247.00	\$66,350.00	\$64,462.66	\$67,041.17	\$70,276	\$73,087
S/W ELECTRICITY	19500650 4130	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TRASH/RECYCLING	19500652 4130	\$27,577.33	\$37,569.33	\$36,922.69	\$33,605.84	\$35,436.84	\$35,558	\$35,234
WATER/SEWER	19500653 4130	\$66,318.28	\$77,879.25	\$81,419.43	\$73,298.92	\$67,399.90	\$86,130	\$93,434
TOTAL EXPENSES		\$729,663	\$743,839	\$757,669	\$669,204	\$745,285	\$799,867	\$735,631

FY10 Actual to FY23 Recommended Electricity Expenses (School Accounts Only)



EXPLANATION & JUSTIFICATION:

An increase in water/sewer expenses is being budgeted for FY23 based on information received from the Medway Municipal Department of Public Works staff. A small increase was also assumed for trash/recycling. The Utility-Contracted Services account pays for the services of a vendor who monitors the energy performance systems of our schools. There is a 4% increase on the FY22 base based on the current agreement.

Technology Communications includes payments to Verizon for cellphones, Verizon for landline phones and elevators, and TPX Communications for primary service landlines for the Middle School, the Burke/Memorial School, and the McGovern School. Special revenue accounts (custodial revolving, school lunch and Community Ed) are also charged for their cellphones. This account is related to eligible employee cellphones; a portion of reimbursement for the cellphones for those selected employees has been budgeted within their salary accounts.

The district's contract for the supply of electricity was procured in October, 2020 for five years with a new vendor, IGS. Our current contract was completed with the coordination of Medway Town Administrator Michael Boynton and Assistant Town Administrator Allison Potter and will provide real budget stability for the next several years. We would like to thank Stephanie Carlisle, the Town of Medway's Compliance Coordinator, for her assistance with the collection of the energy data.

This budget is based on an estimate of 3,173,528 Kwh-which is an average of the two years usage (FY18 and FY19.) Data from late FY20 and all of FY21 was affected by higher-than-normal use due to running the buildings differently due to COVID-19 conditions. We are assuming a return to pre-COVID 19 conditions for the FY23 budget. We will continue to monitor the usage closely and if necessary, recommend changes in the fall as part of the FY23 reconfigured budget process.

It also assumes that just over \$20,250 of the cost of electricity at the Burke School will be allocated to the Community Education Revolving Fund by the close of FY23. A portion of trash/recycling and water/sewer (\$12,132 in total) will also be allocated to the Community Education Revolving Fund by the close of FY23.

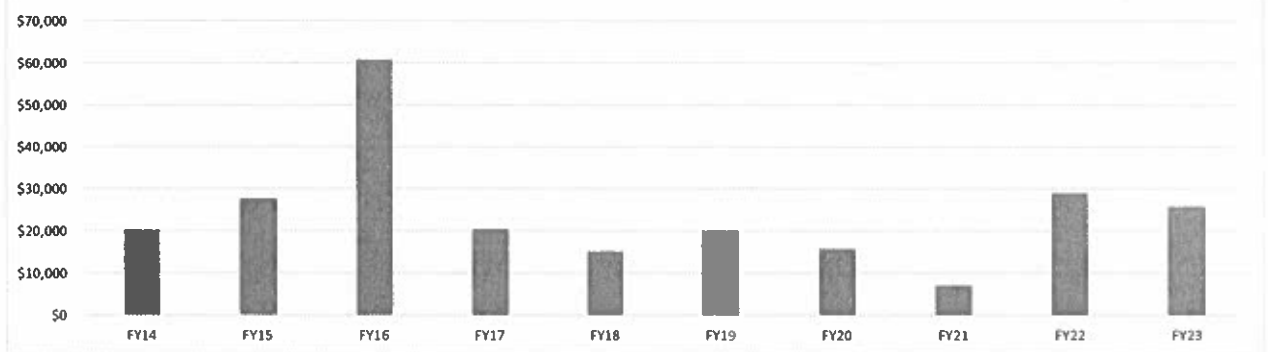


Grounds Maintenance- 4210

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
GROUNDS MAINTENANCE CONTRACT SERVICES	19501400 4210	\$4,812.83	\$4,668.46	\$11,329.85	\$8,661.16	\$1,561.48	\$13,000	\$8,050
GROUNDS MAINTENANCE SUPPLIES	19501550 4210	\$7,098.01	\$4,443.10	\$4,569.28	\$2,219.33	\$2,652.32	\$10,000	\$11,000
GROUNDS MAINTENANCE EQUIPMENT	19501700 4210	\$8,446.80	\$6,000.00	\$4,216.67	\$4,934.83	\$2,895.41	\$6,000	\$6,700
TOTAL EXPENSES		\$20,358	\$15,112	\$20,116	\$15,815	\$7,109	\$29,000	\$25,750

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

A service agreement between the Town of Medway and Medway schools was approved during FY16 by the Select Board and the Medway School Committee, with certain costs and responsibilities related to outside grounds maintenance shifted from the Medway schools budget to the Medway municipal budget. The feedback we received from principals and staff continues to be positive-the experience and expertise that the Town's DPW staff has brought to grounds maintenance has been well received. We thank the Town's DPW staff for their efforts. FY23 will represent the eighth year of this agreement.

Normal expenses for maintenance and repairs for lights, signs, rentals, and ice melt purchases for our school sidewalks will continue to be paid from this account; expenses related to the maintenance for the school fields will be paid from the Medway Municipal budget.



Building Maintenance- 4220

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
BUILDING MAINT CONTRACTED SERVICE	19501400 4220	\$219,776.73	\$261,531.32	\$278,352.78	\$189,457.34	\$398,444.45	\$279,950	\$308,700
BUILDING MAINT SUPPLIES	19501550 4220	\$58,495.94	\$59,683.11	\$43,209.02	\$59,685.28	\$88,398.05	\$55,000	\$57,975
MAINTENANCE DUES/SUBSCRIPTIONS	19501600 4220	\$275.00	\$0.00	\$282.70	\$0.00	\$325.00	\$500	\$300
BUILDING MAINT TRAVEL REIMBURSEMENTS	19501620 4220	\$81.32	\$0.00	\$0.00	\$0.00	\$9.74	\$300	\$100
BUILDING MAINT EQUIPMENT	19501625 4220	\$1,733.09	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
MAINTENANCE TECHNICIAN	19502360 4220	\$153,984.67	\$156,037.08	\$161,085.70	\$156,630.50	\$169,443.87	\$177,569	\$178,849
TOTAL EXPENSES		\$434,347	\$477,252	\$482,930	\$405,773	\$656,621	\$513,319	\$545,924

FY14 Actual To FY23 Recommended

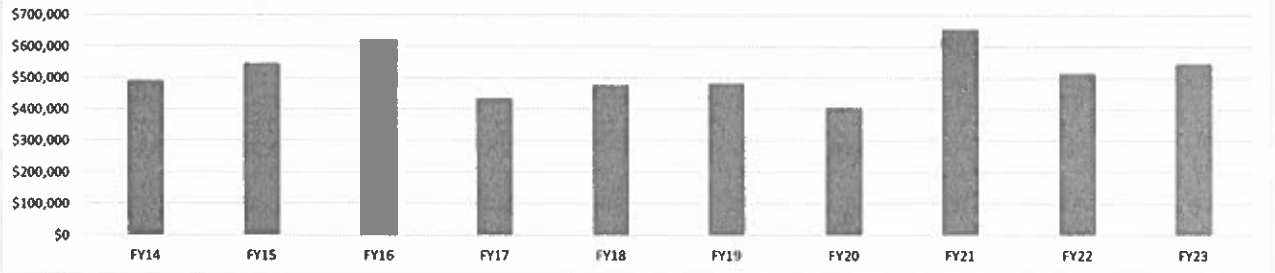


TABLE OF ORGANIZATION

Maintenance Technicians

FY18 Budget	FY19 Budget	FY20 Budget	FY21 Budget	FY22 Budget	FY23 Requested	Variance
3	3	3	3	3	3	0
3	3	3	3	3	3	0

EXPLANATION & JUSTIFICATION:

The FY23 budget for the 4220 Building Maintenance Technician account includes salary expenses for two (2) maintenance technicians and one (1) senior technician.

The Building Contracted Services account, the main source of repair work for the school district, received an increase of \$53,264 to it as part of the FY22 reconfigured budget process due the amount of spending projected as the District continued to deal with COVID-19 challenges. Eric Ressler, the District's new Director of Facilities, spent a considerable amount of time last fall to early winter reviewing all the budget accounts related to facilities. Mr. Ressler was also able to participate in the Town of Medway's facility study. Our FY23 recommendation for all facility accounts has two main areas of focus: 1) the accounts could use an inflection of additional funds in order to bring the budget into better alignment with historical levels of spending and 2) allow additional funding capacity for Mr. Ressler to increase the amount of "preventative maintenance" spending not only to ensure peak performance but also to decrease future repairs.

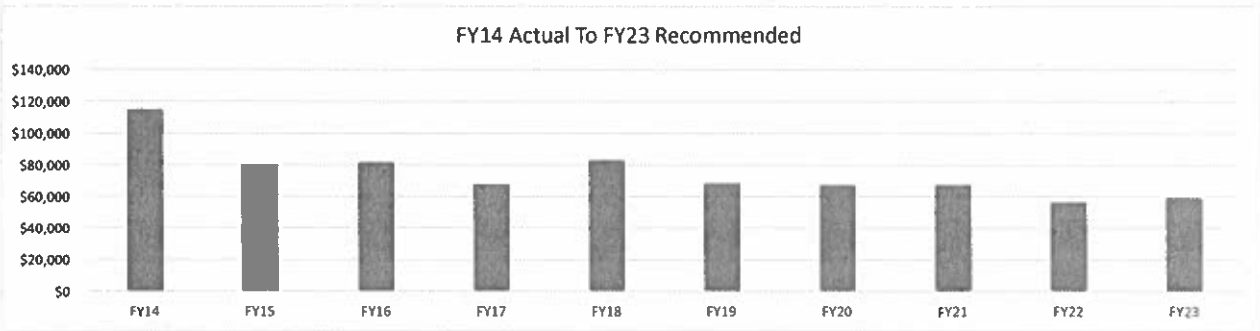
The maintenance equipment account is decreased based on historical spending levels. This account encompasses two types of activities: annual maintenance reviews/inspections and contracts (generators, bobcat service, fire alarms, pest control, bleachers, fire extinguishers, kitchens, vehicles, sprinklers, boilers, elevators). This account also pays for general maintenance and repairs (generator tune ups, small equipment purchases and rentals, sprinkler repairs, blinds repair, electrical work repair of gym floors, plumbing, air filters, moving expenses).



Equipment Maintenance- 4230

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
S/W TECH EQUIP MAINT CONTRACTED SERVICES	19140400 4230	\$55,063.02	\$57,626.41	\$53,329.78	\$56,633.05	\$62,161.82	\$56,614	\$59,344
S/W TECH MAINT SUPPLIES	19140500 4230	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
S/W EQUIPMENT MAINTENANCE SERVICES	19140700 4230	\$12,763.68	\$25,637.72	\$15,000.89	\$10,800.73	\$5,351.24	\$0	\$0
TOTAL EXPENSES		\$67,827	\$83,264	\$68,331	\$67,434	\$67,513	\$56,614	\$59,344

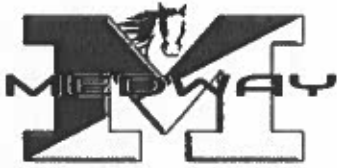


EXPLANATION & JUSTIFICATION:

The Equipment Maintenance Contracted Services line-item pays a per-page fee for photocopiers.

The Equipment Maintenance Services account pays for the current maintenance costs for the district's copiers and the current maintenance costs for the district's printers.





Network Communications 4400

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
S/W TECH INFRASTRUCTURE MAINT SALARIES	19140360 4400	\$0.00	\$0.00	\$171,589.44	\$201,069.28	\$203,317.18	\$209,329	\$221,562
TOTAL EXPENSES		\$0	\$0	\$171,589	\$201,069	\$203,317	\$209,329	\$221,562

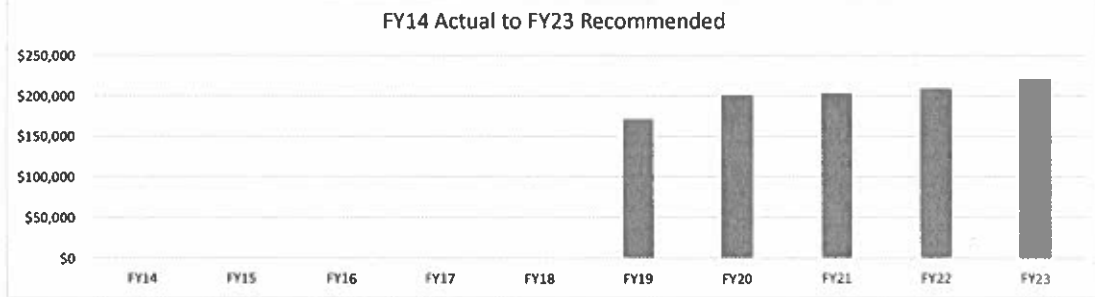


TABLE OF ORGANIZATION

Technology Integration Specialists
 Database Administrator
 District Technicians

	FY18 Budget	FY19 Budget	FY20 Budget	FY21 Requested	FY22 Requested	FY23 Requested	Variance
Technology Integration Specialists	0	0	0	0	0	0	0
Database Administrator	0	0	1	1	1	1	0
District Technicians	0	0	3	3	3	3	0
	0	0	4	4	4	4	0

EXPLANATION & JUSTIFICATION:

The Director of Information Services and the Network Engineer perform their duties as part of the Town of Medway's technology staff. Funds for those two positions do not reside within the Medway schools budget. The Database Administrator and Technicians are also shared operationally with the Town of Medway, but are totally funded by the school department annual budget.

The school district funded technology staff consists of a Database Administrator and three District Technicians who provide technological assistance to all district staff and town employees under the supervision of the Director of Information Services.

These positions were previously allocated to the 2250 Building Technology account. They were moved to this section of the budget during the fall of 2018 during the reconfigured budget process in order to be compliant with the new DESE regulations.



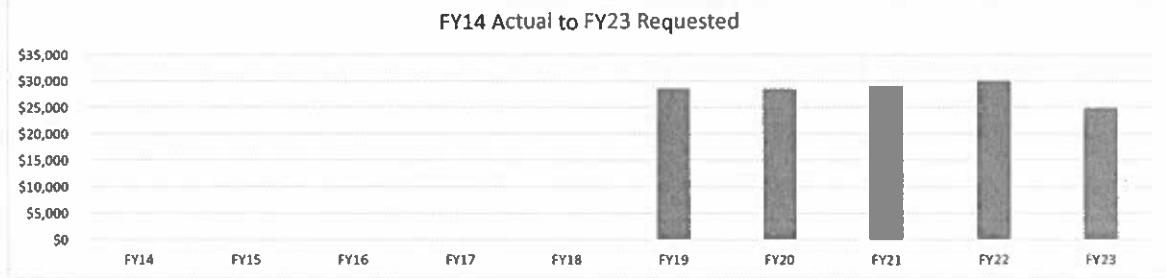
School House Number 1 April 22 1899



Technology Infrastructure Maintenance and Support- 4450

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
S/W TECH INFRA MAINT ALL OTHER	19140800 4450	\$0.00	\$0.00	\$28,610.69	\$28,526.34	\$28,922.74	\$30,044	\$24,840
TOTAL EXPENSES		\$0	\$0	\$28,611	\$28,526	\$28,923	\$30,044	\$24,840



EXPLANATION & JUSTIFICATION:

DESE required all school districts in the Commonwealth to breakout out how technology is being spent in a new format using revised DESE-approved spending codes beginning in FY19.

The Systemwide Technology Infrastructure account requests \$22,800 paid to Comcast for 2 gig of dedicated ethernet in FY23, and \$2,039 to Verizon Fios for 1 gig of capacity.



School House Number 1 April 22 1899

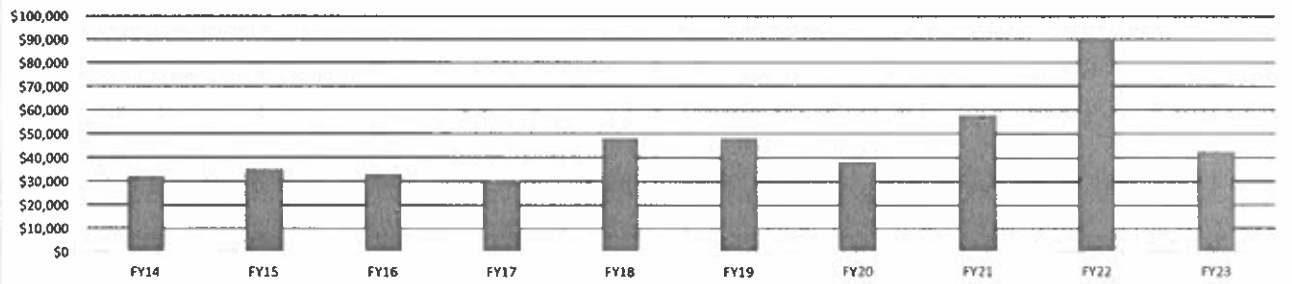


Employee Benefits- 5100

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
ERI BENEFITS	19100100 5100	\$1,500.00	\$0.00	\$0.00	\$0.00	\$4,500.00	\$55,500	\$7,500
TEACHER SICK BUY BACK	19100199 5100	\$28,335.00	\$47,722.50	\$36,434.04	\$37,155.00	\$53,068.70	\$35,000	\$35,000
SECRETARIES SICK BUY BACK	19200299 5100	\$375.00	\$97.50	\$11,702.50	\$1,060.00	\$0.00	\$0	\$0
CENTRAL OFFICE SICK BUY BACK	19602299 5100	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$30,210	\$47,820	\$48,137	\$38,215	\$57,569	\$90,500	\$42,500

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

The FY23 budget for Employment Benefits pays for potential "Early Retirement Incentives" benefits that can be incurred through the current collective bargaining agreement. The Sick Leave Buy Back accounts for both Teachers and Secretaries follow the financial payout for those employees once they decide to retire governed by language contained within the collective bargaining agreements. The Sick Leave Buy Back accounts are strongly linked to the number of retirees who are nearing retirement. The FY22 to FY23 decrease in the ERI Benefits account is related to the fact that an Early Retirement Incentive is not being offered for teachers as it was in FY22.

FY10 to FY21 Actual Spending	FY10	\$41,570.00
	FY11	\$33,889.00
	FY12	\$28,718.00
	FY13	\$34,697.50
	FY14	\$31,877.50
	FY15	\$35,022.50
	FY16	\$32,820.00
	FY17	\$30,210.00
	FY18	\$47,820.00
	FY19	\$48,136.54
	FY20	\$38,215.00
	FY21	\$57,568.70

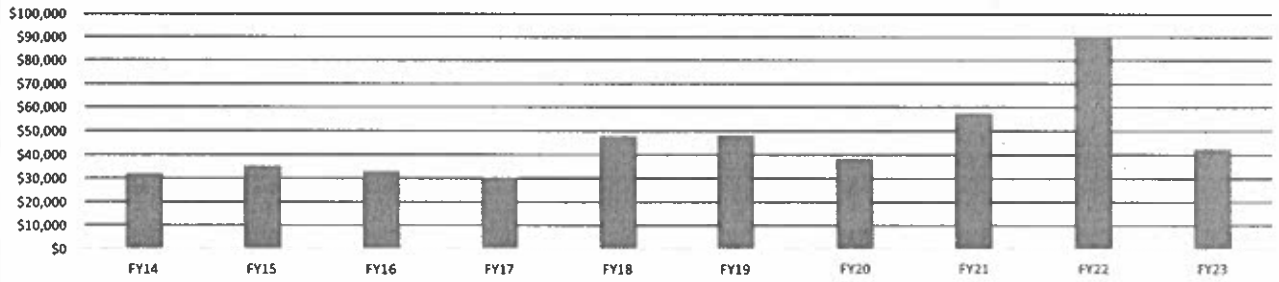


Employee Benefits- 5100

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
ERI BENEFITS	19100100 5100	\$1,500.00	\$0.00	\$0.00	\$0.00	\$4,500.00	\$55,500	\$7,500
TEACHER SICK BUY BACK	19100199 5100	\$28,335.00	\$47,722.50	\$36,434.04	\$37,155.00	\$53,068.70	\$35,000	\$35,000
SECRETARIES SICK BUY BACK	19200299 5100	\$375.00	\$97.50	\$11,702.50	\$1,060.00	\$0.00	\$0	\$0
CENTRAL OFFICE SICK BUY BACK	19602299 5100	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0	\$0
TOTAL EXPENSES		\$30,210	\$47,820	\$48,137	\$38,215	\$57,569	\$90,500	\$42,500

FY14 Actual To FY23 Recommended



EXPLANATION & JUSTIFICATION:

The FY23 budget for Employment Benefits pays for potential "Early Retirement Incentives" benefits that can be incurred through the current collective bargaining agreement. The Sick Leave Buy Back accounts for both Teachers and Secretaries follow the financial payout for those employees once they decide to retire governed by language contained within the collective bargaining agreements. The Sick Leave Buy Back accounts are strongly linked to the number of retirees who are nearing retirement. The FY22 to FY23 decrease in the ERI Benefits account is related to the fact that an Early Retirement Incentive is not being offered for teachers as it was in FY22.

FY10 to FY21 Actual Spending	FY10	\$41,570.00
	FY11	\$33,889.00
	FY12	\$28,718.00
	FY13	\$34,697.50
	FY14	\$31,877.50
	FY15	\$35,022.50
	FY16	\$32,820.00
	FY17	\$30,210.00
	FY18	\$47,820.00
	FY19	\$48,136.54
	FY20	\$38,215.00
FY21	\$57,568.70	

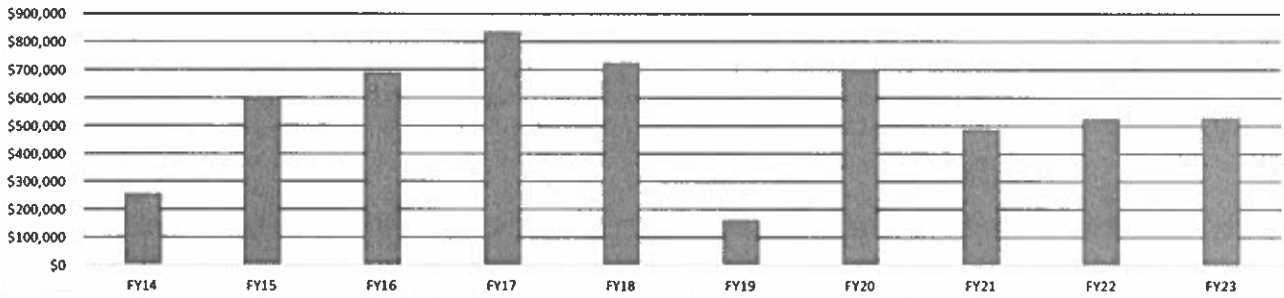


SPED Tuition Private- 9300

FY17-FY23 OPERATING BUDGET OVERVIEW

Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SPED TUITION (PRIVATE-DAY)	19120900 9300	\$206,800.59	\$507,994.94	\$18,595.40	\$369,794.79	\$72,833.03	\$0	\$11,563
SPED TUITION (RESIDENTIAL)	19120910 9300	\$500,138.81	\$97,516.99	\$0.00	\$141,647.64	\$334,175.50	\$382,588	\$517,958
SPED TUITION (SUMMER DAY)	19120995 9300	\$130,688.06	\$119,865.02	\$144,013.22	\$191,974.95	\$80,096.28	\$143,120	\$0
TOTAL EXPENSES		\$837,627	\$725,377	\$162,609	\$703,417	\$487,105	\$525,708	\$529,522

FY14 Actual to FY23 Recommended



EXPLANATION & JUSTIFICATION:

The FY23 budget estimates the placement of seventeen (17) students at private day schools at a cost of \$1,482,745. It also assumes that \$886,445 from Circuit Breaker funds will be used to decrease expenditures from the general fund. This assumption is equal to the projected balance in the Circuit Breaker account at the close of FY22; which gives the District that budget certainty when it is applied in FY23 as required. (This would be an Increase from the \$643,275 originally estimated to be used last budget season.) The District also received for the first time additional funds incorporated into the FY22 circuit breaker revenue from the reimbursement for OOD transportation. We will continue to monitor the second year of incoming reimbursement for transportation very closely in FY23.

The percentage of the state reimbursement for Circuit Breaker for the last seven fiscal years has been fairly consistent (73.56% in FY15; 73% in FY16, 70% in FY17, 65% in FY18, 72% in FY19, 75% in FY20, 75% in FY21 and 75% in FY22.) We will continue to monitor this situation closely throughout the budget season and into the fall.

As in FY22, the FY23 Budget does not assume that any funds from the School Choice Revolving Fund will be used to decrease expenditures from the general fund in the Private Day account.

The Private Day tuition account also assumes that \$584,736 will once again be used from the FY23 IDEA 94-142 grant to offset those expenditures.

The FY23 budget estimates the placement of four (4) students will be placed at four residential schools during the FY23 school year at a cost of \$517, 958.

After all these funding sources have been applied, a balance of \$529,522 will be paid from the FY23 general fund for school year in 9300 combined.

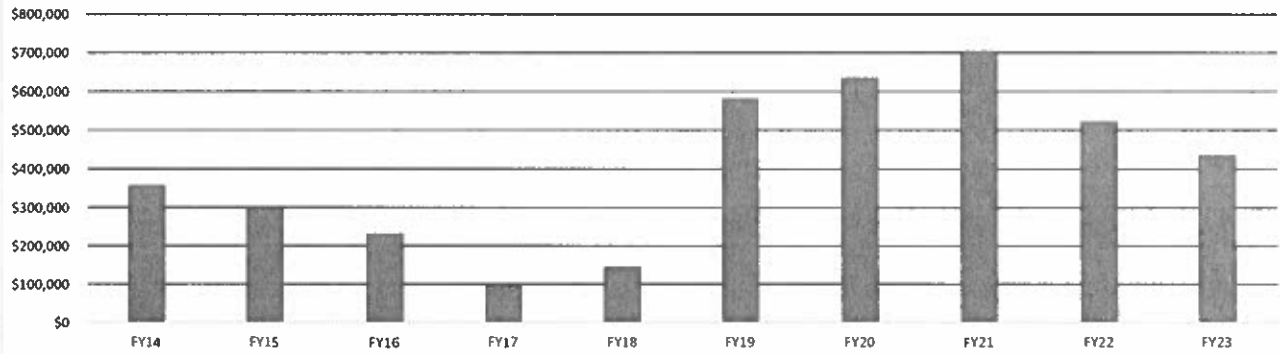


Tuition Collaboratives- 9400

FY17-FY23 OPERATING BUDGET OVERVIEW

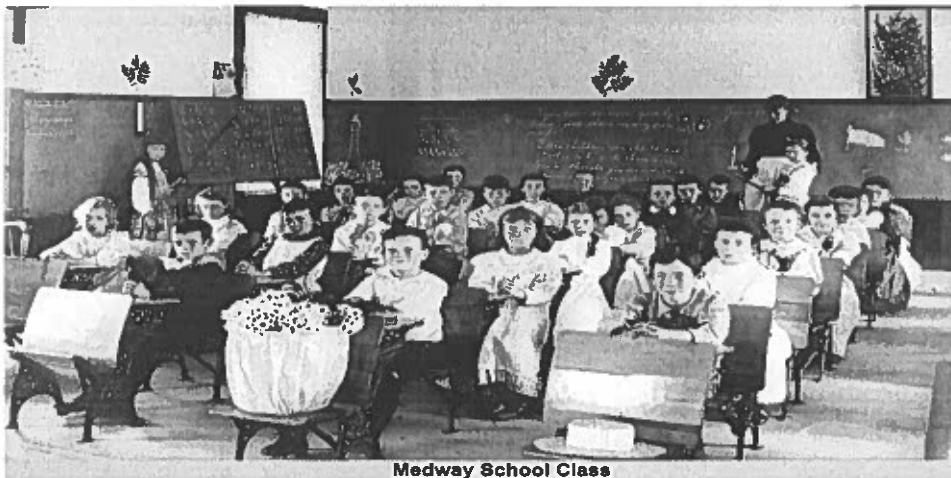
Account Description	Account Number	FY17 Total Actual + Enc.	FY18 Total Actual + Enc.	FY19 Total Actual + Enc.	FY20 Total Actual + Enc.	FY21 Total Actual + Enc.	FY22 Budget	FY23 Recommended Budget
SPED TUITION (COLLABORATIVES)	19120900 9400	\$50,139.01	\$81,468.34	\$527,255.43	\$574,146.00	\$656,229.92	\$475,893	\$435,939
SPED TUITION (SUMMER COLLABORATIVES)	19120995 9400	\$45,813.33	\$64,672.52	\$54,589.24	\$61,331.13	\$49,016.56	\$47,174	\$0
TOTAL EXPENSES		\$95,952	\$146,141	\$581,845	\$635,477	\$705,246	\$523,067	\$435,939

FY14 Actual to FY23 Recommended



EXPLANATION & JUSTIFICATION:

The FY23 budget estimates that \$435,939 in **net expenses** related to the placement of eight (8) students at educational collaborative programs for during the school year and summer months will be needed. There is also an assumption that a \$121,696 credit towards Medway students being placed at ACCEPT programs due to our hosting of ACCEPT programs at Medway Public Schools buildings will be used to lower spending. In order to better streamline the financial transactions, all spending related to collaboratives will take place from one account in FY23-not from two.



Medway School Class

Appendix of Major Revolving Accounts (FY12 to FY21)



School House Number 4 Gamwell Dec 24 1900

**MEDWAY PUBLIC SCHOOLS
SCHOOL CHOICE SPECIAL REVENUE ACCOUNT UPDATE**

Final FY21 Carryover Balance	\$953,012
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For FY22:

MPS Actual FY22 SC Revenue Received (7 Months July through Jan. 2022)	\$206,663
MPS Estimated FY22 SC Revenue To Be Received (5 Months February through June 2022)	\$126,095

GROSS Available School Choice Revenue for FY22:	\$332,758
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Prior SC Approved Expenses:

FY22 Annual Budget Support From School Choice (Approved at ATM):	\$0
Pandemic Mitigation and Program Improvement Planning:	
Summer of Discovery Program (approved June 24, 2021)	(\$73,000)
Less: Expenses Moved Against COVID Summer Adventure Grant 437	\$65,299
K-5 Literacy Review/Stage 1 (approved June 24, 2021)	(\$34,000)
K-5 Library Reopening/Stage 1 (approved June 24, 2021)	(\$11,500)
World Languages (approved June 24, 2021)	(\$4,000)
Project Based Learning 9-12 (approved June 24, 2021)	(\$12,500)
Grade 9-12 Integrated Math (approved June 24, 2021)	(\$38,000)
Grade 6-8 Literacy Curriculum Review (approved June 24, 2021)	(\$10,000)
Thought Exchange (approved June 24, 2021)	(\$20,400)
Capital Shortfall for High School Tennis Court (\$110k approved July 24, 2021)-FINAL	(\$95,918)
Extended Day Programming, K-10 (approved October 21, 2021 from Summer Discovery)	(\$27,000)
K-8 Literacy Action Plan (approved October 21, 2021)	(\$59,000)
Rosetta Stone Subscription and Headsets-Middle School (January 6, 2022)	(\$29,000)
Additional Curriculum Resources for English Learners (January 6, 2022)	(\$10,000)
Professional Development for Middle School Math Dept (January 6, 2022)	(\$40,000)
Behaviorist (January 6, 2022)	(\$60,000)
Basketball Hoops Burke-Memorial and McGovern (January 6, 2022)	(\$45,000)
Approved & Anticipated FY21 Expenses:	(\$504,019)
Current FY22 Year End Estimated Balance	\$781,751

For FY23:

MPS ESTIMATED (AT MAXIMUM) FY23 SC Revenue (72 students multiplied by \$5,000) Plus Assumed SPED Increment Included (\$44k)	\$404,131
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FY23 Annual Budget Support From School Choice (Approved at ATM):	\$0
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NET Available School Choice Revenue by the close of FY23:	\$1,185,882
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**SCHOOL CHOICE EXPENDITURES
FY15-FY23 (PROPOSED)**

FY15	\$260,000	SPED TUITION (RESIDENTIAL)	19120910 9300
FY16	\$260,000	SPED TUITION (RESIDENTIAL)	19120910 9300
FY17	\$260,000	SPED TUITION (RESIDENTIAL)	19120910 9300
	\$367,000	ADDITIONAL ITEMS APPROVED APRIL 28, 2016	
		<i>(see attached)</i>	
		<i>(Includes two years for Director of Wellness position)</i>	
	<hr/> \$627,000	FY17 TOTAL	
FY18	\$260,000	<i>Original FY18 Base</i>	
	\$207,522	<i>Additional Approved for FY18</i>	
	<hr/> \$467,522	SPED TUITION (RESIDENTIAL)	19120910 9300
FY19	\$360,000	<i>FY19 Base</i>	
	\$140,000	ADDITIONAL ITEMS APPROVED June 21, 2018	
	<hr/> \$500,000	SPED TUITION (RESIDENTIAL)	19120910 9300
FY20	\$356,955	SPED TUITION (RESIDENTIAL)	19120910 9300
	<hr/> \$356,955	<i>FY21 Base</i>	19120910 9300
FY21	\$236,658	SPED TUITION (RESIDENTIAL)	19120910 9300
	\$63,342	SPED TUITION (PRIVATE-DAY)	19120900 9300
	<hr/> \$300,000	<i>FY21 Base</i>	
FY22	\$0	SPED TUITION (RESIDENTIAL)	19120910 9300
	\$0	SPED TUITION (PRIVATE-DAY)	19120900 9300
	<hr/> \$0	<i>FY22 Base</i>	
FY23	\$0	SPED TUITION (RESIDENTIAL)	19120910 9300
	\$0	SPED TUITION (PRIVATE-DAY)	19120900 9300
	<hr/> \$0	<i>FY23 Base</i>	

74%	\$2,056,955	ANNUAL BUDGET SUPPORT
26%	\$714,522	ADDITIONAL ITEMS APPROVED
	<hr/> \$2,771,477	FY15 To FY23 (Proposed)

MEDWAY PUBLIC SCHOOLS REVOLVING FUND BALANCES

Fund	Title	FY14 Final	FY15 Final	FY16 Final	FY17 Final	FY18 Final	FY19 Final	FY20 Final	FY21 Final
2535	School Choice	\$688,024.31	\$604,842.19	\$719,750.36	\$715,207.41	\$557,811.82	\$424,877.09	\$543,239.36	\$953,011.64
7BD	SPED Stabilization/Reserve Fund	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
0012	School Lunch	\$9,120.42	\$14,372.34	\$69,144.54	\$63,445.76	\$81,698.84	\$62,692.56	\$61,093.79	\$132,483.04
2561	Athletics	\$15,832.38	\$6,807.35	\$4,503.28	\$11,354.98	\$22,567.84	\$4,914.60	\$17,702.22	\$103,492.77
2552	Use Of Facilities	\$48,680.69	\$55,377.54	\$100,343.40	\$109,280.74	\$103,413.69	\$156,607.67	\$59,465.81	\$161,419.17
2554	Tuition KG & Early Childhood Revolving	\$134,852.78	\$191,605.05	\$235,749.51	\$269,240.61	\$53,568.70	\$21,607.29	\$12,293.33	\$45,588.51
2559	Summer KG	\$11,123.26	\$10,882.51	\$8,768.14	\$18,086.24	\$25,104.55	\$11,147.26	\$12,852.26	\$20,242.49
2551	Community Education	\$32,117.39	\$74,696.61	\$153,336.30	\$234,494.99	\$264,345.59	\$228,992.75	\$171,343.39	\$370,492.24
2436	Circuit Breaker	\$667,835.33	\$440,364.73	\$298,323.30	\$188,357.90	\$381,477.88	\$213,541.77	\$607,752.00	\$661,109.00
Year End Balances		\$1,607,586.56	\$1,398,948.32	\$1,589,918.83	\$1,609,468.63	\$1,489,988.91	\$1,124,380.99	\$1,485,742.16	\$2,447,838.86
Annual Growth		12.9%	-13.0%	13.7%	1.2%	-7.4%	-24.5%	32.1%	64.8%

% OF OVERALL BALANCES

	FY14 Final	FY15 Final	FY16 Final	FY17 Final	FY18 Final	FY19 Final	FY20 Final	FY21 Final
School Choice	42.80%	43.24%	45.27%	44.44%	37.44%	37.79%	36.56%	38.93%
SPED Stabilization/Reserve Fund	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
School Lunch	0.57%	1.03%	4.35%	3.94%	5.48%	5.58%	4.11%	5.41%
Athletics	0.98%	0.49%	0.28%	0.71%	1.51%	0.44%	1.19%	4.23%
Use Of Facilities	3.03%	3.96%	6.31%	6.79%	6.94%	13.93%	4.00%	6.59%
Tuition KG & Early Childhood Revolving	8.39%	13.70%	14.83%	16.73%	3.60%	1.92%	0.83%	1.86%
Summer KG	0.69%	0.78%	0.55%	1.12%	1.68%	0.99%	0.87%	0.83%
Community Education	2.00%	5.34%	9.64%	14.57%	17.74%	20.37%	11.53%	15.14%
Circuit Breaker	41.54%	31.48%	18.76%	11.70%	25.60%	18.99%	40.91%	27.01%
TOTAL	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

Circuit Breaker Year End Balance	School Choice Year End Balance	Combined Total	Annual Variance	
\$661,109	\$953,012	\$1,614,121	\$463,129	FY21
\$607,752	\$543,239	\$1,150,991	\$512,572	FY20
\$213,542	\$424,877	\$638,419	(\$300,871)	FY19
\$381,478	\$557,812	\$939,290	\$35,724	FY18
\$188,358	\$715,207	\$903,565	(\$114,508)	FY17
\$298,323	\$719,750	\$1,018,074	(\$27,133)	FY16
\$440,365	\$604,842	\$1,045,207	(\$310,653)	FY15
\$667,835	\$688,024	\$1,355,860	\$162,286	FY14
\$542,634	\$650,940	\$1,193,574	(\$75,239)	FY13
\$528,673	\$740,140	\$1,268,813	\$297,122	FY12
\$462,276	\$509,415	\$971,691	\$525,879	FY11
\$0	\$445,812	\$445,812	(\$47,365)	FY10
\$177,009	\$316,168	\$493,177	(\$36,088)	FY09
\$257,303	\$271,962	\$529,265	\$183,035	FY08
\$136,163	\$210,067	\$346,230	(\$41,469)	FY07
\$128,242	\$259,457	\$387,699	\$101,097	FY06
\$177,557	\$109,045	\$286,602	\$205,693	FY05
\$34,337	\$46,572	\$80,909		FY04

3/1/2022

Fund 2555 School Choice

	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$688,024.31	\$604,842.19	\$719,750.36	\$715,207.41	\$557,811.82	\$424,877.09	\$543,239.36
Revenues In:							
310504 46000 STATE REVENUE - DECEMBER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
310504 46000 STATE REVENUE - MARCH	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
310504 46000 STATE REVENUE - JUNE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
PRIOR YEAR REIMBURSEMENT	\$0.00	\$0.00	\$3,800.00	\$0.00	\$0.00	\$0.00	
SCHOOL LUNCH REPAYMENT	\$0.00	\$0.00	\$13.75	\$1,124.25	\$1,688.86	\$848.34	\$513.50
STATE REVENUE - RECEIVED	\$382,690.00	\$546,730.00	\$466,399.00	\$429,560.00	\$424,037.91	\$337,280.00	\$416,745.00
STATE REVENUE - ANTICIPATED	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues In:	\$382,690.00	\$546,730.00	\$470,212.75	\$430,684.25	\$425,726.77	\$338,128.34	\$417,258.50
			\$54,947.25				
Expenses Out:							
2555419 2310 SPED CONTRACT SERVICES	\$0.00	\$0.00	\$29,682.24	\$10,500.00	\$0.00		
2555419 2000 CONTRACTED SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$120,357.60	\$31,620.36	\$5,786.22
2555419 2350 PROFESSIONAL DEVELOPMENT	\$28,202.49	\$120,198.48	\$48,085.00	\$9,090.55			
2555419 4220 MAINT CONTRACTED SERVICES	\$3,998.10	\$9,000.00	\$0.00				
2555713 4220 MEM/BURKE MAINT BUILDING	\$33,600.00	\$0.00	\$0.00				
2555119 2315 SCHOOL CHOICE WELLNESS	\$0.00	\$0.00	\$93,205.79	\$95,000.10			
2555515 2410 TEXTBOOKS HS	\$26,805.67	\$0.00	\$0.00				
2555519 2410 TEXTBOOKS	\$19,878.83	\$0.00	\$11,616.37	\$373.52			
2555519 2455 TECHNOLOGY	\$0.00	\$0.00	\$17,426.34				
2555519 2250 ADMIN TECH SUPPORTS SOFTWARE SUPPLY	\$0.00	\$0.00	\$0.00	\$0.00	\$78,303.99	\$7,007.43	\$1,700.00
2555619 3400 SCHOOL LUNCH DEFICIT	\$8,367.90	\$5,080.35	\$6,993.84	\$5,593.67		\$11,071.60	
2555619 4130 UTILITIES	\$50,695.71	\$0.00	\$0.00				
2555712 2420 COMPUTER EQUIPMENT	\$0.00	\$0.00	\$0.00				
2555714 2420 MIDDLE SCHOOL PRINCIPAL	\$0.00	\$0.00	\$0.00				\$0.00
2555120 2305 SUMMER ADVENTURE SALARIES							\$0.00
2555420 2000 SUMMER ADVENTURE CONTR SVCS							\$0.00
2555420 3300 SUMMER ADVENTURE TRANSPORT							\$0.00
2555520 2430 SUMMER ADVENTURE SUPPLIES							\$0.00
25553002 5400 SCHOOL CHOICE COVID SUPPLIES	\$0.00	\$0.00	\$0.00				\$0.00
25553002 5850 SCHOOL CHOICE COVID EQUIPMENT	\$0.00	\$0.00	\$0.00			\$10,098.01	
25553002 5383 SCHOOL CHOICE COVID CONTR SVCS	\$0.00	\$0.00	\$0.00				\$0.00
TRANSFER TO CARES GRANT							\$0.00
2555713 4220 MEMORIAL/BURKE CAPITAL	\$0.00	\$37,543.00	\$0.00				
2555714 4300 MIDDLE SCHOOL EQUIPMENT	\$6,877.45	\$0.00	\$0.00			\$3,260.21	
2555219 2500 SCHOOL CHOICE VEHICLES	\$0.00	\$0.00	\$0.00			\$23,644.64	
2555113 2305 MEM/BURKE TECH	\$0.00	\$0.00	\$1,583.75				
2555919 9300 PRIVATE DAY TUITION	\$152,542.46	\$260,000.00	\$260,000.00	\$467,522.00	\$360,000.00	\$123,932.82	\$0.00
25553007 4667 SCHOOL CHOICE OTHER	\$0.00	\$0.00	\$0.00				
2555919 9400 COLLABORATIVES	\$107,457.54	\$0.00	\$0.00				
2555719 4230 EQUIPMENT	\$27,445.97	\$0.00	\$6,162.37			\$9,131.00	
Total Expenses Out:	\$465,872.12	\$431,821.83	\$474,755.70	\$588,079.84	\$558,661.59	\$219,766.07	\$7,486.22
Total Encumbrances Out:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PRIOR COMMITTED SPENDING BALANCE					\$0.00	\$0.00	\$0.00
Year End Balance	\$604,842.19	\$719,750.36	\$715,207.41	\$557,811.82	\$424,877.09	\$543,239.36	\$953,011.64

0012 School Lunch Revolving Fund

	FY14	FY15	FY16	FY17	FY18	Year 1 FY19	Year 2 FY20	Year 3 FY21
Beginning Balance	\$17,253.26	\$9,120.42	\$14,372.34	\$69,144.54	\$63,445.76	\$81,698.84	\$62,692.40	\$61,093.79
Revenues In:								
<i>REVENUE -MONTHLY</i>	\$506,345.60	\$526,694.84	\$587,413.93	\$556,111.10	\$635,912.42	\$666,981.72	\$549,070.11	\$585,700.34
Total Revenues In:	\$506,345.60	\$526,694.84	\$587,413.93	\$556,111.10	\$635,912.42	\$666,981.72	\$549,070.11	\$585,700.34
Expenses Out:								
00121901 1410 <i>ASST FINANCE</i>	\$2,044.00	\$2,044.00	\$2,600.00	\$2,175.00	\$2,175.00	\$4,350.00	\$10,000.00	\$0.00
00121902 3400 <i>FOOD SERVICE WORKERS</i>	\$220,122.39	\$229,811.98	\$219,278.22	\$224,617.85	\$263,470.70	\$281,460.46	\$203,862.03	\$129,625.34
00121903 3400 <i>CONTRACTED SERVICES</i>	\$305.00	\$0.00	\$1,050.00	\$8,551.02	\$155.00	\$2,245.47	\$16,493.92	\$0.00
00121904 3400 <i>CHARTWELLS</i>	\$287,736.96	\$293,686.91	\$310,934.80	\$329,473.89	\$353,301.87	\$370,739.61	\$323,801.39	\$363,122.16
00121905 3400 <i>MEALS TAX</i>	\$649.42	\$705.54	\$836.08	\$723.03	\$927.53	\$738.10	\$570.47	\$187.56
00121906 4100 <i>CUSTODIAL OVERTIME</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
00121905 2430 <i>SCHOOL LUNCH SUPPLIES</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,231.78
00129355 2999 <i>REFUNDS</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$218.45	\$560.85	\$577.45	\$1,136.56
00121907 4130 <i>COMMUNICATIONS</i>	\$718.74	\$719.73	\$651.24	\$611.88	\$633.84	\$614.88	\$568.87	\$497.88
00121908 4230 <i>EQUIPMENT MAINTENANCE</i>	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,929.78	\$3,451.04	\$3,769.85
00121910 3400 <i>DEFICIT RECLASSIFICATION</i>	\$0.00	(\$8,367.90)	(\$5,392.80)	(\$6,993.84)	(\$5,593.67)	\$0.00	(\$11,071.60)	(\$231.20)
00121909 3400 <i>CLOTHING ALLOWANCE</i>	\$2,901.93	\$2,842.66	\$2,684.19	\$2,651.05	\$2,370.62	\$2,348.84	\$2,415.15	\$1,971.16
Total Expenses Out:	\$514,478.44	\$521,442.92	\$532,641.73	\$561,809.88	\$617,659.34	\$685,987.99	\$550,668.72	\$514,311.09
Adjustment			\$0.00					
Total Encumbrances Out:	-	-	-	-	-	-	-	-
Year End Balance	\$9,120.42	\$14,372.34	\$69,144.54	\$63,445.76	\$81,698.84	\$62,692.56	\$61,093.79	\$132,483.04
Annual Growth	-47.1%	57.58%	381.09%	-8.24%	28.77%	-23.26%	-2.55%	116.85%

2561 School Athletic Revolving Fund

	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$6,807.35	\$4,503.28	\$11,354.98	\$22,567.84	\$4,914.60	\$17,702.22
Revenues In:						
<i>OFFICIALS STAFF</i>	\$13,137.15	\$18,177.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>SUPPLIES</i>	\$5,405.00	\$5,138.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>ADJUSTMENT</i>	\$0.00	\$4,844.62	\$0.00	\$0.00	\$0.00	\$0.00
<i>REVENUE</i>	\$263,106.25	\$288,939.00	\$271,676.42	\$279,284.67	\$191,889.66	\$210,436.49
Total Revenues In:	\$281,648.40	\$317,098.62	\$271,676.42	\$279,284.67	\$191,889.66	\$210,436.49
	FY16	FY17	FY18	FY19	FY20	FY21
Gate Receipts	\$26,093	\$37,526	\$26,440	\$35,558.50	\$16,075.00	\$0.00
Family Athletic Fees	\$217,850	\$232,683	\$235,896	\$232,626.17	\$141,682.50	\$190,092.53
Family Athletic Fees-Increase						
Family Athletic Fees-Increase						
Family Cap Increase From 4 to 5						
Change In Ice Hockey User Fee						
User Fee Golf						
User Fee Alpine Skiing						
Girls Co-Op Hockey Fee					\$24,272.16	\$20,343.96
Donations (Grid Club & Fees)	\$37,705	\$46,890	\$9,340	\$11,100.00	\$9,860.00	\$0.00
	\$281,648	\$317,099	\$271,676	\$279,285	\$191,890	\$210,436
Expenses Out:						
601 <i>COACH</i>	\$0.00	\$0.00	\$0.00	\$5,000.00	\$7,000.00	\$0.00
602 <i>OFFICIALS STAFF</i>	\$4,030.00	\$1,980.00	\$0.00	\$0.00	\$0.00	\$0.00
603 <i>OFFICIALS</i>	\$45,481.50	\$50,233.50	\$52,125.52	\$57,402.50	\$0.00	\$0.00
604 <i>TRANSPORTATION</i>	\$67,315.00	\$61,500.00	\$72,429.00	\$70,275.00	\$47,275.00	\$23,819.37
605 <i>POLICE DETAIL</i>	\$6,509.00	\$6,251.07	\$4,036.42	\$4,788.60	\$4,144.80	\$1,310.92
606 <i>SUPPLIES</i>	\$22,876.90	\$9,388.70	\$6,626.39	\$19,379.54	\$3,798.26	\$5,043.13
607 <i>MEMBERSHIPS</i>	\$12,830.00	\$16,819.95	\$14,472.00	\$17,435.00	\$18,255.00	\$26,335.00
608 <i>EQUIPMENT</i>	\$20,246.85	\$33,616.10	\$14,965.46	\$20,863.90	\$3,999.83	\$0.00
609 <i>RINK RENTAL</i>	\$59,791.50	\$58,235.00	\$63,637.00	\$64,706.00	\$57,419.00	\$48,655.00
610 <i>TRAINER</i>	\$33,166.23	\$13,890.61	\$2,675.03	\$4,016.59	\$4,839.48	\$1,223.28
611 <i>FIELD LINING</i>	\$0.00	\$6,795.00	\$6,945.00	\$5,980.00	\$7,090.00	\$5,415.00
612 <i>CONTRACTED OTHER</i>	\$7,465.25	\$36,183.75	\$8,668.28	\$16,765.10	\$13,123.75	\$8,247.25
613 <i>TRAVEL REIMBURSEMENT</i>	\$1,563.00	\$2,015.93	\$1,398.61	\$2,098.70	\$2,257.62	\$589.68
614 <i>UTILITIES</i>	\$621.24	\$611.88	\$1,730.59	\$1,037.67	\$39.30	\$0.50
615 <i>PROFESSIONAL DEVELOPMENT</i>	\$0.00	\$890.52	\$1,435.00	\$175.00	\$180.00	\$49.00
617 <i>CUSTODIAL OT</i>	\$0.00	\$6,642.91	\$5,009.26	\$5,224.31	\$0.00	\$437.81
618 <i>ASSIST FINANCE</i>	\$0.00	\$2,175.00	\$2,175.00	\$0.00	\$0.00	\$0.00
619 <i>TOURNAMENT COMPETITION</i>	\$625.00	\$1,528.00	\$760.00	\$605.00	\$430.00	\$0.00
621 <i>BALANCE REFUND</i>	\$1,431.00	\$1,489.00	\$1,375.00	\$1,185.00	\$9,250.00	\$3,520.00
Total Expenses Out:	\$283,952.47	\$310,246.92	\$260,463.56	\$296,937.91	\$179,102.04	\$124,645.94
Total Encumbrances Out:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Year End Balance	\$4,503.28	\$11,354.98	\$22,567.84	\$4,914.60	\$17,702.22	\$103,492.77
Annual Growth	-33.8%	152.1%	98.7%	-78.2%	260.2%	484.6%

2552 Use of Facilities Fund

	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$66,456.72	\$48,680.69	\$55,377.54	\$100,343.40	\$109,280.74	\$103,413.69	\$156,607.67	\$59,465.81
Revenues In:								
REVENUE	\$157,678.01	\$282,698.00	\$170,874.32	\$177,372.49	\$166,919.67	\$213,654.88	\$143,921.61	\$109,762.00
Total Revenues In:	\$157,678.01	\$282,698.00	\$170,874.32	\$177,372.49	\$166,919.67	\$213,654.88	\$143,921.61	\$109,762.00
Expenses Out:								
2552219 1410 ASST FINANCE	\$36,600.00	\$37,270.80	\$38,339.98	\$39,591.09	\$45,305.00	\$46,883.20	\$46,899.60	\$4,230.76
2552314 4100 SALARIES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2552315 2250 SOUND TECH	\$6,617.00	\$4,495.00	\$7,522.50	\$7,813.25	\$9,704.75	\$8,199.00	\$2,615.26	\$3,079.51
2552319 3400 FOOD SERVICES	\$0.00	\$685.74	\$41.56	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2552319 4100 OVERTIME	\$19,772.87	\$21,564.81	\$11,796.77	\$74,612.90	(\$8,448.79)	\$38,141.42	\$28,764.54	\$0.00
2552319 4100 OVERTIME-REFUND CREDITS			\$0.37	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2552415 4220 HS CONTRACTED SERVICES	\$1,930.00	\$134.00	\$31,896.02	\$14,515.53	\$10,394.63	\$0.00	\$0.00	\$0.00
2552419 4220 CONTRACTED SERVICES	\$77,181.46	\$206,414.82	\$30,885.45	\$20,768.24	\$108,081.68	\$64,416.17	\$144,303.79	\$0.00
2552519 4220 SUPPLIES	\$12,260.89	\$2,620.27	\$2,965.16	\$0.00	\$3,418.70	(\$1,579.70)	\$11,433.73	\$498.37
2552619 4130 COMMUNICATIONS	\$2,646.82	\$2,815.71	\$2,460.65	\$2,309.14	\$4,154.75	\$4,400.81	\$3,291.55	\$0.00
2552719 4220 MAINTNANCE BUILDING	\$16,921.00	\$0.00	\$0.00	\$7,400.00	\$0.00	\$0.00	\$1,000.00	\$0.00
2552719 4230 EQUIPMENT	\$1,524.00	\$0.00	\$0.00	\$1,425.00	\$176.00	\$0.00	\$0.00	\$0.00
2552619 621 FACILITIES USE REFUNDS							\$2,755.00	\$0.00
Total Expenses Out:	\$175,454.04	\$276,001.15	\$125,908.46	\$168,435.15	\$172,786.72	\$160,460.90	\$241,063.47	\$7,808.64
Total Encumbrances Out:	-	\$0.00	\$0	\$0	\$0.00	\$0.00	\$0.00	\$0.00
Year End Balance	\$48,680.69	\$55,377.54	\$100,343.40	\$109,280.74	\$103,413.69	\$156,607.67	\$59,465.81	\$161,419.17
Annual Growth	-26.7%	13.8%	1.4%	8.9%	-5.4%			

2554 Tuition Revolving Fund (KG & Early Childhood combined)

	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$82,741.20	\$134,852.78	\$191,605.05	\$235,749.51	\$269,240.61	\$53,568.70	\$21,607.29	\$12,293.33
Revenues In:								
FY13 Kindergarten	\$3,520.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY14 Kindergarten	\$260,592.38	\$4,678.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY15 Kindergarten	\$47,810.00	\$208,018.34	\$3,363.75	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY16 Kindergarten	\$0.00	\$55,800.00	\$249,223.12	\$2,475.00	\$0.00	\$0.00	\$0.00	\$0.00
FY17 Kindergarten	\$0.00	\$0.00	\$47,480.00	\$223,448.00	\$0.00	\$0.00	\$0.00	\$0.00
FY18 Kindergarten	\$0.00	\$0.00	\$0.00	\$50,463.00	\$248,852.08	\$0.00	\$0.00	\$0.00
FY13 Early Child	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY14 Early Child	\$68,152.94	\$2,525.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY15 Early Child	\$11,700.00	\$70,050.80	\$705.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY16 Early Child	\$0.00	\$14,500.00	\$53,375.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
FY17 Early Child	\$0.00	\$0.00	\$3,334.00	\$29,585.00	\$0.00	\$0.00	\$900.00	\$0.00
FY18 Early Child	\$0.00	\$0.00	\$0.00	\$16,705.00	\$62,200.00	\$0.00	\$0.00	\$0.00
FY19 Early Child	\$0.00	\$0.00	\$0.00	\$0.00	\$5,250.00	\$71,725.00	\$1,025.00	\$0.00
FY20 Early Child	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80,260.00	\$0.00
FY21 Early Child	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,614.75	\$31,081.50
FY22 Early Child	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8,400.00
FY23 Early Child	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Miscellaneous	\$686.66	\$0.00	\$896.78	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
REVENUE	\$0.00	\$0.00	\$2,000.00	\$1,225.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Revenues In:	\$392,611.98	\$355,572.64	\$360,377.65	\$323,901.00	\$316,302.08	\$71,725.00	\$88,799.75	\$39,481.50
Expenses Out:								
<i>2554113 2305</i> TEACHER	\$234,026.13	\$200,175.01	\$210,541.32	\$224,863.86	\$419,586.45	\$40,012.50	\$0.00	\$0.00
<i>2554113 2310</i> SPED TEACHER	\$100,086.77	\$95,414.82	\$100,711.39	\$60,321.52	\$108,342.94	\$63,443.91	\$67,354.46	\$0.00
<i>2554219 1410</i> ASSIST FINANCE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<i>2554313 2330</i> PARAPROFESSIONALS	\$337.50	\$395.31	\$0.00	\$930.00	\$0.00	\$0.00	\$8,962.75	\$0.00
<i>2554313 2430</i> SUPPLIES	\$0.00	\$60.23	\$3,730.48	(\$30.48)	\$574.60	\$0.00	\$0.00	\$865.07
<i>2554619 2300</i> REFUND	\$6,050.00	\$2,775.00	\$1,250.00	\$4,325.00	\$3,470.00	\$230.00	\$21,796.50	\$5,321.25
Total Expenses Out:	\$340,500.40	\$298,820.37	\$316,233.19	\$290,409.90	\$531,973.99	\$103,686.41	\$98,113.71	\$6,186.32
Encumbrances								\$0.00
Year End Balance	\$134,852.78	\$191,605.05	\$235,749.51	\$269,240.61	\$53,568.70	\$21,607.29	\$12,293.33	\$45,588.51
Year End Balance-NET	\$75,342.78	\$121,305.05	\$184,935.51	\$202,072.61				
	-\$59,510.00	-\$70,300.00	-\$50,814.00	-\$67,168.00				

2551 Community Education

	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$44,181.04	\$32,117.39	\$74,696.61	\$153,336.30	\$234,494.99	\$264,345.59	\$228,992.75	\$171,343.39
Revenues In:								
640 COMMUNITY ED	\$8,549.50	\$5,630.00	\$3,665.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
641 COMMUNITY ED SUMMER	\$85,377.00	\$67,534.00	\$74,477.99	\$198,388.00	\$176,999.50	\$114,702.75	\$200,490.62	\$301,681.87
642 COMMUNITY ED FALL	\$57,875.00	\$70,279.00	\$65,092.10	\$73,952.00	\$88,836.05	\$89,958.30	\$76,339.55	\$18,712.00
643 COMMUNITY ED WINTER	\$66,937.00	\$86,277.00	\$106,643.29	\$92,279.00	\$92,548.25	\$182,058.35	\$83,954.16	\$14,180.61
644 COMMUNITY ED SPRING	\$49,174.00	\$62,274.00	\$111,013.35	\$37,278.00	\$31,753.67	\$82,176.43	\$34,979.00	\$31,067.50
645 COMMUNITY ED DAY CARE	\$398,160.00	\$445,279.84	\$506,736.50	\$572,806.18	\$574,262.00	\$617,777.73	\$469,799.74	\$636,376.69
Total Revenues In:	\$666,072.50	\$737,273.84	\$867,628.23	\$974,703.18	\$964,399.47	\$1,086,673.56	\$865,563.07	\$1,002,018.6
Expenses Out:								
2551100 640 COMM ED DIRECTOR	\$98,286.12	\$100,601.78	\$101,852.75	\$102,279.50	\$95,500.08	\$111,541.05	\$21,767.33	\$76,536.65
2551201 640 COMM ED ADMIN SALARIES	\$82,308.93	\$79,467.30	\$80,436.33	\$82,671.31	\$122,442.66	\$143,207.15	\$0.00	\$44,860.46
2551230 640 COMM ED ADMIN FINANCE ASSIST	\$2,044.00	\$2,044.00	\$2,044.00	\$2,600.00	\$2,175.00	\$10,000.00	\$10,000.00	\$0.00
2551355 640 COMM ED SW CUSTODIAN	\$2,561.85	\$2,840.04	\$4,392.77	\$2,884.51	\$5,632.58	\$7,067.00	\$4,425.97	\$0.00
2551495 640 CUSTODIAL CONTRACT SERVICES	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,365.00	\$10,365.00	\$0.00
2551550 640 OFFICE SUPPLIES	\$5,968.88	\$9,654.07	\$1,144.89	\$727.10	\$86.69	\$0.00	\$0.00	\$0.00
2551615 640 PROF DEVELOPMENT	\$5,050.00	\$571.40	\$70.00	\$0.00	\$705.00	\$0.00	\$0.00	\$0.00
2551620 640 TRAVEL REIMBURSEMENT	\$0.00	\$0.00	\$0.00	\$0.00	\$440.49	\$490.20	\$304.26	\$0.00
2551649 640 NATURAL GAS	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,946.00	\$6,946.00	\$0.00
2551650 640 ELECTRICITY	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,027.00	\$6,963.77	\$0.00
2551651 640 COMMUNICATION	\$651.08	\$631.94	\$603.24	\$612.68	\$634.04	\$615.08	\$777.60	\$455.88
2551652 640 TRASH/RECYCLING	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,831.00	\$1,831.00	\$0.00
2551653 640 WATER/SEWER	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,831.00	\$1,831.00	\$0.00
2551700 640 EQUIPMENT	\$5,003.80	\$0.00	\$4,913.63	\$3,012.35	\$0.00	\$0.00	\$25,000.00	\$0.00
2551100 641 SUMMER MEDWAY	\$0.00	\$1,041.36	\$7,920.25	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551300 641 SUMMER OTHER SALARIES	\$1,865.00	\$343.00	\$24,958.26	\$32,189.91	\$57,384.70	\$79,737.47	\$105,055.72	\$86,983.55
2551401 641 SUMMER INSTRUCTION	\$15,659.50	\$12,339.99	\$363.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551473 641 SUMMER TRANSPORTATION	\$5,367.00	\$850.00	\$0.00	\$750.00	\$2,200.00	\$750.00	\$9,150.00	\$117.42
2551495 641 SUMMER CONTRACTUAL SERVICES	\$12,729.00	\$15,933.34	\$24,314.25	\$39,337.22	\$35,482.16	\$42,504.73	\$28,850.93	\$23,681.73
2551500 641 SUMMER SUPPLIES	\$9,369.66	\$3,972.75	\$3,209.20	\$6,211.77	\$6,199.12	\$4,027.49	\$9,283.44	\$5,131.72
2551530 641 SUMMER POSTAGE	\$415.72	\$415.72	\$0.00	\$377.93	\$0.00	\$385.00	\$0.00	\$393.90
2551619 641 SUMMER BAL REFUNDS	\$1,773.00	\$1,874.00	\$4,457.00	\$3,219.25	\$8,629.00	\$13,226.00	\$67,748.00	\$16,628.00
2551100 642 FALL MEDWAY	\$0.00	\$960.00	\$0.00	\$0.00	\$0.00	\$717.50	\$0.00	\$0.00
2551300 642 FALL OTHER SALARIES	\$4,655.00	\$0.00	\$5,381.25	\$6,197.50	\$0.00	\$16,977.50	\$12,918.50	\$3,311.79
2551401 642 FALL INSTRUCTION	\$7,081.25	\$12,180.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551473 642 FALL TRANSPORTATION	\$1,900.00	\$1,796.00	\$0.00	\$0.00	\$975.00	\$975.00	\$2,650.00	\$0.00
2551495 642 FALL CONTRACTUAL SERVICES	\$8,562.40	\$17,706.25	\$27,428.25	\$32,903.20	\$33,915.50	\$39,054.88	\$30,689.00	\$10,894.00
2551500 642 FALL SUPPLIES	\$844.66	\$4,259.70	\$1,123.40	\$4,333.20	\$1,932.32	\$6,195.27	\$1,285.67	\$9.00
2551530 642 FALL POSTAGE	\$399.53	\$415.72	\$442.72	\$406.54	\$377.93	\$385.00	\$0.00	\$0.00
2551619 642 FALL BAL REFUNDS	\$1,819.00	\$1,689.00	\$778.00	\$1,807.96	\$1,540.79	\$1,528.00	\$1,649.00	\$18.00
2551100 643 WINTER MEDWAY	\$0.00	\$11,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551300 643 WINTER OTHER SALARIES	\$6,405.00	\$0.00	\$0.00	\$8,120.00	\$12,489.50	\$22,278.75	\$14,952.33	\$675.00
2551401 643 WINTER INSTRUCTION	\$7,761.00	\$6,320.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551473 643 WINTER TRANSPORTATION	\$40.00	\$0.00	\$0.00	\$0.00	\$350.00	\$350.00	\$0.00	\$0.00
2551495 643 WINTER CONTRACTUAL SERVICES	\$11,960.25	\$22,685.00	\$61,538.50	\$30,233.00	\$32,234.43	\$31,059.00	\$29,526.53	\$9,544.75
2551500 643 WINTER SUPPLIES	\$2,375.84	\$2,151.82	\$1,860.00	\$245.24	\$1,621.77	\$1,596.05	\$2,771.66	\$88.66
2551530 643 WINTER POSTAGE	\$381.77	\$558.47	\$473.11	\$174.74	\$0.00	\$383.32	\$386.54	\$0.00
2551619 643 WINTER BAL REFUNDS	\$2,946.00	\$1,494.00	\$1,906.25	\$1,149.00	\$3,174.00	\$2,900.00	\$8,129.50	\$410.00
2551100 644 SPRING MEDWAY	\$0.00	\$0.00	\$760.00	\$0.00	\$508.75	\$0.00	\$0.00	\$0.00
2551300 644 SPRING OTHER SALARIES	\$4,170.50	\$0.00	\$105.00	\$6,031.25	\$14,821.19	\$15,848.75	\$997.10	\$9,371.27
2551401 644 SPRING INSTRUCTION	\$3,597.00	\$4,482.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551473 644 SPRING TRANSPORTATION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,650.00	\$0.00	\$81.00
2551495 644 SPRING CONTRACTUAL SERVICES	\$21,790.99	\$13,582.75	\$32,461.08	\$45,151.00	\$28,675.30	\$31,771.67	\$4,931.75	\$23,319.45
2551500 644 SPRING SUPPLIES	\$1,102.15	\$1,401.05	\$2,196.53	\$2,988.51	\$2,597.90	\$2,031.26	\$149.81	\$522.43
2551530 644 SPRING POSTAGE	\$415.72	\$415.72	\$421.98	\$377.93	\$0.00	\$0.00	\$386.54	\$393.90
2551619 644 SPRING BAL REFUNDS	\$723.00	\$1,924.00	\$960.81	\$2,251.00	\$2,613.60	\$1,876.00	\$3,372.00	\$1,498.00
2551100 645 DAY CARE MEDWAY	\$313,567.93	\$343,211.19	\$371,421.40	\$449,438.94	\$440,773.61	\$457,426.16	\$478,673.38	\$479,383.17
2551300 645 DAY CARE OTHER	\$0.00	\$0.00	\$24.00	\$0.00	\$0.00	\$0.00	\$350.00	\$0.00
2551401 645 DAY CARE INSTRUCTION	\$555.00	\$915.34	\$0.00	\$384.50	\$0.00	\$1,110.00	\$405.00	\$0.00
2551473 645 DAY CARE TRANSPORTATION	\$0.00	\$600.00	\$60.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
2551495 645 DAY CARE CONTRACTUAL SERVICES	\$15,045.12	\$1,949.70	\$765.00	\$9,380.00	\$1,918.50	\$31,140.07	\$1,297.00	\$875.00
2551500 645 OFFICE SUPPLIES	\$13,233.50	\$9,829.86	\$12,331.09	\$7,663.48	\$15,981.26	\$14,221.05	\$12,184.70	\$6,935.00
2551530 645 DAY CARE POSTAGE	\$0.00	\$159.37	\$232.76	\$1,277.00	\$0.00	\$0.00	\$0.00	\$0.00
2551619 645 DAY CARE BAL REFUNDS	\$0.00	\$0.00	\$0.00	\$1,663.81	\$396.00	\$0.00	\$5,206.40	\$750.00
Total Expenses Out:	\$680,386.15	\$694,693.63	\$783,906.70	\$898,626.33	\$934,408.87	\$1,122,026.40	\$923,212.43	\$802,869.82
Total Encumbrances Out:	\$0.00	\$0.00	\$0.00	\$0.00	\$140.00	\$0.00	\$0.00	\$0.00
MUNIS Adjustments	\$2,250.00	(\$0.99)	(\$5,081.84)	\$5,081.84	\$0.00	\$0.00	\$0.00	\$0.00
Year End Balance	\$32,117.39	\$74,696.61	\$153,336.30	\$234,494.99	\$264,345.59	\$228,992.75	\$171,343.39	\$370,492.24
Annual Growth	-27.3%	132.6%	105.3%	52.9%	12.7%	-13.4%	-25.2%	116.2%

CIRCUIT BREAKER BALANCES

	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Beginning Balance	\$542,633.96	\$667,835.33	\$440,364.73	\$298,323.30	\$188,357.90	\$381,477.11	\$213,541.71	\$607,751.92
Revenues In FY:								
1st REVENUE	\$217,378.00	\$172,016.00	\$199,221.00	\$182,848.93	\$175,005.35	\$175,000.00	\$151,938.00	\$154,258
SUPPLEMENTAL	\$0.00	\$14,919.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0
2nd Supplemental	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0
2nd REVENUE	\$217,378.00	\$172,016.00	\$199,221.00	\$182,848.93	\$175,005.35	\$175,000.00	\$151,938.00	\$168,950
3rd REVENUE	\$217,378.00	\$172,016.00	\$199,222.00	\$182,848.93	\$175,001.35	\$175,000.00	\$151,938.00	\$168,950
4th REVENUE	\$217,380.00	\$172,016.00	\$221,056.00	\$215,834.00	\$251,422.35	\$251,422.00	\$151,938.00	\$168,951
Total Revenues In:	\$869,514.00	\$702,983.00	\$818,720.00	\$764,380.78	\$776,434.40	\$776,422.00	\$607,752.00	\$661,109
Expenses Against Revenue:								
CIRCUIT BREAKER FY11								
CIRCUIT BREAKER FY12								
CIRCUIT BREAKER FY13	\$542,634.23							
CIRCUIT BREAKER FY14	\$201,678.40	\$667,835.60						
CIRCUIT BREAKER FY15		\$262,618.00	\$440,365					
CIRCUIT BREAKER FY16			\$520,396	\$298,324				
CIRCUIT BREAKER FY17				\$576,023	\$188,355			
CIRCUIT BREAKER FY18					\$394,960	\$381,477		
CIRCUIT BREAKER FY19						\$562,880		
CIRCUIT BREAKER FY20							\$213,542	\$607,752
CIRCUIT BREAKER FY21								\$0
Total Expenses Out:	\$744,312.63	\$930,453.60	\$960,761.43	\$874,346.18	\$583,315.19	\$944,357.40	\$213,541.79	\$607,752
Total Encumbrances Out:								
Year End Balance	\$667,835	\$440,365	\$298,323	\$188,358	\$381,477	\$213,542	\$607,752	\$661,109
Annual Growth	23.1%	-34.1%	-32.3%	-36.9%	102.5%	-44.0%	184.6%	8.8%

**MEDWAY PUBLIC SCHOOLS
FY2022 FEDERAL, STATE & PRIVATE GRANTS**

DFSE Fund Code	Number	Source	Name	Application Timing	Administrator	Purpose	Budget	
FEDERAL								
240	2182	Federal	IDEA Special Education	Annual	K. Bernklow	Special Education Tuitions (Private)	\$584,043	
264	2183	Federal	Early Childhood Targeted Sped Pgm Improvement & Safety	One Time	K. Bernklow	Preschool Program Contracted Services	\$9,831	
252	2184	Federal	IDEA Special Education American Rescue Plan	One Time	K. Bernklow	Extended Day / Year Remediation & Van Purchase	\$110,500	
262	2181	Federal	Early Childhood Special Education	One Time	K. Bernklow	Preschool Program Teachers	\$24,743	
305	2178	Federal	Title I, Part A	Annual	G. Abrams	Math Intervention	\$71,004	
140	2179	Federal	Title II, Part A	Annual	G. Abrams	Math & Literacy Teacher Quality Grant	\$30,488	
309	2180	Federal	Title IV	Annual	G. Abrams	Professional Development Substitutes	\$10,000	
115	2170	Federal	Elementary & Secondary Schools Emergency Relief (ESSER II)	One Time	A. Pires	Emergency Relief Funds to address impact of Covid-19; Address Learning Loss & Mental Health Svcs	\$274,358	
119	2186	Federal	Elementary & Secondary Schools Emergency Relief (ESSER II)	One Time	A. Pires	Emergency Relief Funds to address impact of Covid-19; Address Learning Loss & Mental Health Svcs	\$594,129	
437	2185	Federal	COVID Summer Programming Reimbursement	One Time	G. Abrams	Funds for Summer Camp Program	\$70,000	
COPS-21-GG-03724-S	2187	Federal	COPS Grant	One Time	R. Boucher	FY21 School Violence Prevention Program	\$374,945	
NU17CE010092-01-0	2188	Federal	Drug Free Communities	5 years	R. Sherman	Support Drug Free Communities. \$125,000/yr for 5 years	\$125,000	
							<i>Subtotal</i>	\$2,279,041
STATE								
195	2439	State	State Earmark to address learning loss	One Time	R. Sherman	Fund learning loss from COVID	\$50,000	
	2357	State	THRIVE Earmark	One Time	R. Sherman	THRIVE Substance Abuse Program	\$50,000	
	2475	Federal	P-EBT Admin	One Time	Food Services	Admin costs related to Pandemic EBT Card distribution	\$2,456	
	TBD	State	Accelerating Literacy with High Quality Instructional Materials Grant	One Time	G. Abrams	To fund professional development and purchase new, high-quality instructional materials for literacy instruction	\$185,530	
							<i>Subtotal</i>	\$287,986
							TOTAL	\$3,567,027

MEDWAY PUBLIC SCHOOLS OUTSIDE FUNDING USE PLAN FY22 & FY23

3/1/2022

POTENTIAL REVENUE SOURCES:		TOTAL	SCHOOL CHOICE <i>(as of 2/4/22)</i>	ESSER II Available Through 9/30/23 (FY24) <i>(For FY22 Plan by 7/31/21)</i>	ESSER III Available Through 9/30/24 (FY25) <i>(For FY23 Plan by 10/4/21)</i>
ESSER 2 (Federal Grant)		\$274,358		\$274,358	
ESSER 3 (Federal Grant)		\$594,129			\$594,129
FY21 Year End School Choice Balance-EST		\$953,012	\$953,012		
FY22 Incoming School Choice Revenue-EST		\$332,758	\$332,758		
POTENTIAL REVENUE SOURCES-Total:		\$2,154,257	\$1,285,770	\$274,358	\$594,129
SPENDING RECOMMENDATION:			SCHOOL CHOICE <i>(as of 2/4/22)</i>	ESSER II*	ESSER III
Summer Programming (<i>Administration by Community Education</i>)		\$107,701	\$7,701		\$100,000
Extended Day Programming K-10		\$27,000	\$27,000		
Social Worker (Wrap Around Services)		\$65,000		\$65,000	
	MTRS 9%	\$5,850		\$5,850	
Certified Mathematics Interventionalist		\$65,000		\$65,000	
	MTRS 9%	\$5,850		\$5,850	
Certified Specialist Teachers		\$135,000			\$135,000
	MTRS 9%	\$12,150			\$12,150
Guidance or School Adjustment Counselors, Social Workers		\$100,000			\$100,000
	MTRS 9%	\$9,000			\$9,000
Extended Hours Paraprofessional		\$8,008		\$8,008	
Program Paraprofessional		\$32,000		\$32,000	
Assistant Teaching Principal (Dean)		\$175,000		\$85,000	\$90,000
	MTRS 9%	\$15,750		\$7,650	\$8,100
K-5 Literacy Curriculum Review (Stage 1)					
Adult and Literacy Action Plan		\$14,000	\$14,000		
Counselant Partnerships		\$20,000	\$20,000		
K-8 Literacy Action Plan (Stage 2)		\$59,000	\$59,000		
K-12 Library Opening (Stage 1)					
Audit and 3 Year Action Plan		\$6,500	\$6,500		
Minor Space Upgrades		\$5,000	\$5,000		
School Year Programming for Pandemic Mitigation		\$90,000			\$90,000
Professional Development Related To Data Teams		\$35,000			\$35,000
Curriculum Materials Related to Core Instructional Areas		\$14,879			\$14,879
Thought Exchange		\$20,400	\$20,400		
Capital Shortfall for High School Tennis Courts		\$95,918	\$95,918		
World Languages		\$4,000	\$4,000		
Project Based Learning Grades 9-12 (PBL) Staff Stipends		\$12,500	\$12,500		
Grade 9-12 Integrated Mathematics (Stipends & Consulting)		\$38,000	\$38,000		
Stage I Grades 6-8 Literacy Curriculum Review (Training & Piloting)		\$10,000	\$10,000		
Rosetta Stone Subscription and Headsets-Middle School		\$29,000	\$29,000		
Additional Curriculum Resources for English Learners		\$10,000	\$10,000		
Professional Development for Middle School Math Dept		\$40,000	\$40,000		
Behaviorist		\$60,000	\$60,000		
Basketball Hoops Burke-Memorial and McGovern		\$45,000	\$45,000		
ALLOCATION RECOMMENDATION-Total:		\$1,372,506	\$504,019	\$274,358	\$594,129
Balance		\$781,751	\$781,751	\$0	\$0

*If ESSER 2 capacity becomes available by the close of FY22, eligible expenses originally approved from School Choice may be reversed to ESSER 2.

Glossary of Terms

Accounting System – The total structure of records and procedures that identify record, classify, and report information on the financial position and operations of a governmental unit or any of its funds, account groups, and organizational components.

Appropriation – An authorization granted by a town meeting, city council or other legislative body to expend money and incur obligations for specific public purposes. An appropriation is usually limited in amount and as to the time period within which it may be expended. (See Encumbrance, Line-Item Transfer, Free Cash)

Audit – An examination of a community's financial systems, procedures, and data by a certified public accountant (independent auditor), and a report on the fairness of financial statements and on local compliance with statutes and regulations. The audit serves as a valuable management tool for evaluating the fiscal performance of a community.

Available Funds – Balances in the various fund types that represent non-recurring revenue sources. As a matter of sound practice, they are frequently appropriated to meet unforeseen expenses, for capital expenditures or other onetime costs. Examples of available funds include free cash, stabilization funds, overlay surplus, water surplus, and enterprise net assets unrestricted (formerly retained earnings).

Budget – A plan for allocating resources to support particular services, purposes and functions over a specified period of time. (See Level Funded Budget, Performance

Budget, Program Budget, Zero Based Budget)

Budget Message – A statement that, among other things, offers context by summarizing the main points of a budget, explains priorities, describes underlying policies that drive funding decisions, and otherwise justifies the expenditure plan and provides a vision for the future.

Budget Unit – A board or department to which the municipality's legislative body appropriates funds.

Capital Assets – All tangible property used in the operation of government, which is not easily converted into cash, and has an initial useful life extending beyond a single financial reporting period. Capital assets include land and land improvements; infrastructure such as roads, bridges, water and sewer lines; easements; buildings and building improvements; vehicles, machinery and equipment. Communities typically define capital assets in terms of a minimum useful life and a minimum initial cost.

Capital Budget – An appropriation or spending plan that uses borrowing or direct outlay for capital or fixed asset improvements. Among other information, a capital budget should identify the method of financing each recommended expenditure, i.e., tax levy or rates, and identify those items that were not recommended.

Capital Improvements Program – A blueprint for planning a community's capital expenditures that comprises an annual capital budget and a five-year capital program. It coordinates community planning, fiscal capacity and physical development. While all

of the community's needs should be identified in the program, there is a set of criteria that prioritizes the expenditures.

Capital Outlay – The exchange of one asset (cash) for another (capital asset), with no ultimate effect on net assets. Also known as "pay as you go," it is the appropriation and use of available cash to fund a capital improvement,

Cash Management – The process of monitoring the ebb and flow of money in an out of municipal accounts to ensure cash availability to pay bills and to facilitate decisions on the need for short-term borrowing and investment of idle cash.

Chapter 70 School Aid – Chapter 70 refers to the school funding formula created under the Education Reform Act of 1993 by which state aid is distributed through the Cherry Sheet to help establish educational equity among municipal and regional school districts.

Cherry Sheet – Named for the cherry colored paper on which they were originally printed, the Cherry Sheet is the official notification to cities, towns and regional school districts of the next fiscal year's state aid and assessments. The aid is in the form of distributions, which provide funds based on formulas and reimbursements that provide funds for costs incurred during a prior period for certain programs or services

Cherry Sheet Assessments – Estimates of annual charges to cover the cost of certain state and county programs.

Cherry Sheet Offset Items – Local aid that may be spent without appropriation in the budget, but which must be spent for specific municipal and regional school district programs. Current offset items include racial

equality grants, school lunch grants, and public libraries grants.

Collective Bargaining – The process of negotiating workers' wages, hours, benefits, working conditions, etc., between an employer and some or all of its employees, who are represented by a recognized labor union.

Cost of Living Adjustment (COLA) – It is often used in municipal contracts that provide for annual or periodic increases in salaries and wages for employees over the course of the contract. The amount of an increase is most often negotiated based on a community's ability to pay, but is sometimes tied to the annual change in a specified index, i.e., consumer price index (CPI).

Deficit – The excess of expenditures over revenues during an accounting period. Also refers to the excess of the liabilities of a fund over its assets.

Education Reform Act of 1993 – State law that authorized the seven-year, Ch. 70 funding program for education and that established spending targets for school districts as a means to remedy educational inequities. Scheduled to end by FY00, the program has been extended, pending agreement on further reforms.

Encumbrance – A reservation of funds to cover obligations arising from purchase orders, contracts, or salary commitments that is chargeable to, but not yet paid from, a specific appropriation account.

Estimated Receipts – A term that typically refers to anticipated local revenues listed on page three of the Tax Recapitulation Sheet. Projections of local revenues are often based on the previous year's receipts and represent

funding sources necessary to support a community's annual budget. (See Local Receipts)

Expenditure – An outlay of money made by municipalities to provide the programs and services within their approved budget.

Expense – An identified cost incurred to accomplish a particular goal.

Excess & Deficiency (E & D) – At the end of the fiscal year, after the general fund's assets and liabilities are accounted for, fund balances falls into several categories: reserved for expenditures or encumbrances, reserved for the reduction of the subsequent (i.e. next) year's assessments to members towns, or undesignated and unencumbered funds. This last category is also referred to as Excess and Deficiency, or E&D. E&D is similar to "free cash" in a city or town, available for support of the District's overall budget in subsequent years. *(Source: Amherst-Pelham FY14 Budget.)*

Fiduciary Funds – Repository of money held by a municipality in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and other funds. These include pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and agency funds.

Financial Statement – A presentation of the assets and liabilities of a community as of a particular date and most often prepared after the close of the fiscal year.

Fiscal Year (FY) – Since 1974, the Commonwealth and municipalities have operated on a budget cycle that begins July 1 and ends June 30. The designation of the fiscal year is that of the calendar year in which the fiscal year ends. Since 1976, the

federal government fiscal year has begun on October 1 and ended September 30.

Fixed Assets – Long-lived, tangible assets such as buildings, equipment and land obtained or controlled as a result of past transactions or circumstances.

Fixed Costs – Costs that are legally or contractually mandated such as retirement, FICA/Social Security, insurance, debt service costs or interest on loans.

Foundation Budget – The spending target imposed by the Education Reform Act of 1993 for each school district as the level necessary to provide an adequate education for all students.

Free Cash (Also Budgetary Fund Balance) – Remaining, unrestricted funds from operations of the previous fiscal year including unexpended free cash from the previous year, actual receipts in excess of revenue estimates shown on the tax recapitulation sheet, and unspent amounts in budget line-items. Unpaid property taxes and certain deficits reduce the amount that can be certified as free cash. The calculation of free cash is based on the balance sheet as of June 30, which is submitted by the community's auditor, accountant, or comptroller. Important: free cash is not available for appropriation until certified by the Director of Accounts.

Full Accrual – Basis of Accounting – A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the timing of related cash flows.

Fund – An accounting entity with a self balancing set of accounts that are segregated for the purpose of carrying on identified activities or attaining certain objectives in

accordance with specific regulations, restrictions, or limitations.

Fund Accounting – Organizing the financial records of a municipality into multiple, segregated locations for money. A fund is a distinct entity within the municipal government in which financial resources and activity (assets, liabilities, fund balances, revenues, and expenditures) are accounted for independently in accordance with specific regulations, restrictions or limitations. Examples of funds include the general fund and enterprise funds. Communities whose accounting records are organized according to the Uniform Municipal Accounting System (UMAS) use multiple funds.

Fund Balance – The difference between assets and liabilities reported in a governmental fund. Also known as fund equity.

GASB 34 – A major pronouncement of the Governmental Accounting Standards Board that establishes new criteria on the form and content of governmental financial statements. GASB 34 requires a report on overall financial health, not just on individual funds. It requires more complete information on the cost of delivering services and value estimates on public infrastructure assets, such as bridges, road, sewers, etc. It also requires the presentation of a narrative statement analyzing the government's financial performance, trends and prospects for the future.

GASB 45 – This is another Governmental Accounting Standards Board major pronouncement that each public entity account for and report other postemployment benefits (See OPEB) in its accounting statements. Through actuarial analysis, municipalities must identify the true costs of

the OPEB earned by employees over their estimated years of actual service.

General Fund – The fund used to account for most financial resources and activities governed by the normal town meeting/city council appropriation process.

General Ledger – The accountant's record of original entry, which is instrumental in forming a paper trail of all government financial activity.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards and guidelines for financial accounting and reporting that serve to achieve some level of standardization

Governing Body – A board, committee, commission, or other executive or policymaking body including the school committee of a municipality.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Governmental Funds – Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, capital projects funds, debt service funds, and permanent funds.

Home Rule – This refers to the power of municipalities to regulate their affairs by bylaw/ ordinance or home-rule charter subject to certain limitations.

Home Rule Charter – An alternative, under MGL Ch. 43B, to create a charter commission by which cities and towns create, adopt, revise and amend local charters.

House 1 or 1A – Designation given to the Governor's annual budget request, which is submitted to the House of Representatives by the fourth Wednesday of January. Except that a newly elected governor has eight weeks from the day he/she takes office to submit a budget. The budget is designated House 1 in the first year of the two year legislative session and House 1A in the second year.

Indirect Cost – Costs of a service not reflected in the operating budget of the entity providing the service. An example of an indirect cost of providing water service would be the value of time spent by non-water department employees processing water bills. A determination of these costs is necessary to analyze the total cost of service delivery. The matter of indirect costs arises most often in the context of enterprise funds.

Legal Level of Budgetary Control – The level at which a government's management may not reallocate resources without approval from the legislative body.

Levy – The amount a community raises through the property tax. The levy can be any amount up to the levy limit, which is re-established every year in accordance with Proposition 2½ provisions.

Levy Ceiling – A levy ceiling is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2½). It states that, in any year, the real and personal property taxes imposed may not exceed 2½ percent of the total full and fair cash value of all taxable property. Property taxes levied may exceed this limit only if the community passes a capital exclusion, a debt exclusion, or a special exclusion. (See Levy Limit)

Levy Limit – A levy limit is one of two types of levy (tax) restrictions imposed by MGL Ch. 59 §21C (Proposition 2½). It states that

the real and personal property taxes imposed by a city or town may only grow each year by 2½ percent of the prior year's levy limit, plus new growth and any overrides or exclusions. The levy limit can exceed the levy ceiling only if the community passes a capital expenditure exclusion, debt exclusion, or special exclusion. (See Levy Ceiling)

Line-Item Budget – A budget that separates spending into categories, or greater detail, such as supplies, equipment, maintenance, or salaries, as opposed to a program budget.

Line-Item Transfer – The reallocation of a budget appropriation between two line-items within an expenditure category (e.g., salaries, expenses). Employed as a management tool, line-item transfer authority allows department heads to move money to where a need arises for a similar purpose and without altering the bottom line. Whether or not line item transfers are permitted depends on how the budget is presented (i.e., format) and what level of budget detail town meeting approves.

Local Aid – Revenue allocated by the Commonwealth to cities, towns, and regional school districts. Estimates of local aid are transmitted to cities, towns, and districts annually by the "Cherry Sheets." Most Cherry Sheet aid programs are considered general fund revenues and may be spent for any purpose, subject to appropriation.

Local Receipts – Locally generated revenues, other than real and personal property taxes. Examples include motor vehicle excise, investment income, hotel/motel tax, fees, rentals, and charges. Annual estimates of local receipts are shown on the tax rate recapitulation sheet. (See Estimated Receipts)

Maintenance Budget – A no-growth budget that continues appropriations for programs

and services at their current year levels. The actual appropriation to maintain programs and services may still increase due to inflation or other factors.

Massachusetts School Building Authority (MSBA) – Administers the state program that reimburses cities, towns, and regional school districts varying percentages of their school construction costs depending on the wealth of the community or district and the category of reimbursement. Projects that received their first reimbursement payment prior to July 26, 2004 will continue to get annual state payments to offset the related annual debt service. Thereafter, cities, towns, and regional school districts will receive a lump sum amount representing the state's share of the eligible project costs

Minimum Required Local Contribution – The minimum that a city or town must appropriate from property taxes and other local revenues for the support of schools (Education Reform Act of 1993).

Modified Accrual Basis of Accounting – A method of accounting that recognizes revenues in the accounting period in which they become available and measurable

Municipal Revenue Growth Factor (MRGF) – An estimate of the percentage change in a municipality's revenue growth for a fiscal year. It represents the combined percentage increase in the following revenue components: automatic 2½ percent increase in the levy limit, estimated new growth, the change in selected unrestricted state aid categories, and the change in selected unrestricted local receipts (Education Reform Act of 1993).

Net School Spending (NSS) – School budget and municipal budget amounts attributable to education, excluding long-term debt service,

student transportation, school lunches and certain other specified school expenditures. A community's NSS funding must equal or exceed the NSS Requirement established annually by the Department of Education (DOE). (See Education Reform Act of 1993)

New Growth – The additional tax revenue generated by new construction, renovations and other increases in the property tax base during a calendar year. It does not include value increases caused by normal market forces or by revaluations. New growth is calculated by multiplying the assessed value associated with new construction, renovations and other increases by the prior year tax rate. The additional tax revenue is then incorporated into the calculation of the next year's levy limit. For example, new growth for FY14 is based on new construction, etc. that occurred between January and December 2012 (or July 2012 and June 2013 for accelerated new growth communities). In the fall of 2013, when new growth is being determined to set the FY14 levy limit, the FY13 tax rate is used in the calculation.

Non-Recurring Revenue Source – A one-time source of money available to a city or town. By its nature, a non-recurring revenue source cannot be relied upon in future years. Therefore, such funds should not be used for operating or other expenses that continue from year-to-year. (See Recurring Revenue Source)

Objects of Expenditures – A classification of expenditures that is used for coding any department disbursement, such as "personal services," "expenses," or "capital outlay."

Operating Budget – A plan of proposed expenditures for personnel, supplies, and other expenses for the coming fiscal year.

OPEB (Other Post-Employment Benefits)

Employees of state and local governments may be compensated in a variety of forms in exchange for their services. In addition to a salary, many employees earn benefits over their years of service that will not be received until after their employment with the government ends. The most common type of these postemployment benefits is a pension.

Postemployment benefits other than pensions generally take the form of health insurance and dental, vision, prescription, or other healthcare benefits provided to eligible retirees, including in some cases their beneficiaries. They may also include some type of life insurance. As a group, these are referred to as OPEB. As a result of requirements issued by Governmental Accounting and Standards Board (GASB) in June, 2004, it is required that governmental entities report their accrued but unfunded obligations every two years, beginning in FY09.

Override – A vote by a community at an election to permanently increase the levy limit. An override vote may increase the levy limit no higher than the levy ceiling. The override question on the election ballot must state a purpose for the override and the dollar amount.

Override Capacity – The difference between a community's levy ceiling and its levy limit. It is the maximum amount by which a community may override its levy limit.

Payments in Lieu of Taxes – An agreement between a municipality and an entity not subject to taxation, such as charitable or educational organizations, in which the payer agrees to make a voluntary payment to the municipality. By law, a city or town must make such a payment to any other

community in which it owns land used for public purposes.

Pension (and other employee benefit)

Trust Funds – A fiduciary fund type used to report resources that are required to be held in trust for the members and beneficiaries of defined benefit pension plans, defined contribution plans, other postemployment benefit (OPEB) plans, or other employee benefit plans.

Pension Cost – A measure of the periodic cost of an employer's participation in a defined benefit pension plan.

Personnel Costs – The cost of salaries, wages and related employment benefits.

Program – A combination of activities to accomplish an end.

Program Budget – A budget that relates expenditures to the programs they fund. The emphasis of a program budget is on output.

Proposition 2½ – A state law enacted in 1980, Proposition 2½ regulates local property tax administration and limits the amount of revenue a city or town may raise from local property taxes each year to fund municipal operations.

Purchase Order – An official document or form authorizing the purchase of products and services.

Purchased Services – The cost of services that are provided by a vendor.

Receipts – Money collected by and within the control of a community from any source and for any purpose.

Receivables – An expectation of payment of an amount certain accruing to the benefit of a city or town.

Recurring Revenue Source – A source of money used to support municipal expenditures, which by its nature can be relied upon, at some level, in future years. (See Non-recurring Revenue Source)

Requisition – Form used by the requesting department when ordering products and services from external vendors. This document generates a Purchase Order.

Revenue Deficit – The amount by which actual revenues at year-end fall short of projected revenues and are insufficient to fund the amount appropriated. In such a case and unless otherwise funded, the revenue deficit must be raised in the following year's tax rate.

Revenues – All monies received by a governmental unit from any source.

Revolving Fund – Allows a community to raise revenues from a specific service and use those revenues without appropriation to support the service. For departmental revolving funds, MGL Ch. 44 §53E½ stipulates that each fund must be reauthorized each year at annual town meeting or by city council action, and that a limit on the total amount that may be spent from each fund must be established at that time. The aggregate of all revolving funds may not exceed ten percent of the amount raised by taxation by the city or town in the most recent fiscal year, and no more than one percent of the amount raised by taxation may be administered by a single fund. Wages or salaries for full-time employees may be paid from the revolving fund only if the fund is also charged for all associated fringe benefits.

Sick Leave Buyback – A community's obligation, under collective bargaining agreements or personnel board policies, to compensate retiring employees for the value of all, or a percentage of, sick time earned, but not used.

Single Audit Act – For any community that expends \$500,000 or more per year in federal grant awards, the Single Audit Act establishes audit guidelines that reduce to only one the number of annual audits to be completed to satisfy the requirements of the various federal agencies from which grants have been received.

Special Revenue Fund – Funds, established by statute only, containing revenues that are earmarked for and restricted to expenditures for specific purposes. Special revenue funds include receipts reserved for appropriation, revolving funds, grants from governmental entities, and gifts from private individuals or organizations.

Tax Rate – The amount of property tax stated in terms of a unit of the municipal tax base; for example, \$14.80 per \$1,000 of assessed valuation of taxable real and personal property.

Tax Rate Recapitulation Sheet (Recap Sheet) – A document submitted by a city or town to the DOR in order to set a property tax rate. The recap sheet shows all estimated revenues and actual appropriations that affect the property tax rate. The recap sheet should be submitted to the DOR by September 1 (in order to issue the first-half semiannual property tax bills before October 1) or by December 1 (in order to issue the third quarterly property tax bills before January 1).

Treasury Warrant – A treasury warrant authorizes the treasurer to pay specific bills. The assessors' warrant authorizes the tax

collector to collect taxes in the amount and from the persons listed, respectively

Trust Fund – In general, a fund for money donated or transferred to a municipality with specific instructions on its use. As custodian of trust funds, the treasurer invests and expends such funds as stipulated by trust agreements, as directed by the commissioners of trust funds or by town meeting. Both principal and interest may be used if the trust is established as an expendable trust. For nonexpendable trust funds, only interest (not principal) may be expended as directed.

Unfunded Mandate – A requirement imposed by law, regulation or order without underlying financial support, thereby resulting in direct or indirect costs to the body made responsible for its implementation.

Unfunded OPEB Liability – This is the difference between the value assigned to the benefits (other than retirement) already earned by a municipality's employees and the assets the local government will have on hand to meet these obligations. While there is no requirement in Massachusetts to fund this liability, GASB 45 requires that the dollar value of the unfunded OPEB liability is determined every two years. (See GASB 45; OPEB)

Unfunded Pension Liability – Unfunded pension liability is the difference between the value assigned to the retirement benefits already earned by a municipality's employees and the assets the local retirement system will have on hand to meet these obligations. The dollar value of the unfunded pension liability is determined every three years and is driven by assumptions about interest rates at which a retirement system's assets will grow and the rate of future costs of living increases to pensioners.

Uniform Municipal Accounting System (UMAS) – UMAS succeeds the so-called Statutory System (STAT) and is regarded as the professional standard for municipal accounting in Massachusetts. As a uniform system for local governments, it conforms to Generally Accepted Accounting Principles (GAAP), offers increased consistency in reporting and record keeping, as well

Uniform Procurement Act – Enacted in 1990, MGL Ch. 30B establishes uniform procedures for local government to use when contracting for supplies, equipment, services and real estate. The act is implemented through the Office of the Inspector General.

Unreserved Fund Balance (Surplus Revenue Account) – The amount by which cash, accounts receivable, and other assets exceed liabilities and restricted reserves. It is akin to a "stockholders' equity" account on a corporate balance sheet. It is not, however, available for appropriation in full because a portion of the assets listed as "accounts receivable" may be taxes receivable and uncollected. (See Free Cash)

User Charges/Fees – A municipal funding source where payment is collected from the user of a service to help defray the cost of providing the service. Note that any increases in the fees must satisfy the three tests set forth in the so called *Emerson case*. (See *Emerson College v. Boston*, 391 Mass. 415 (1984))

Zero Based Budget – A budget building technique where each department begins at zero and adds the cost of essential programs up to an established funding limit. Each year the process begins again at zero prompting close scrutiny and prioritization of costs annually.

Source: *Municipal Finance Glossary, May 2008*, Massachusetts Department of Revenue
Division of Local Services